# FAA Highlights

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# AVS EXECUTIVE LEADERS

**AVS-1**
Ali Bahrami
Associate Administrator

**AVS-2**
Lirio Liu
Acting Deputy Associate Administrator

## AAM Office of Aerospace Medicine

**AAM-1**
Michael Berry, MD
Federal Air Surgeon

**AAM-2**
Stephen Goodman, MD
Deputy Federal Air Surgeon

**AAM-3**
Melchor Antuñano, MD
Director Civil Aerospace Medical Institute

## FS Flight Standards Service

**AFX-1**
Rick Domingo
Executive Director

**AFX-2A**
Lawrence Fields
Deputy Executive Director

**AFX-2B**
Rico Carty
Deputy Executive Director

## AIR Aircraft Certification Service

**AIR-1**
Earl Lawrence
Executive Director

**AIR-2**
David Hempe
Deputy Exec. Director
Regulatory Operations

**AIR-3**
Chris Carter
Deputy Exec. Director
Strategic Initiatives

## AVS International Strategies

**AVS-5**
Tricia Stacey
Director

## ARM Office of Rulemaking

**ARM-1**
Brandon Roberts
Acting Executive Director

**ARM-2**
Acting Deputy Executive Director

## AQS Office of Quality, Integration & Executive Services

**AQS-1**
Sunny Lee-Fanning
Executive Director

**AQS-2**
Deloris Martin, Acting
Deputy Executive Director

## AOV Air Traffic Safety Oversight Service

**AOV-1**
Michael O'Donnell
Executive Director

**AOV-2**
Alex McDowell
Deputy Executive Director

## AUS Unmanned Aircraft Systems Integration Office

**AUS-1**
Jay Merkle
Executive Director

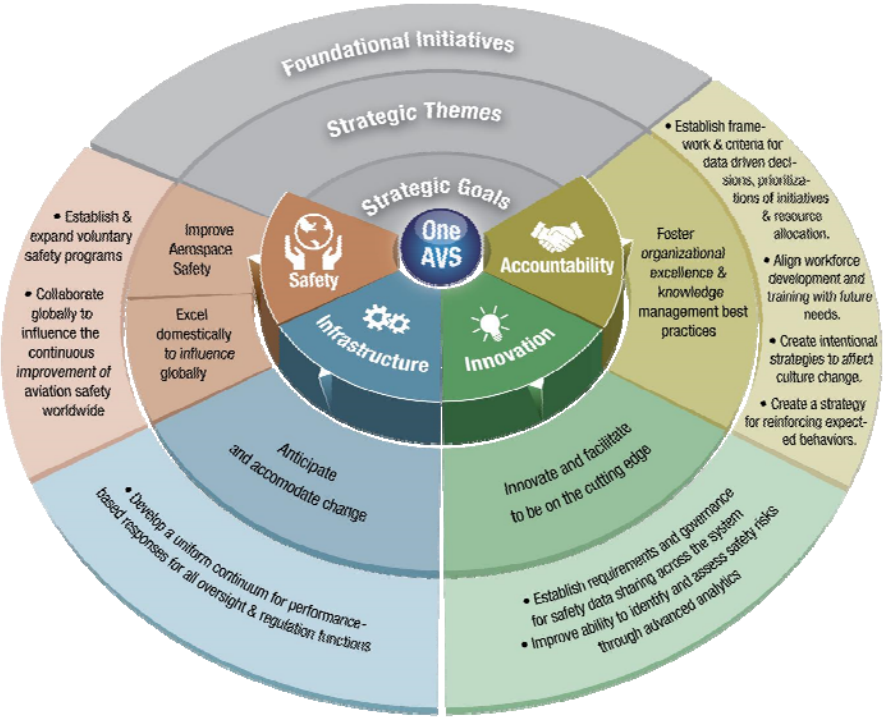
**AUS-2**
Bill Crozier
Deputy Executive Director

## AVP Office of Accident Investigation & Prevention

**AVP-1**
Steven Gottlieb
Executive Director

**AVP-2**
Warren Randolph
Deputy Executive Director

# FAA Aviation Safety Strategic Plan: FY20-FY24



www.faa.gov/about/office_org/headquarters_offices/avs

# Aircraft Certification Service

## AIR Transformation

### Refresh certification strategy

- Ensure appropriate support of standards activities
- Minimize unnecessary involvement in critical path
- Implement risk-based systems oversight

### Invest in management systems to improve performance

- Measure performance with goals and targets
- Improve governance and operating norms
- Invest in new tools and infrastructure

