



# Safety Risk Management

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Do we really know what good looks like?

Do we have clear safety goals?



# Understanding safety from all sources (not just data)

## Taking action to mitigate the top risks



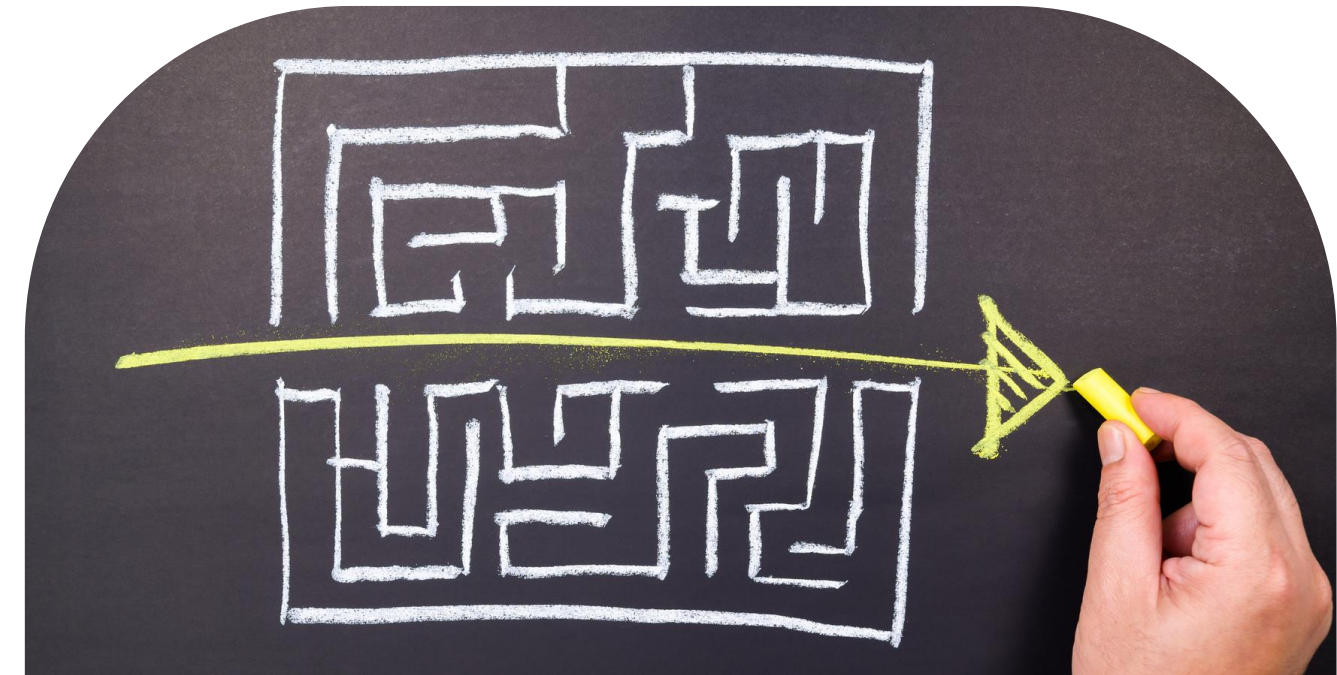


# Back to Basics - In a Complicated World



## Aviate-Navigate-Communicate

Taking stock of where the industry is now and what needs to be done to chart the course it takes going forward.



## “Doing” Safety is not always easy

With the challenge to be “compliant” while battling the theory of Safety I, Safety II, Safety Differently



# The Safety Map

## Purpose

Safety as the ability to create and maintain the conditions for safe and effective operations - as organisations, leaders/ managers and individuals.



## Be Ready.

Defining and living by the values that creates the trust needed to support positive safety conversations.

### Mindset



Having enough competent people who are operationally ready so they can perform to the best of their abilities

### People



Ensuring safe aircraft products that are supported by the right tools, equipment and infrastructure

### Resources



## Stay Safe



### Compliance

Encouraging people to do things right by following the relevant rules, procedures and practices.



### Risks

Effectively identifying and mitigating risks effectively as part of a resilient management system.



### Learning

Talk openly about safety and have a positive approach to learning and solving problems.



# SAFE360 2025 – Risk Management

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Neil Richardson





# We are all different, yet also the same.

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- Our fallible selves
- Our different perspectives
- What about how others make sense of the world?
- Can we ever know everything?
- Embracing discomfort over familiarity





# About me...

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- Great to be here and share my thoughts
- 35 years Aviation experience
- Aircraft Maintenance and Continuing Airworthiness
- 20 Years of Safety Management 'discovery'
- Current Safety Manager





# On one hand...

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- SMS maturity
- Purpose, purpose, purpose!
- Risk acceptability
- Legacy beliefs and bias remain strong
- Ownership
- Humans & systems, systems and humans





# On the other...

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- Our amazing people
- Hunger for change
- THEY are our leaders, THEY are our followers
- THEY have something to say
- THEY are the power behind change
- THEY will determine success or failure
- Our choices today will affect those made tomorrow: Resilient and Performing systems or 'Paper Safe'

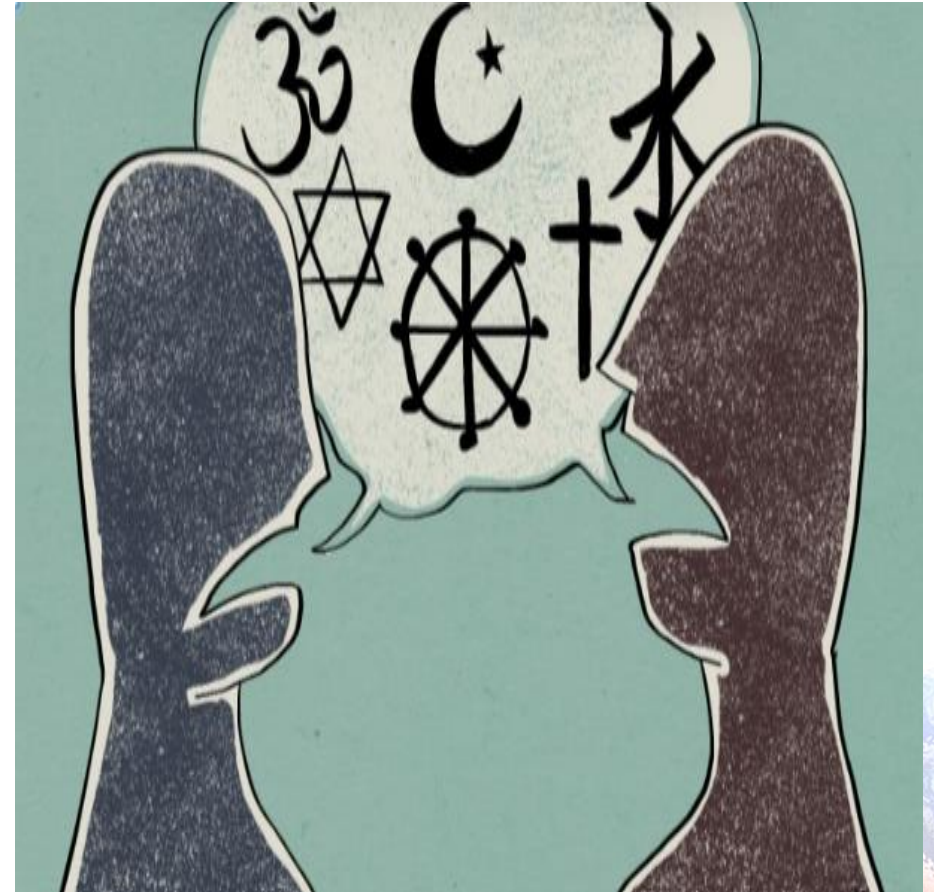




# Comfortable with the uncomfortable?

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- Comfort blankets
- Cues that provide insight to cultural identity
- “Language is the roadmap of culture - It tells you where its people come from and where they are going”
- The search for certainty can fuel a damaging motive.
- True learning is embracing our own fallibility





# Who has the answers?

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- A recent engagement
- “Hear me”
- WE & the by products of silence
- A conversation with a fallible person requires us to suspend our agenda, submit control and pay attention to the other [Dr Nippin Anand]
- Togetherness – one conversation at a time





I hope we all took something away.



Thank you and let's talk.





# Owning risks in Business Aviation



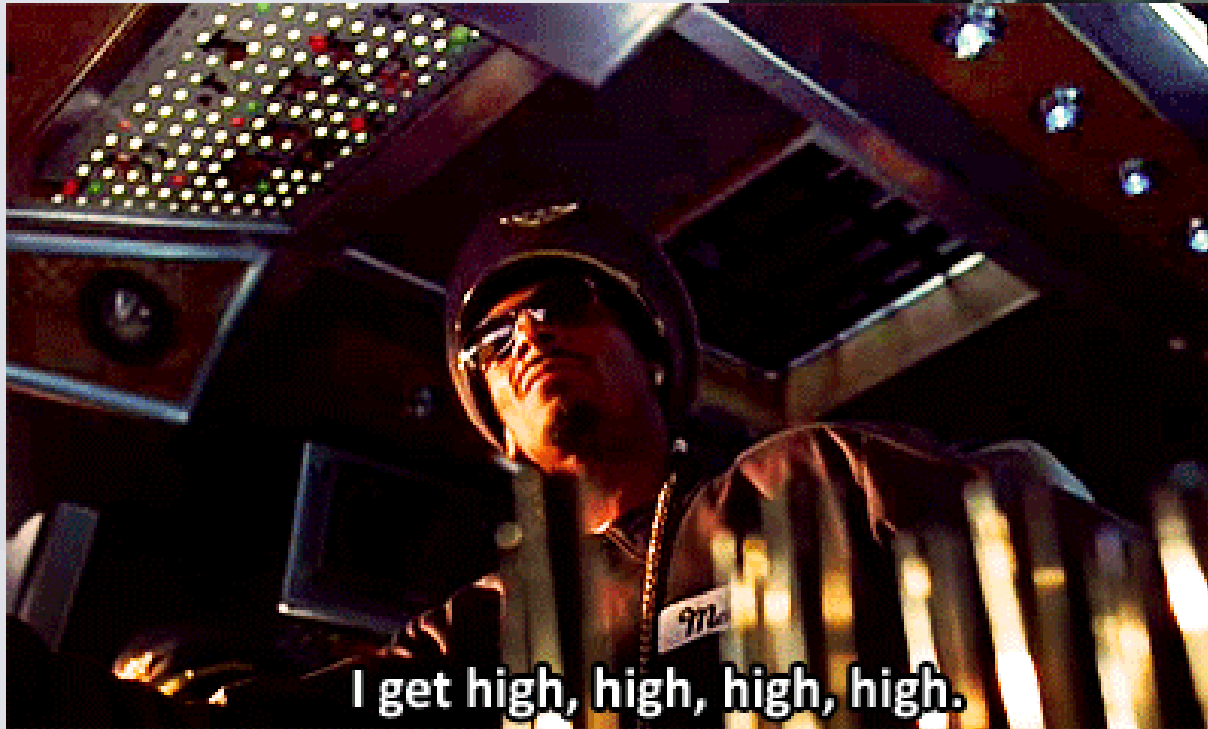
## SAFE360

**Cologne, September 30, 2025**

Senior Capt. Mr. He/Him. Sir. Lord. Ing. Dr. Pr. HRH. Maxime Wauters  
*AKA "MiniMax"*



How bizjet crews are « perceived »... I kid you not!











