

[ Airbus Amber ]

**EASA Annual Safety Conference:  
"A safe Return to operations" panel**

**An OEM perspective**

**AIRBUS**

## Context

- COVID-19 impacts → Risk of loss of vigilance
- Transition period → Risk of instability
- Society & Environment → Additional challenges

## Risk exposure

### BEFORE COVID-19

- Large in-Service Fleet
- Ramp-up
- Complacency

### TODAY

*External*

- Massive fleet grounding and return to service

*Internal*

- Supply chain, production ramp down + all COVID-19 potential safety impacts
- Complacency remains a risk

**SMS: Management of Change → COVID-19 Task Force for Product Safety**

# Growing risk exposure

New risk exposure

Challenging context

Risk management

Resilience through  
SMS

# Thank you

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