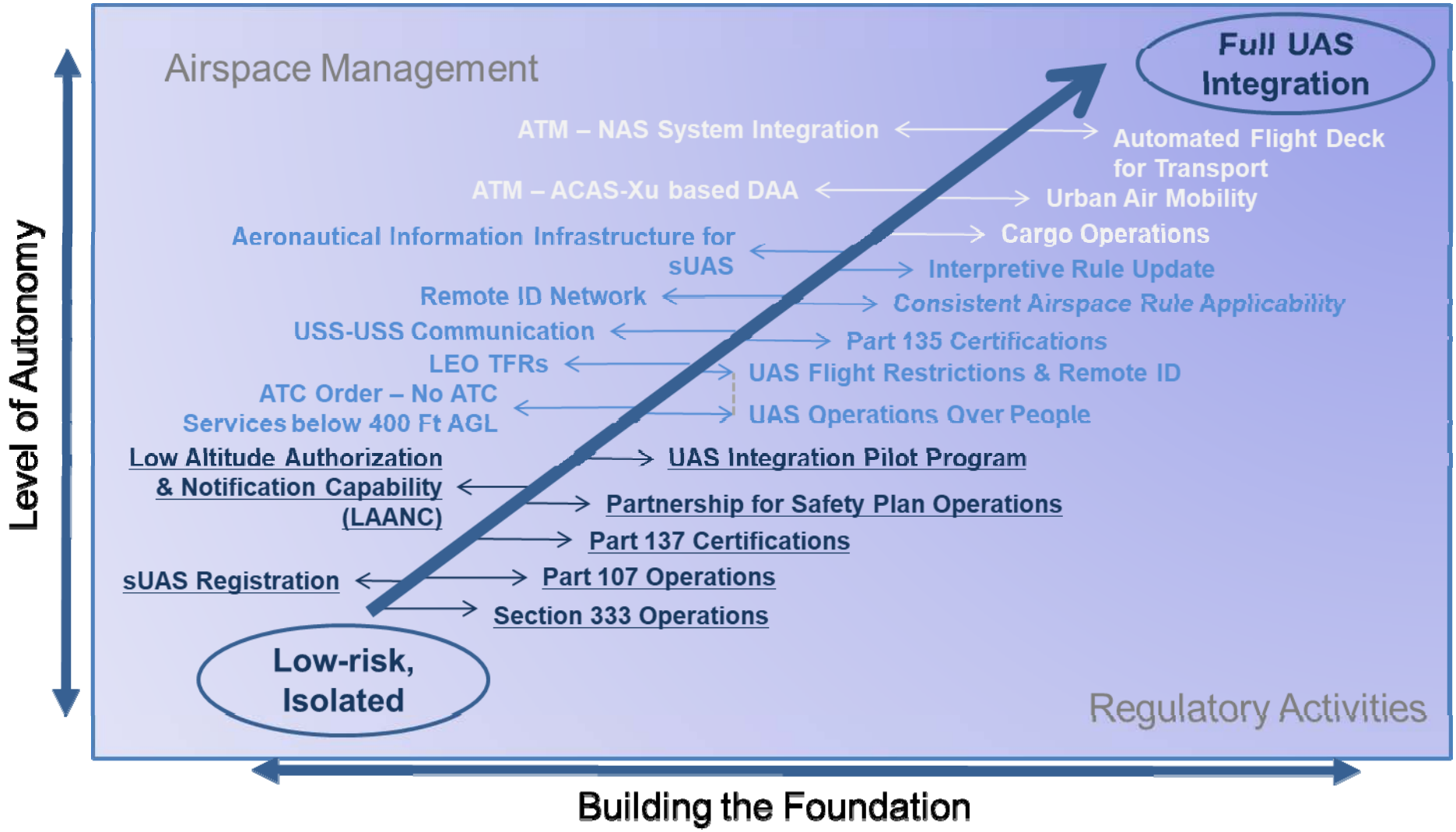
### Improve organization and invest in our people

- Adapt organization to execute on certification strategy
- Invest in people and build skills to empower the workforce of the future

| | |
|---|---|
| **Change management** | Help organization embrace holistic transformation by creating clear communication channels with our people |
| **Industry commitments** | Embrace systems safety with a compliance culture, engage FAA early on innovation, and work with FAA on performance management |