VS

**WHAT YOU  
SEE...**

**COMMERCIAL  
PRESSURE**

**FATIGUE  
&  
TIREDNESS**

**HEAVY  
TRAINING  
REQUIREMENTS**

**FUEL  
MANAGEMENT**

**FLIGHTS TO/FROM/OVER  
CONFLICT ZONES**

**HIRING &  
RETAINING  
TALENT**

**COMPLEXITY OF  
INTERNATIONAL OPERATIONS**

**MENTAL HEALTH**

**REGULATORY  
COMPLEXITY**



Customer demands,  
Last-minute changes  
Delays



Aircraft knowledge,  
CRM, Slots,  
Commercial  
pressure, etc.



#BANPRIVATEJETS



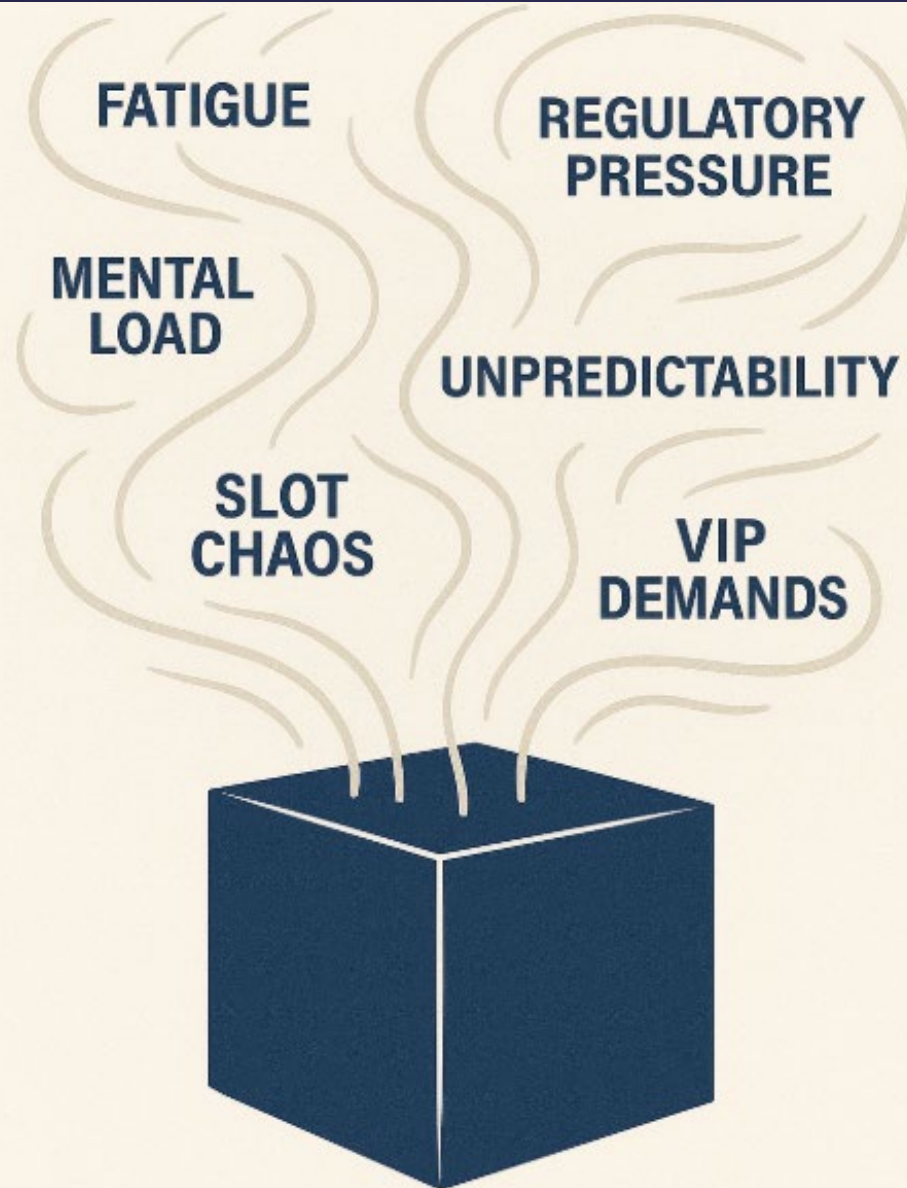
#CLIMATECRIMINALS

#FLYGSKAM





# What you don't see... The dirty black box





From the apron... with love





THANK YOU



I also animate team buildings,  
weddings, parties, bar mitzvahs...





# Safety Landscape and Risk Management

---

Understanding the right challenges

Measuring and monitoring

Taking the right action



# Strategic and Operational Topics







# Exploring Safety Challenges

## Discoveries from IATA's Risk-based IOSA

Edickson Santamaria - IATA





# Based Risk IOSA - Overview

**2024** Traditional IOSA Audit transitioned to a Risk-Based IOSA.

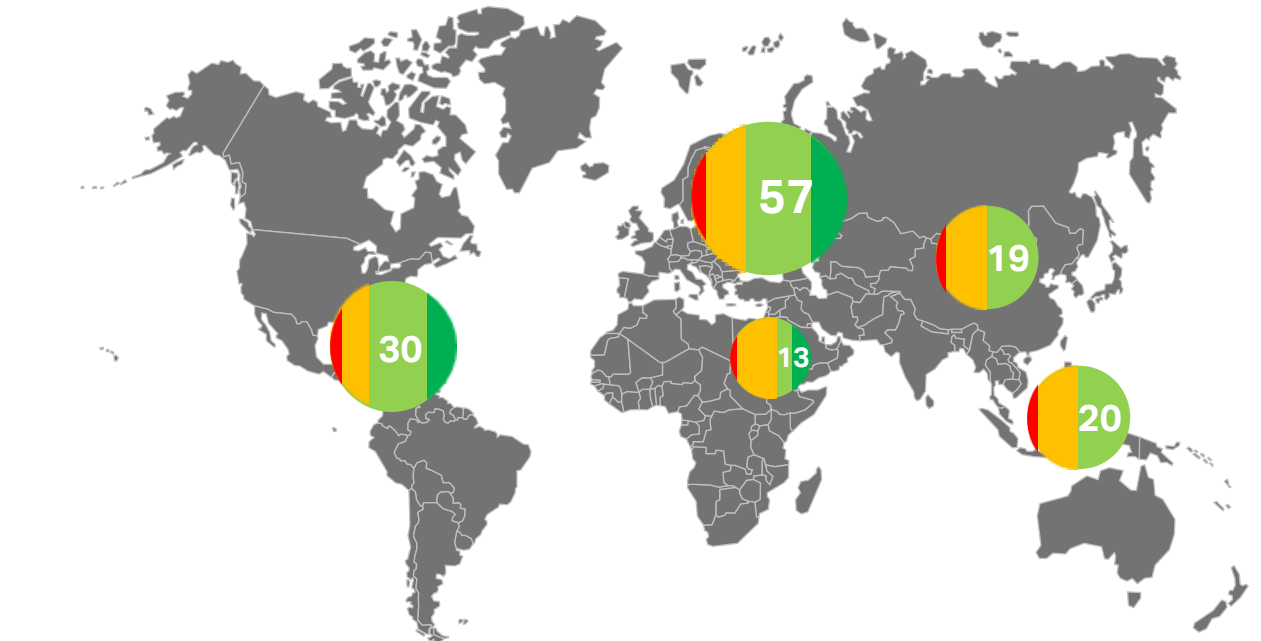
**2025** (June) **+ 250** Risk-based audits have been conducted.

**+100** European air carriers have been audited under RBI

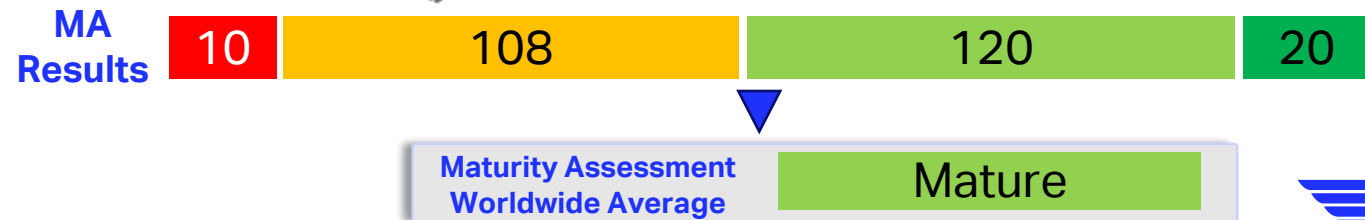
## The risk-based model:

- Offers a **tailored audit scope** for each airline, and
- Incorporates an SMS **maturity assessment**

## Current Status after +250 RBI



**56%**  
IOSA  
Carriers





**01.**

**Management  
& control**

**02.**

**Risk  
Management**

**03.**

**Safety  
Assurance**

**04.**

**Quality  
Assurance**

**05.**

**Safety  
Promotion**





# 01.

**Management  
& control**



**Management Commitment - Poor safety culture / low-level safety reporting/lack of awareness of the safety policy**



**Lack of a process for setting safety objectives to ensure their continued relevance to operations**



**Safety Objectives not clearly linked to the relevant aspects of the operational safety performance**







# 02.

## Risk

## Management



**Lack of proactive hazard and threat identification across all operational domains**



**Lack of safety reports processing, safety investigations of operational occurrences, and feedback to reporters**



**Lack of External Hazard/Threat identification tools linked to external organizations**







# 03.

## Safety Assurance



**Lack of process for setting safety Performance indicators (SPI) and targets (SPT)**



**Not interface between Quality Assurance (QA) and Safety Management process**



**Lack of process for conducting Management of Change**







# 04.

## Quality Assurance



**Deficiency in root cause identification knowledge/understanding**



**Poor Auditors' training and qualification process**



**The Quality assurance program does not adapt according to the safety performance needs**







# 05.

## Safety Promotion



**The operator's personnel do not understand their role in the organization's SMS**




**Operator does not have a process to ensure that external service providers receive safety information relevant to the operations conducted**



**Lack of a process to update the SMS training program effectiveness**








**How do the current challenges in safety management prevent us from effectively addressing operational safety issues?**



“The wider system level challenges that underpin our main safety challenges and tackling the cultural barriers that stop us really fixing them”

Or in Colin's words:

“What is going to sneak up on us and really bite us hard in the arse?”

















