



EASA Safety Conference 2014  
16th October, Radisson Blu, Rome

A world map with several countries highlighted in dark blue, including Canada, the United States, Mexico, Australia, and parts of South America and Africa. A semi-transparent grey box is overlaid on the map, containing text.

## **Blackshape facts & figures**

- Established in 2010
- Part of Angelo Investment Group (railways, aviation, space)
- BS100 in production
- BS115 in development & certification
- International footprint & relationships with CAAs

## **Blackshape key values**

- Privately controlled
- Market oriented
- Cutting-edge technology oriented
- Employees oriented

## «less but better»

- An adequate level of complexity
- The key to achieve better: harmonization, clear rules and AMC, clear and measurable targets for both Organizations and Agencies
- Production Organizations: communication between CAAs

## Market-driven approach

- Market and time-to-market are key decision parameters. Investment and return on investment can be ameliorated
- Technology-driven: new technologies implementation