# Flight Standards Service

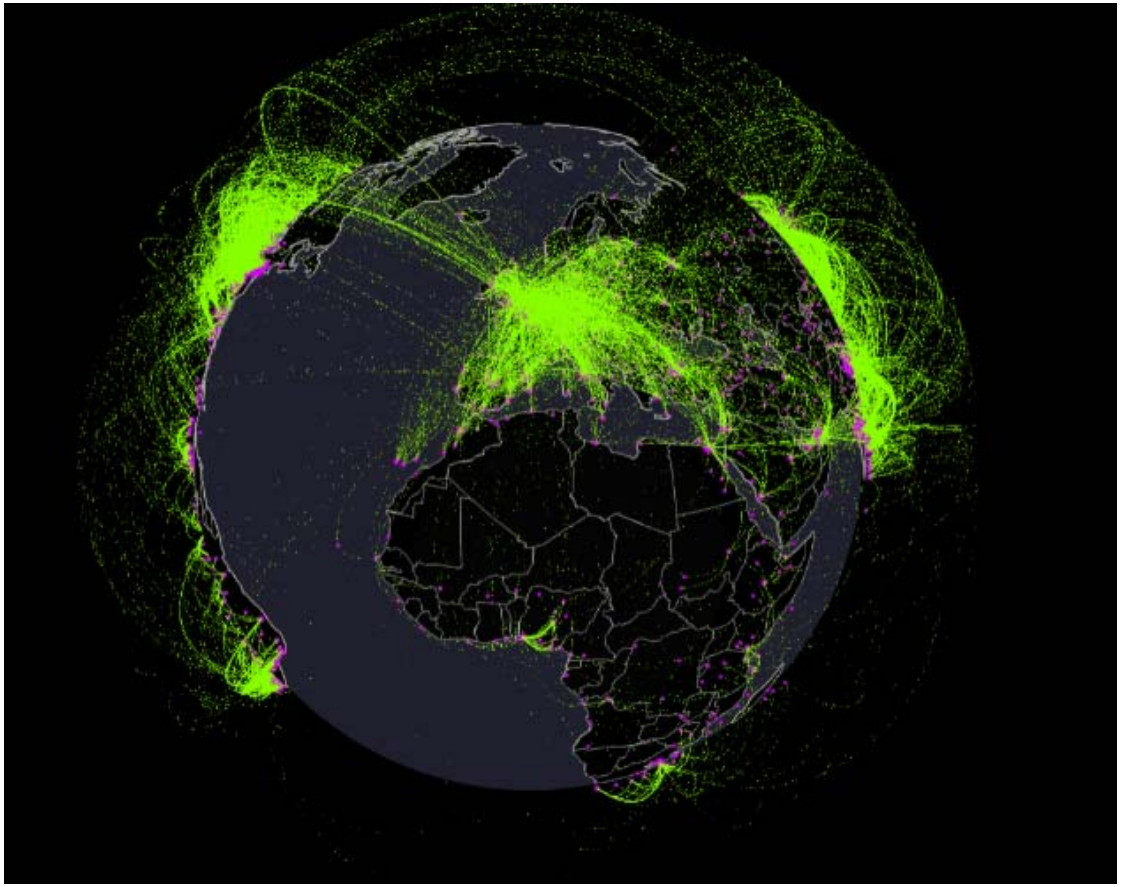
# UAS Integration Strategy – 2019



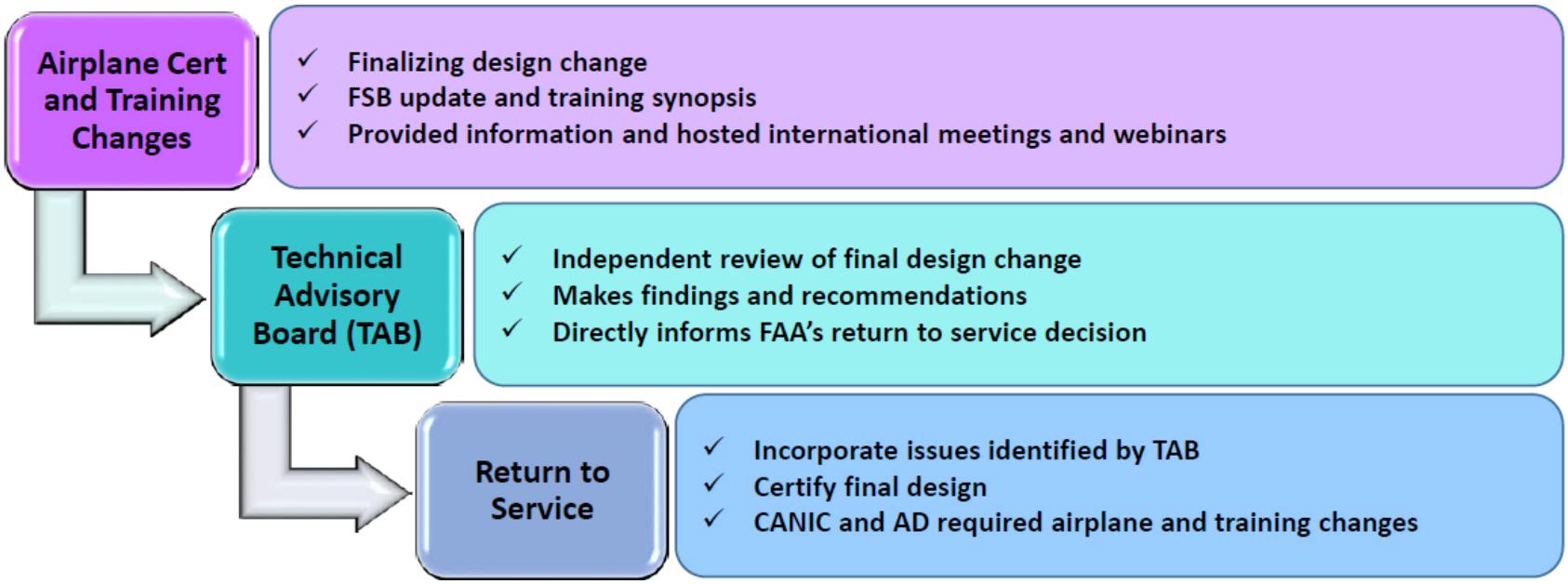
# ADS-B Out Equipage

www.faa.gov/nextgen/equipadsb

# International Partnerships



# FAA Safety Response to 737 MAX Accidents: Current Steps



# Thank You

WE ARE AVIATION SAFETY

It's our mission. It's our passion.

ONEAVS