The only thing that is  
constant is change

Heraclitus



WHAT DO YOU THINK  
ABOUT SOCIAL MEDIA?







678,000 cabin crew

416,000 aircraft maintenance technicians

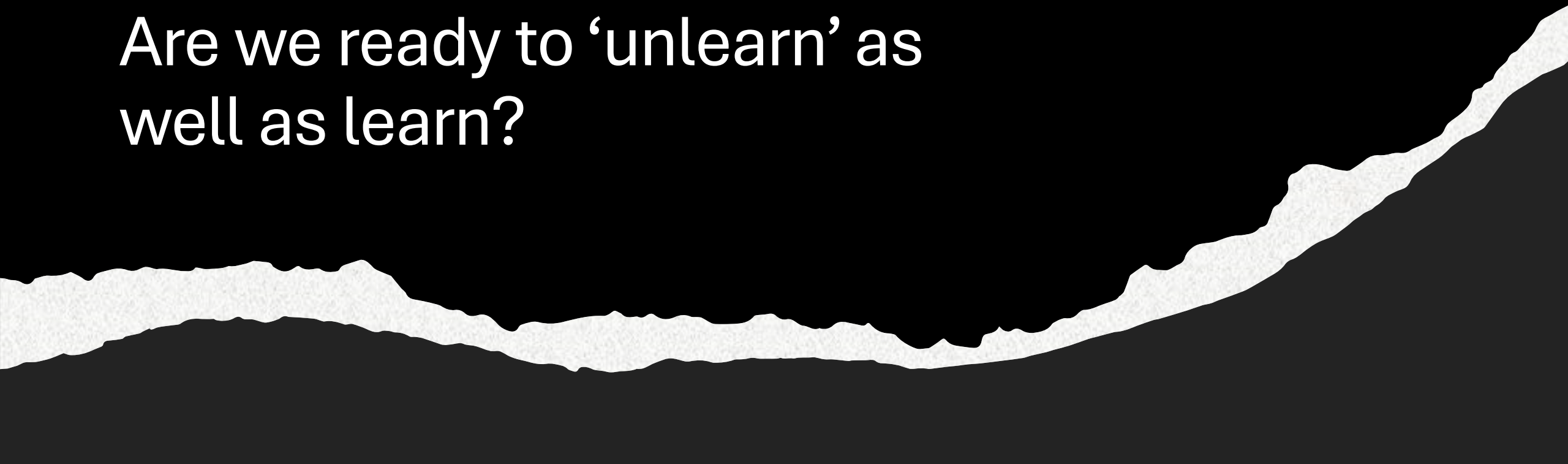
300,000 pilots

71,000 air traffic controllers



HOW OPEN-MINDED ARE  
WE REALLY?

Are we ready to 'unlearn' as  
well as learn?







# ECA

European Cockpit Association

## Understanding the real safety challenges our operational staff face in ensuring the safety of passengers and staff:

Captain Paul Reuter  
European Cockpit Association

EASA SAFE360 2025



# ECA

European Cockpit Association



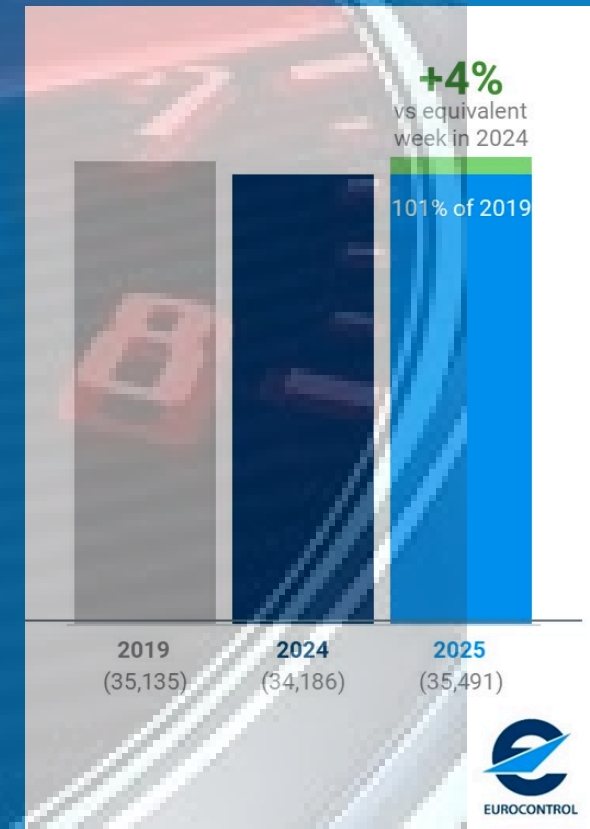
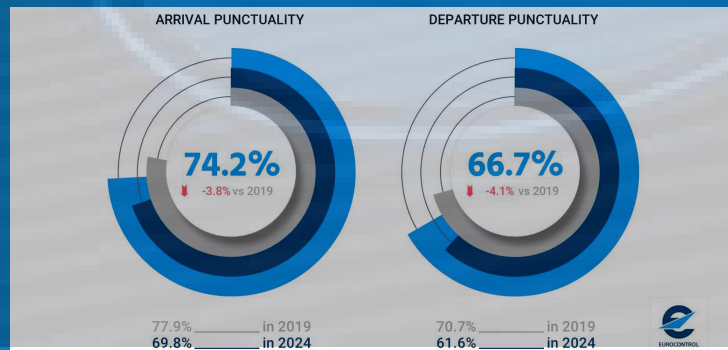
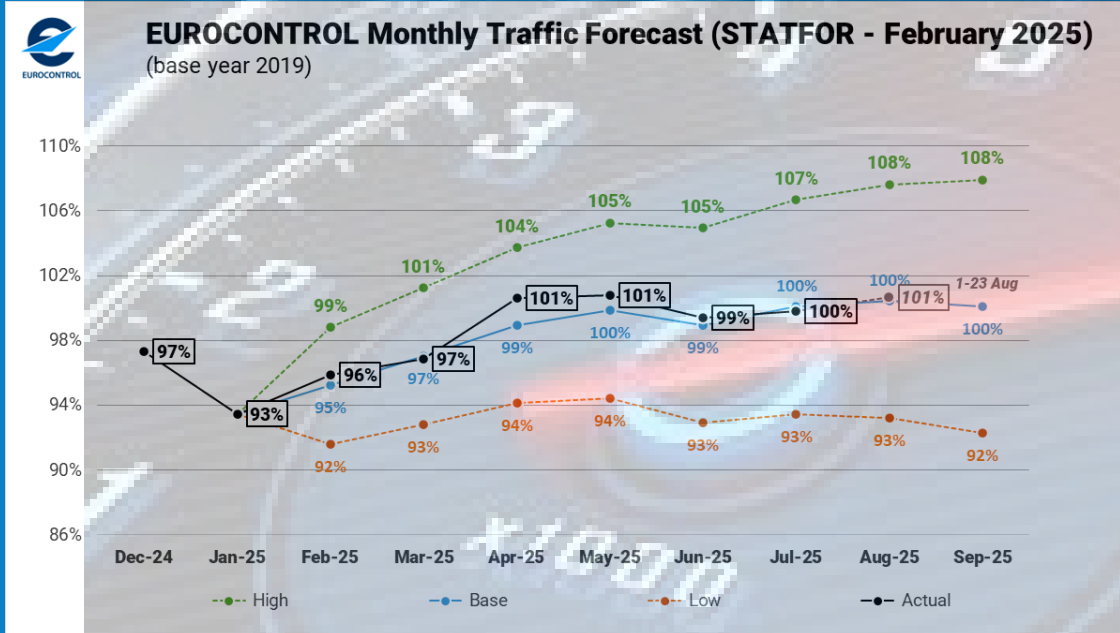
# The industry is doing well....

European pilots | 2025



**ECA**

European Cockpit Association



EASA SAFE360 2025



European Cockpit Association

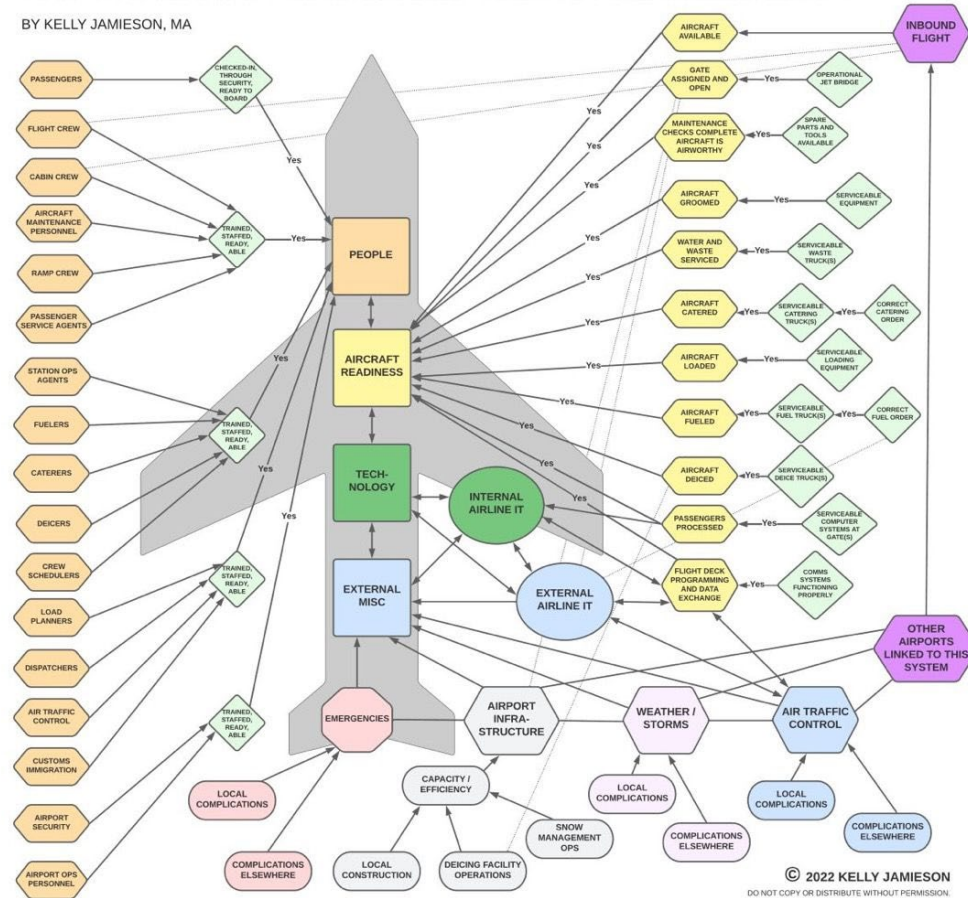


# ...Meanwhile... on the front line...

European pilots | 2025

## FACTORS AFFECTING ON-TIME PERFORMANCE

BY KELLY JAMIESON, MA





...a sobering thought...





# SAFE360°slides for APM slot



# Intro





# EASA APM Team



**Anastasios PAVLOPOULOS**  
Technical Lead for APM  
Senior Expert - Air Operations



**Stefano OPRANDI**  
Flight Crew Training Expert



**Lado KULJANISHVILI**  
ATM/ANS Expert



**Aigars KRASTINS**  
Senior Aviation Safety Risk  
Manager



**Gilles GARDIOL**  
Project Manager for APM  
Senior Impact Assessment Officer



# How will Slido be used today?

## → Part of SRM process:

- Safety Issue Assessment and Impact Assessment of SIA recommendations (validation and rescoping when necessary of proposed actions).
- This is combined in a report called « Best Intervention Strategy », subject to consultation with Advisory Bodies

## → Today:

- Slido closed questions to better manage your initial feedback on the proposed actions
- Slido will also enable to get open questions during the presentation



Join at  
**slido.com**  
**#SAFE360**

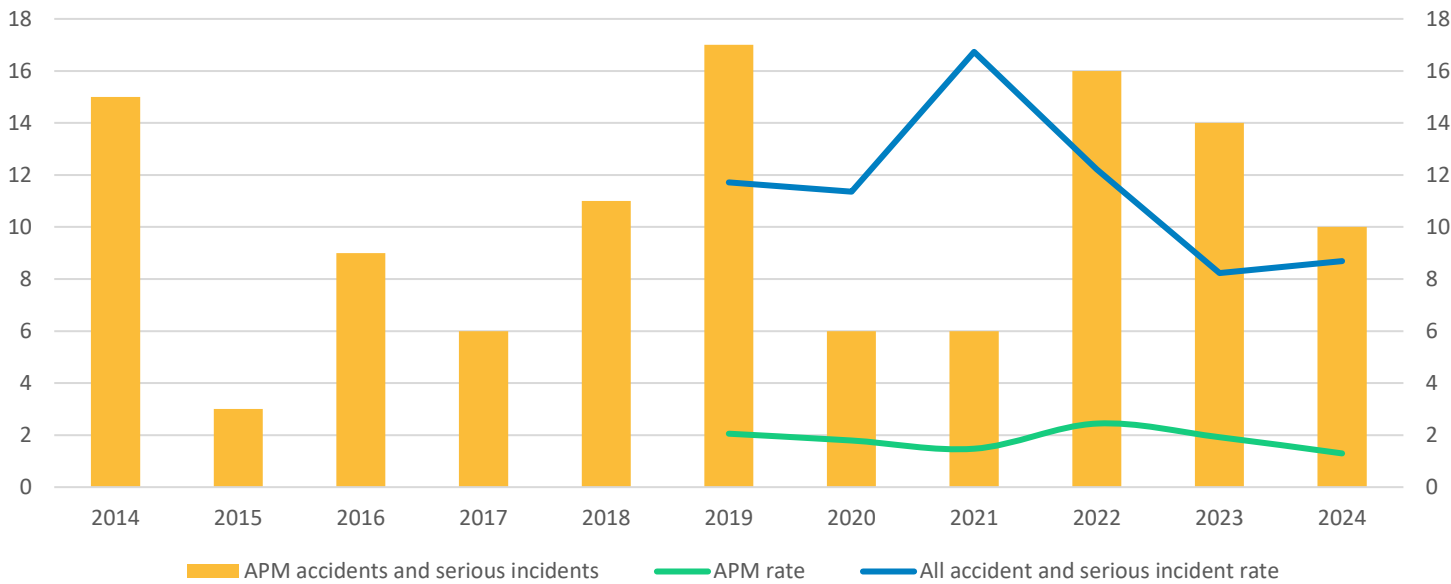






# APM safety trends for the EASA MS operators

APM accidents and serious incidents and rate per 1 Mio flights







# SIA outcome as per the EU SRM process

- 44 (2016-2020) occurrences included in the bowtie analysis, that highlighted two higher risk threat scenarios among others:
  - Poor weather encounter & poor runway condition, and
  - displaced threshold on runway due to construction works
- It identified the weak or missing barriers, safety gaps and existing enhancements from the literature review;
- Various draft mitigating actions were proposed to address these (as rulemaking, safety promotion, research, or Member State tasks);
- Up to today, several RMTs and SPTs have been implemented that strengthened aircraft design (e.g. Runway Overrun Awareness and Alerting System (ROAAS)) and infrastructure barriers (e.g. GRF);
- Impact Assessment of the proposed mitigating actions is ongoing: subject of today's session

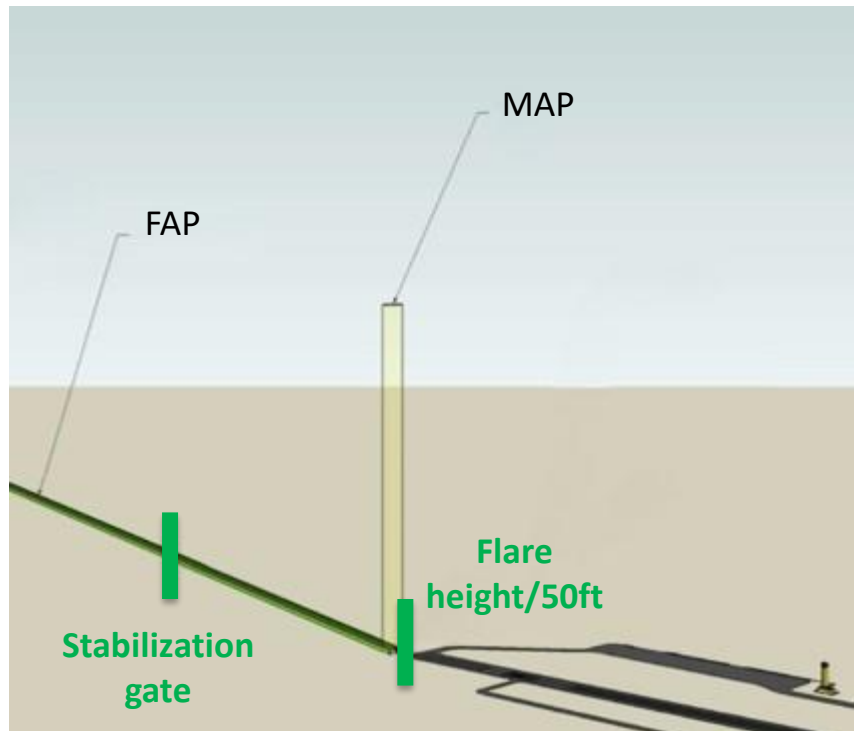


# OPS - Where we stand – CAT.OP.MPA.115

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**#SAFE360**



## Stable from Gate to Flare height/50ft



### Pre-Approach Setup

- **FMS and approach aids** must be correctly configured.
- **Radio aids** must be identified before a defined point or altitude.

### Flight Parameters from Stabilization Point

- **Bank angle:** Less than 30°.
- **Descent rate:** Matches the required vertical path at planned approach speed. Variation: Should not exceed  $\pm 50\%$  of the target.

### Stabilization Conditions

- **Lateral and vertical path:** Within acceptable tolerance.
- **Vertical speed:** Within acceptable tolerance.
- **Airspeed:** Within acceptable tolerance of landing speed.
- **Configuration:** Correct for landing (unless final change is planned after visual reference).
- **Thrust/power and trim:** Appropriately set.

### Stabilization Altitudes

- **Visual reference available:** Stabilized by 500 ft AGL.
- **No visual reference:** Stabilized by 1000 ft AGL. Exception: Later airspeed stabilization allowed if higher approach speed is operationally required.





# ATM - Where we stand – SERA and ATM/ANS

- Regulation (EU) 2017/373 ATS.TR.155 ATS surveillance services
  - (c) **An air traffic services provider** shall, in accordance with the functions for which ATS surveillance information is used in the provision of air traffic services, **establish procedures for:**
    - (2) providing position information to aircraft;
    - (3) vectoring aircraft;
- AMC2 ATS.TR.155(c)(3) ATS surveillance services (**VECTURING FOR APPROACH CONTROL**)
  - (b) The **air traffic controller** should advise the pilot **of an aircraft being vectored for an instrument approach** of its position at least once **prior to commencement of final approach**.



# ATM - Where we stand – SERA and ATM/ANS

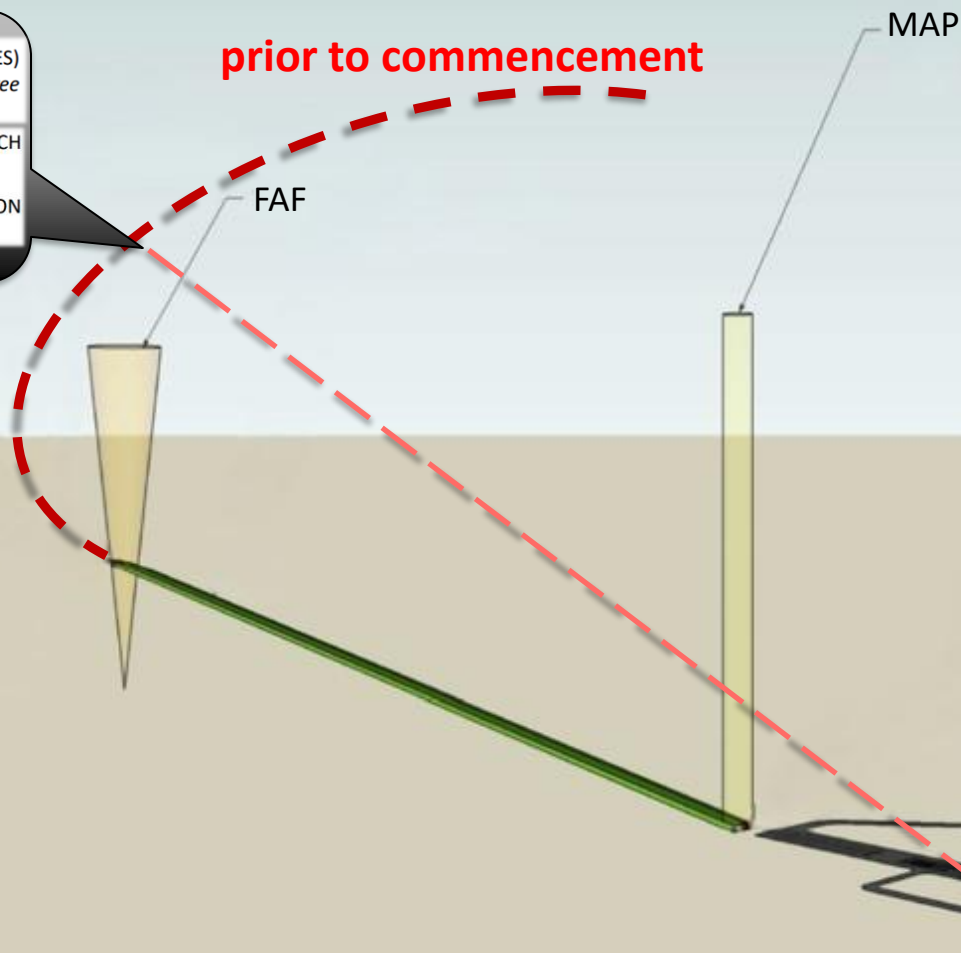
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a) POSITION (*number*) KILOMETRES (*or* MILES) from x). TURN LEFT (*or* RIGHT) HEADING (*three digits*);

d) CLEARED FOR (*type of approach*) APPROACH RUNWAY (*number*);

e) REPORT ESTABLISHED ON LOCALISER (*or* ON [GLS/RNP/MLS] [FINAL] APPROACH [COURSE]);





# KLM presentation



Martin Nijhof,  
Sr Flight Safety Investigator

→ Final file in



Microsoft  
PowerPoint Presentat





# easyJet presentation



**VICTOR ZEWARD**  
LEAD FLIGHT OPERATIONS SAFETY CAPTAIN

**easyJet**

- Final file in:
- Q:\Impact Assessment\SRM TST\TST - Approach Path Management (BIS27 SI-0007)\03-SAFE360\2025\Final Slides for John



# easJet presentation

- easyJet: how to embed these slides in EASA slides? See with John
- FINAL SLIDES TO BE RECEIVED BY STEFANO ON FRIDAY 26/9
- Q:\Impact Assessment\SRM TST\TST - Approach Path Management (BIS27 SI-0007)\03-SAFE360\2025\Stakeholders slides\easyJet SAFE360 2025 APM slot.pptx



Video: Michael Hufnagl

**ZIB**



Well there I was that one fine Sunday afternoon  
just me and my airplane and a little airport we'd never been to before.

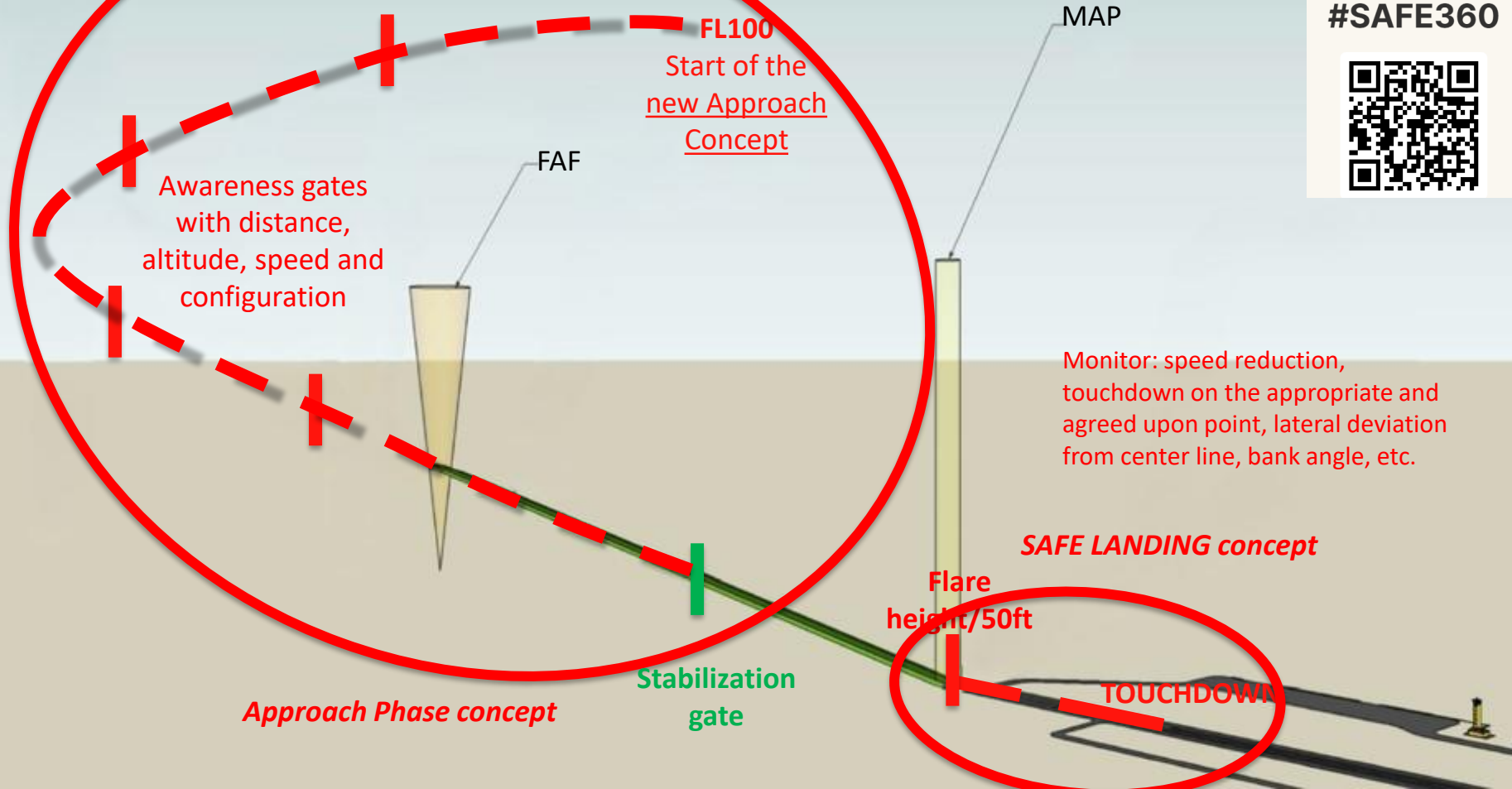
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**#SAFE360**





# A way forward for new concepts?

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**#SAFE360**





Is the proposed way forward going to help the crew to do the right thing?



Is it needed to enhance the PF and PM training to manage and monitor energy?



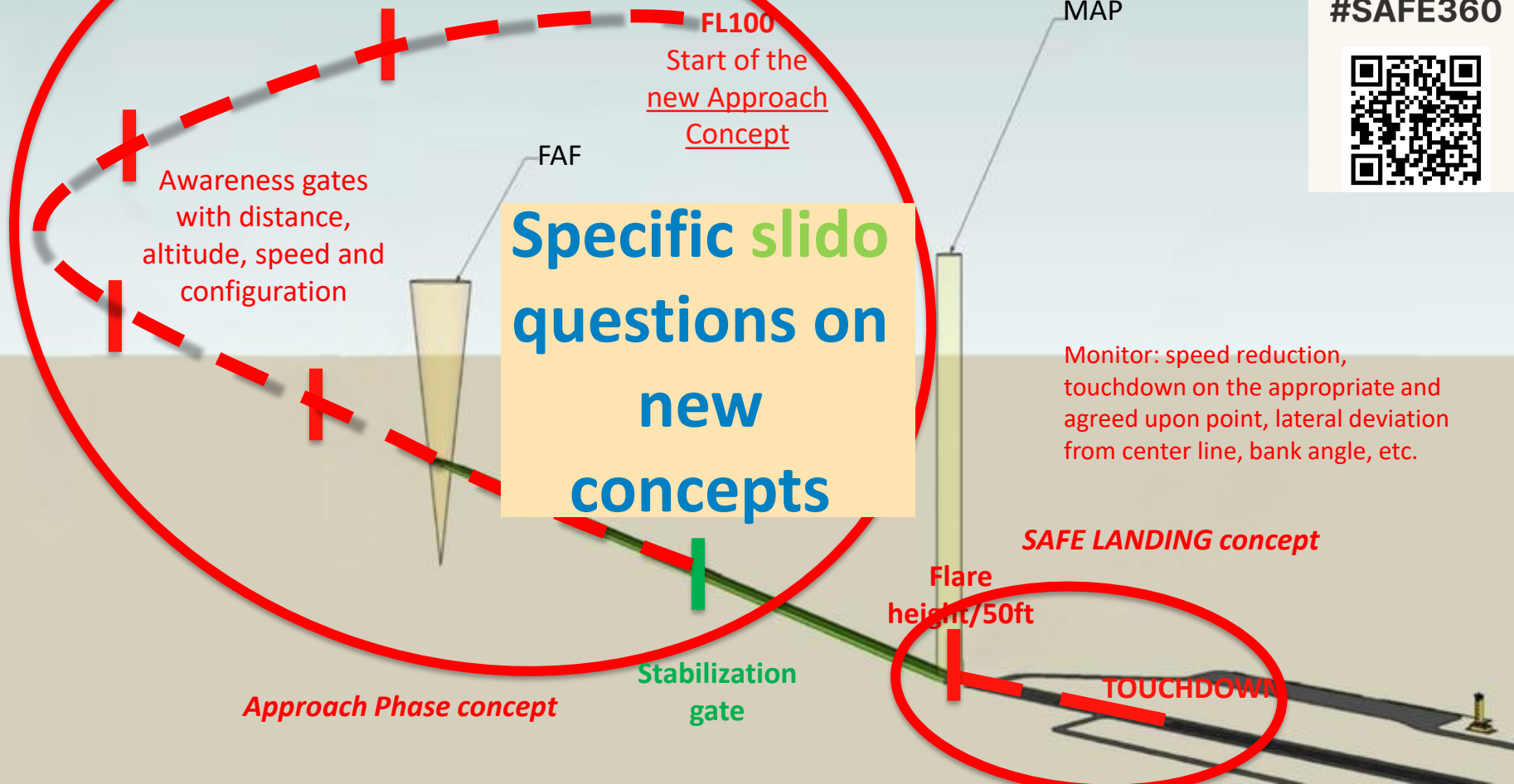
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# A way forward for new concepts?

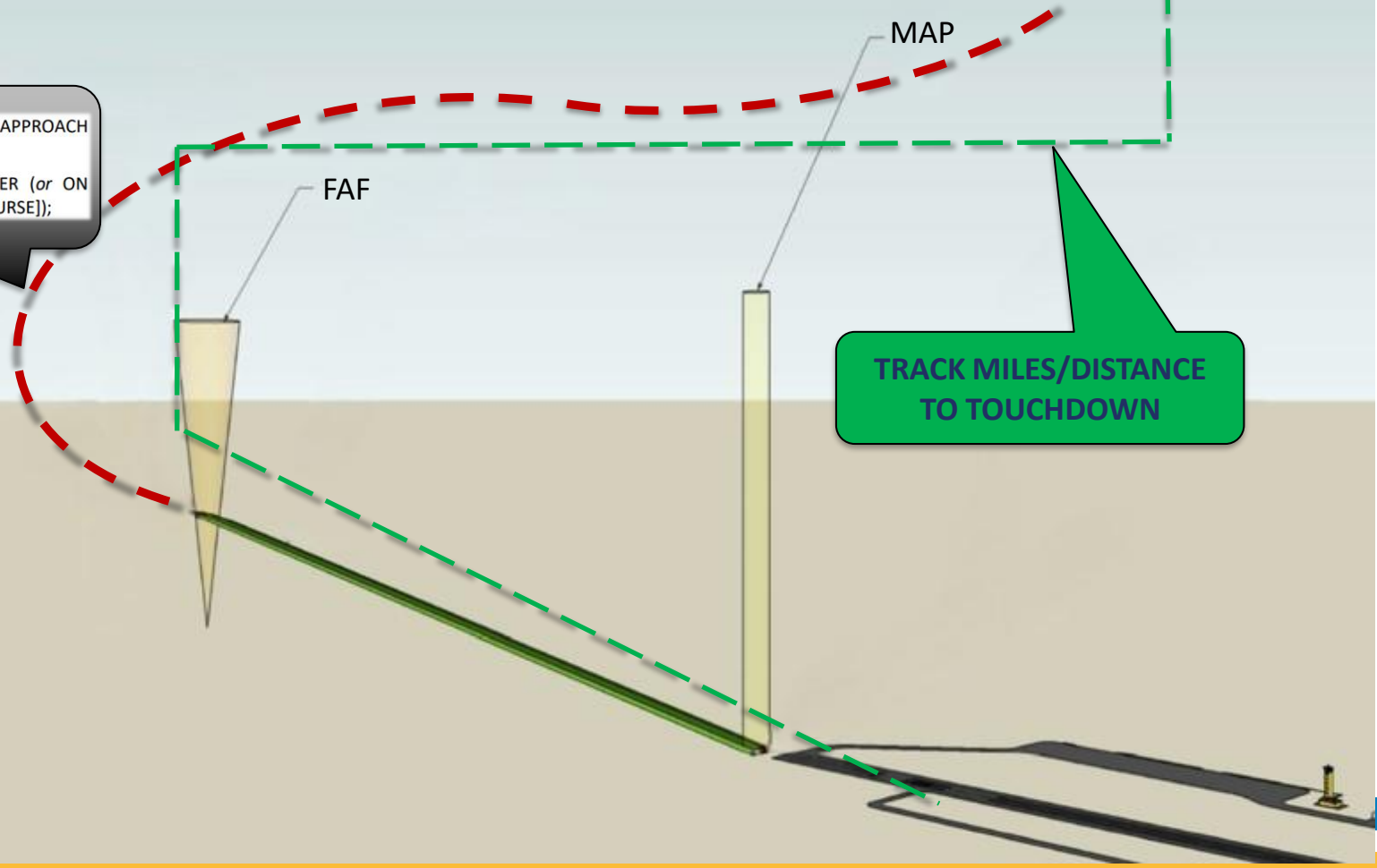
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**#SAFE360**





# TRACK MILES - A way forward for a new policy?

- d) CLEARED FOR (type of approach) APPROACH RUNWAY (number);
- e) REPORT ESTABLISHED ON LOCALISER (or ON [GLS/RNP/MLS] [FINAL] APPROACH [COURSE]);



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Do you think such practice (if widened) would support you during approaches on vectors?





# TRACK MILES - A way forward for a new policy?

d) CLEARED FOR (type of approach) APPROACH  
RUNWAY (number);

e) REPORT ESTABLISHED ON LOCALISER (or ON  
[GLS/RNP/MLS] [FINAL] APPROACH [COURSE]);

FAF

MAP

Specific slido  
question on  
TRACK MILES

TRACK MILES/DISTANCE  
TO TOUCHDOWN

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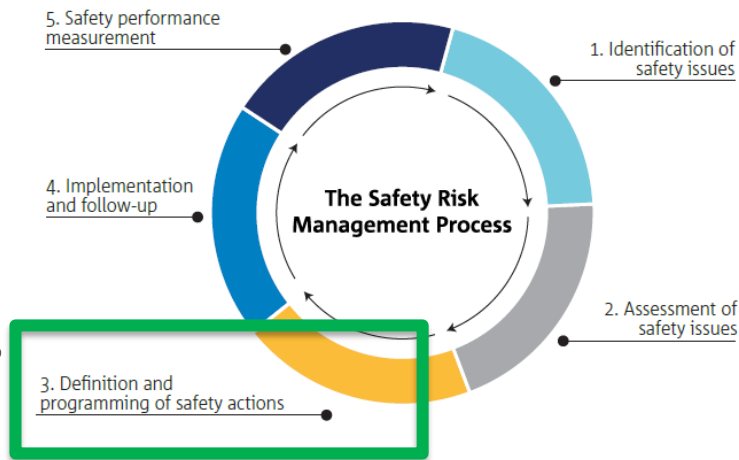






# Next steps

- Discussion today and answers to Slido are inputs to finalise an EASA proposal on APM risk mitigation
- Draft BIS report for EASA Management
- Consultation of EASA Advisory Bodies
- EASA ABs members will liaise with the members of their organisations to collect feedback
- Feedback will enable to finalise the EASA decision, new actions if any will be in the EPAS





# Conclusion



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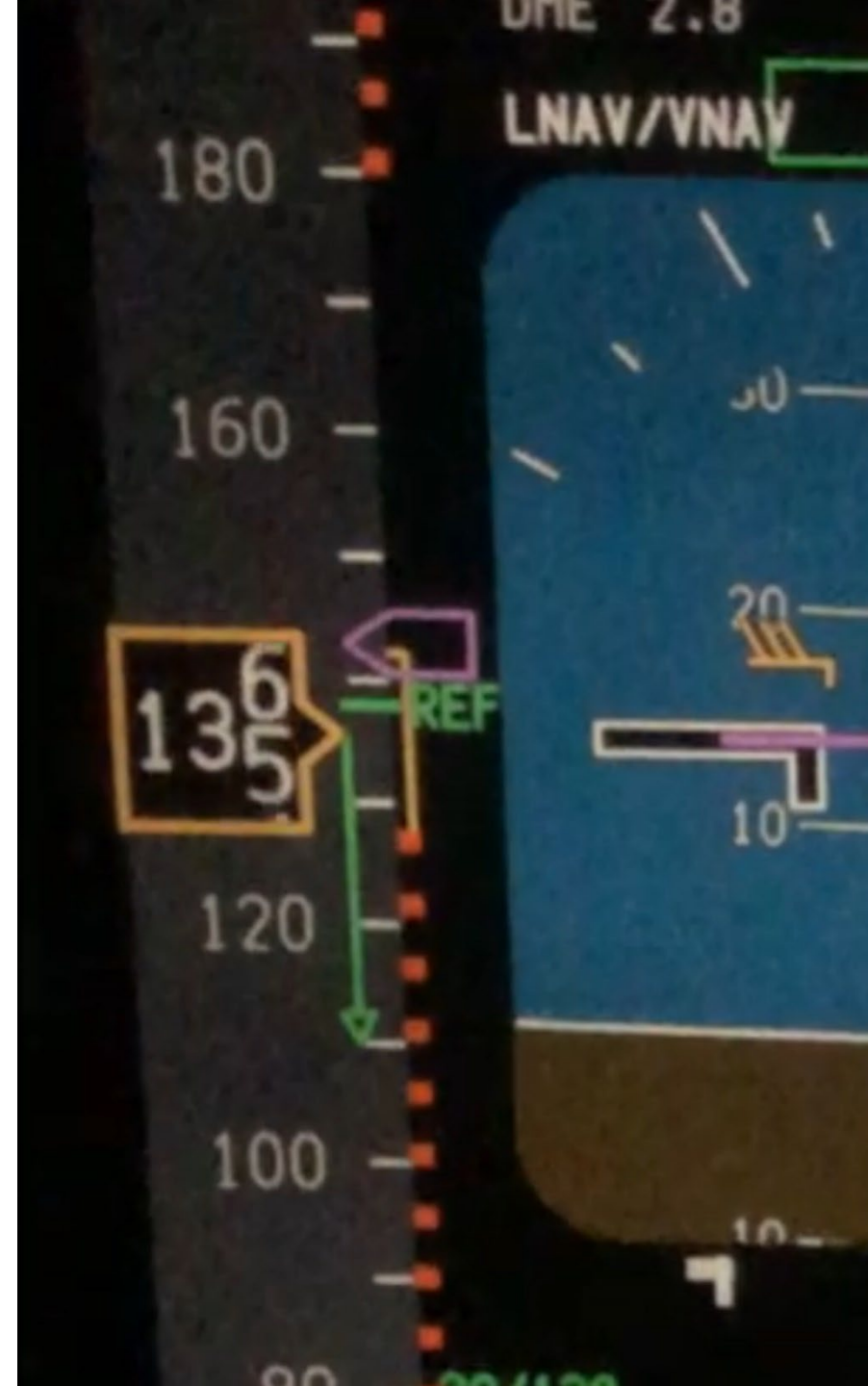


# THANK YOU !



# Anatomy of an approach and go-around at Sao Paulo (GRU), Boeing 777-300

Martin Nijhof,  
Sr Flight Safety Investigator





# AMS - GRU incident flight, March 2021

- Three crew, uneventful flight
- ATIS Broken clouds 4500 ft, vis 10 km, no thunderstorms
- ILS approach RWY09R
- Approaching from the north, direct to IAF “UTBUR”
- CB moving westwards near the IF “ISKUL”

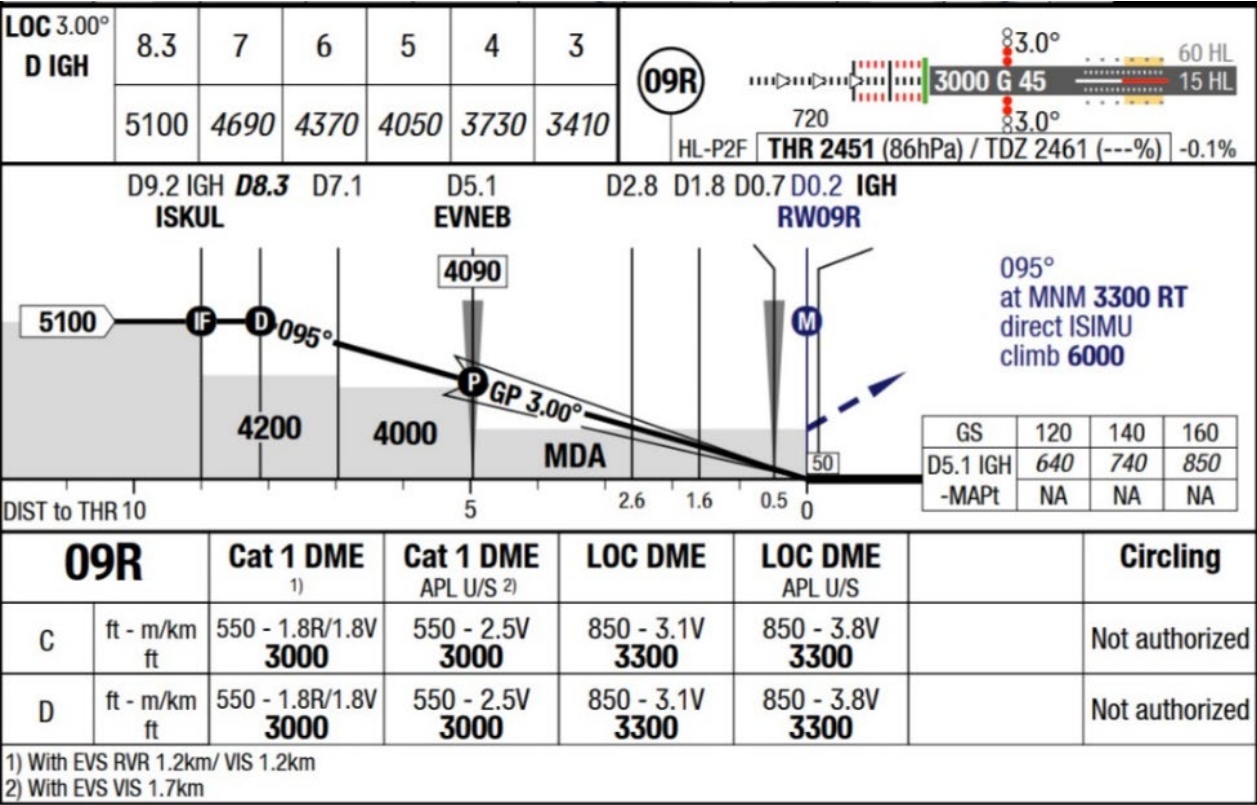
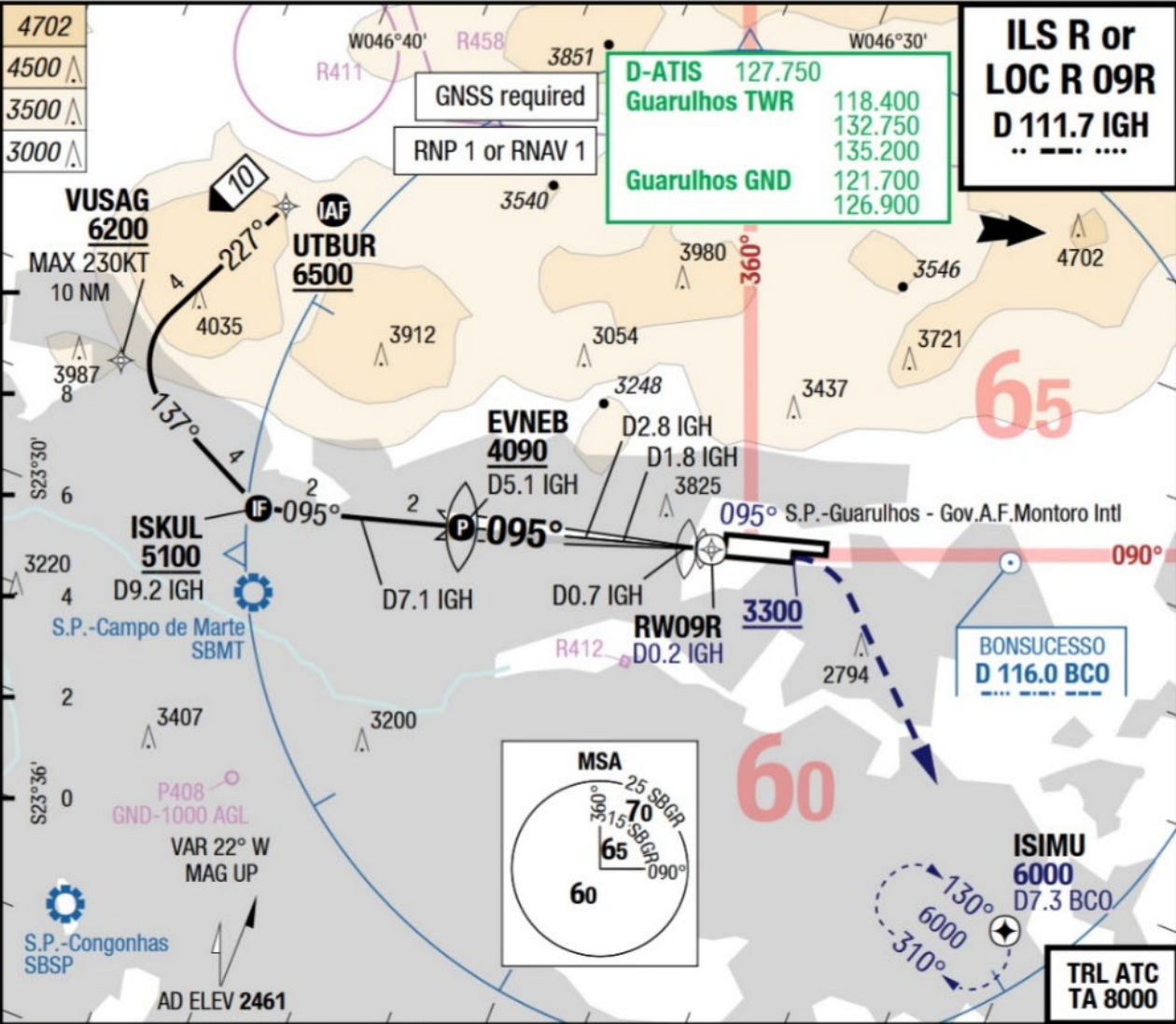


Effective 25-FEB-2021  
18-FEB-2021  
GRU-SBGR

Brazil Sao Paulo Guarulhos - Gov.A.F.Montoro Intl

7-70

ILS R or LOC R 09R



Changes: new



# The approach

- In concert with ATC hdg 170 to stay clear of CB
- ATC: descent to 5000 ft, reduce to FAS
- Hdg 130 to intercept ILS



Flightpath

Legend





# The approach (cont'd)

- Aircraft ends up (1) above the glideslope and (2) behind a slower Airbus A320 also on approach to 09R
- AC fully configured for landing, SPD BRK extended, closing in on the glideslope, thrust at idle
- FO disconnects AP, SPD BRK lever inadvertently not fully stowed



# The go-around

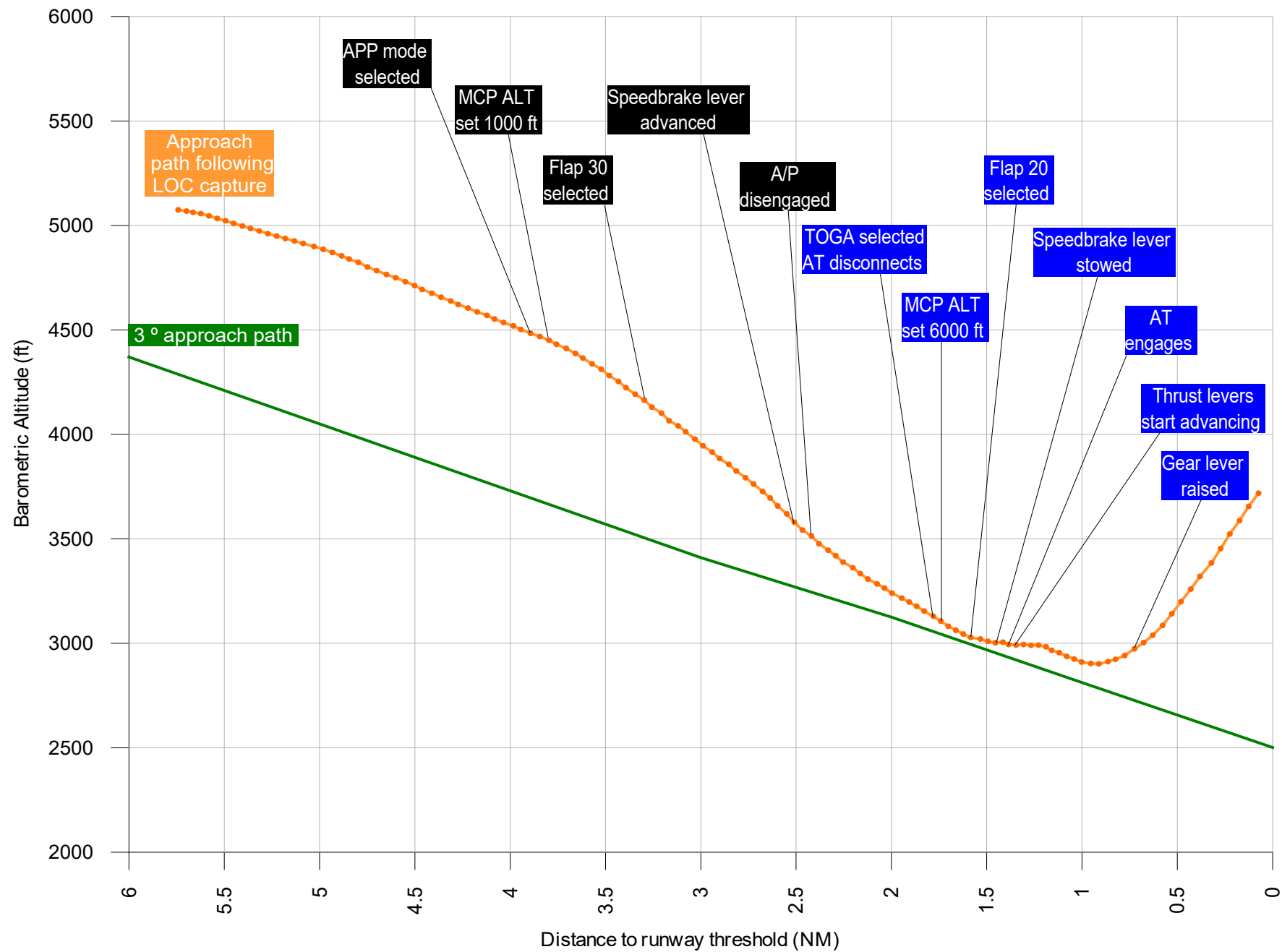
- Crew anticipates a go-around, which is then instructed by ATC
- When pressing TO/GA switches: **autothrottle disconnects**
- PF pitches up, PM reconfiguring MCP altitude and flaps



# The go-around (cont'd)

- S/O observes SPD BRAKE lever not fully down
- **AIRSPEED LOW aural**, followed by AT re-engaging in THR mode
- Remainder of GA is uneventful







# Investigation scope: the go-around

- During go-around the PM has a higher workload, which adversely affects the PM's monitoring role
- This is induced by the operating procedure.
- Go Around Training is mainly focused on the PF
- Better prepare crews to cope with real-world challenges which can be experienced during all engine go-arounds



Thank you

[martin.nijhof@klm.com](mailto:martin.nijhof@klm.com)



# SAFE360

MANAGING THE APPROACH PATH



**VICTOR ZE WALD**

LEAD FLIGHT OPERATIONS SAFETY CAPTAIN

**easyJet**

SAFE 360 — MANAGING THE APPROACH PATH



# EASYJET NETWORK

Fleet: Europe's largest Airbus A320 Family operator

Network: 160 destinations / 1200+ routes

CAT C Aerodromes: 10



**easyJet**

**SAFE 360 — MANAGING THE APPROACH PATH**



# OVERVIEW — MANAGING THE APPROACH PATH



EASYJET POLICIES ON APPROACH PATH MANAGEMENT



APPROACH INSTABILITY: COMMON CONTRIBUTORS



CHANGING BEHAVIOUR



# EASYJET POLICIES

- Stable Approach Policy
- Best use of Automation / Equipment
- Operating Instructions / Restrictions



# APPROACH INSTABILITY: COMMON CONTRIBUTORS

- Environmental conditions
  - Operational environment
  - Human Factors
- Underestimation of risk – *I can “fix” this*
  - Anticipatory awareness – *VMC vs IMC*
  - Cognitive lock-up & continuation bias – *Goal orientated*
  - Social pressures- *First Officers may struggle to challenge Captains*



# CHANGING BEHAVIOUR — MONITORING & INTERVENTION

- PM Training
  - Prompt
  - Direct
  - Intervene





# CHANGING BEHAVIOUR — EVENT MANAGEMENT

- Managing individual events
  - Pressing 'Pause'
  - Understanding Causal Factors
  - Application of Just Culture
  - Confident and Proficient return to line



# CHANGING BEHAVIOUR - SAFETY PROMOTION





## QUESTIONS & DISCUSSION

A front-facing view of a large commercial airplane, likely an Airbus A320, positioned on a runway. The aircraft is centered, with its wings spread wide. The runway's center line leads directly towards the plane, creating a strong sense of perspective. The background is a clear, light blue sky. Overlaid on the center of the aircraft is the text "YOU HAVE CONTROL!" in a white, sans-serif font.

YOU HAVE CONTROL!





# PREVENTING MID-AIR COLLISIONS

SAFE 360° Discussion, 1 October 2025

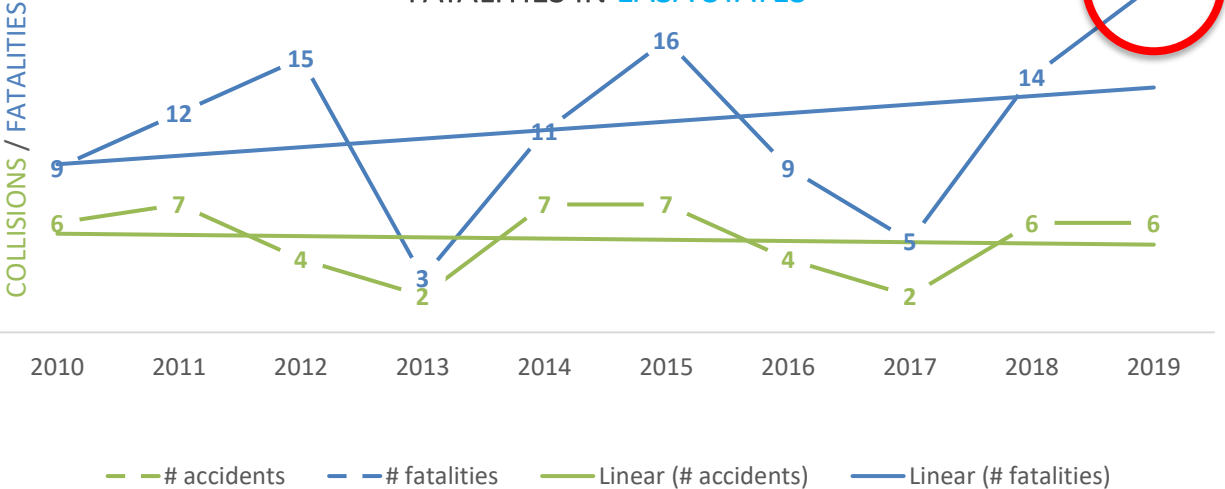
**Vladimír Foltín**

GA Flightpath 2030+ Manager  
iConspicuity Project Manager



# Safety data 2009 - 2019

FATAL AIRBORNE COLLISIONS / AIRBORNE COLLISION FATALITIES IN EASA STATES



60 FATAL COLLISIONS  
~  
6 PER YEAR

137 FATALITIES  
~  
13 PER YEAR

ALL UNCONTROLLED TRAFFIC

ALL SMALL AIRCRAFT



# Strategy 2025-2028



**“Your safety is our mission”**

## SAFE



Maintain a safe,  
resilient aviation  
ecosystem

## GLOBAL



Enhance global  
standards and  
interoperability

## GREEN



Achieve net zero  
emissions in  
aviation by 2050

## INNOVATIVE



Integrate  
innovative  
technologies

## RESILIENT



Equip EASA for  
the next decade





## Safety Risk Management

Efficient SRM process that develops mitigations for the top safety issues through EPAS (focus on safety).



## Risk Based Oversight

DOA mechanism designed & endorsed. Principles for other organisations harmonised. Maturity model for NCAs.



## ATM & Aerodromes

Certification and oversight of ATM DPO, ATM/ADR ground equipment.



## Implement SMS & ISMS across Industry

Full integration into organisation oversight & standardisation.  
Competence building for NCA/EASA.



## Flightpath 2030+

Deliver Programme Objectives related to e-conspicuity and prevention of mid-air collision.



## Maintain a safe, resilient aviation ecosystem

Ensure that European safety and oversight standards effectively mitigate all risks affecting safety.

Approve safe products that perform as expected in the system as part of a competitive industry.

Promote a human-centered approach to maintaining safety.

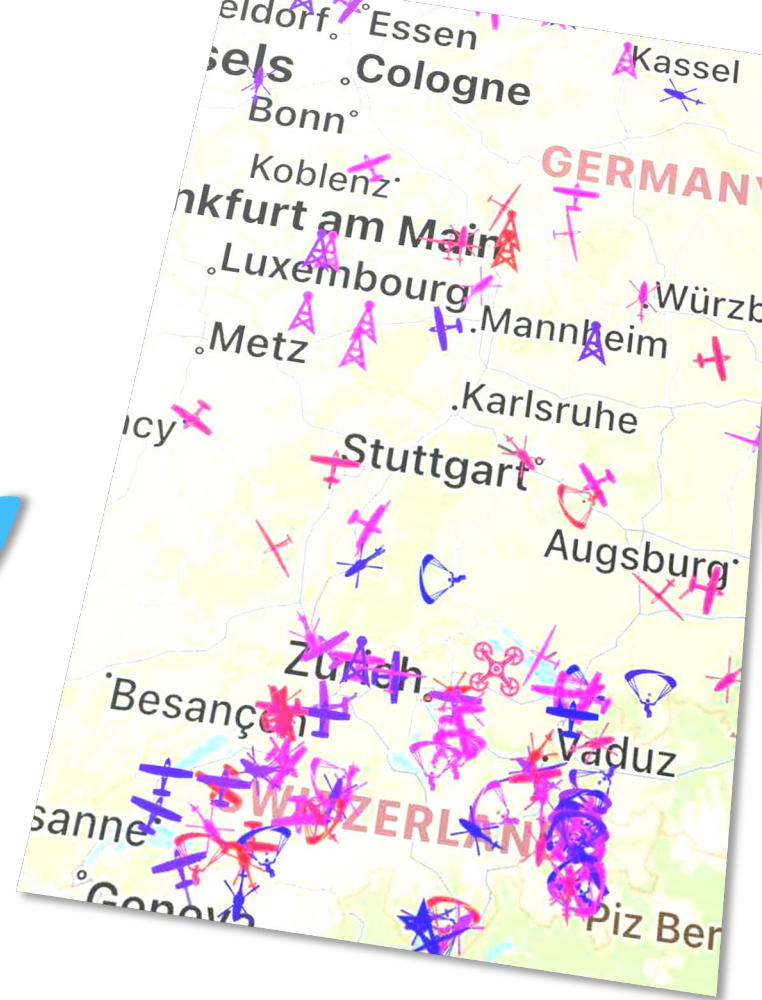


*U-space compatible ✓*

# *Conspicuity*

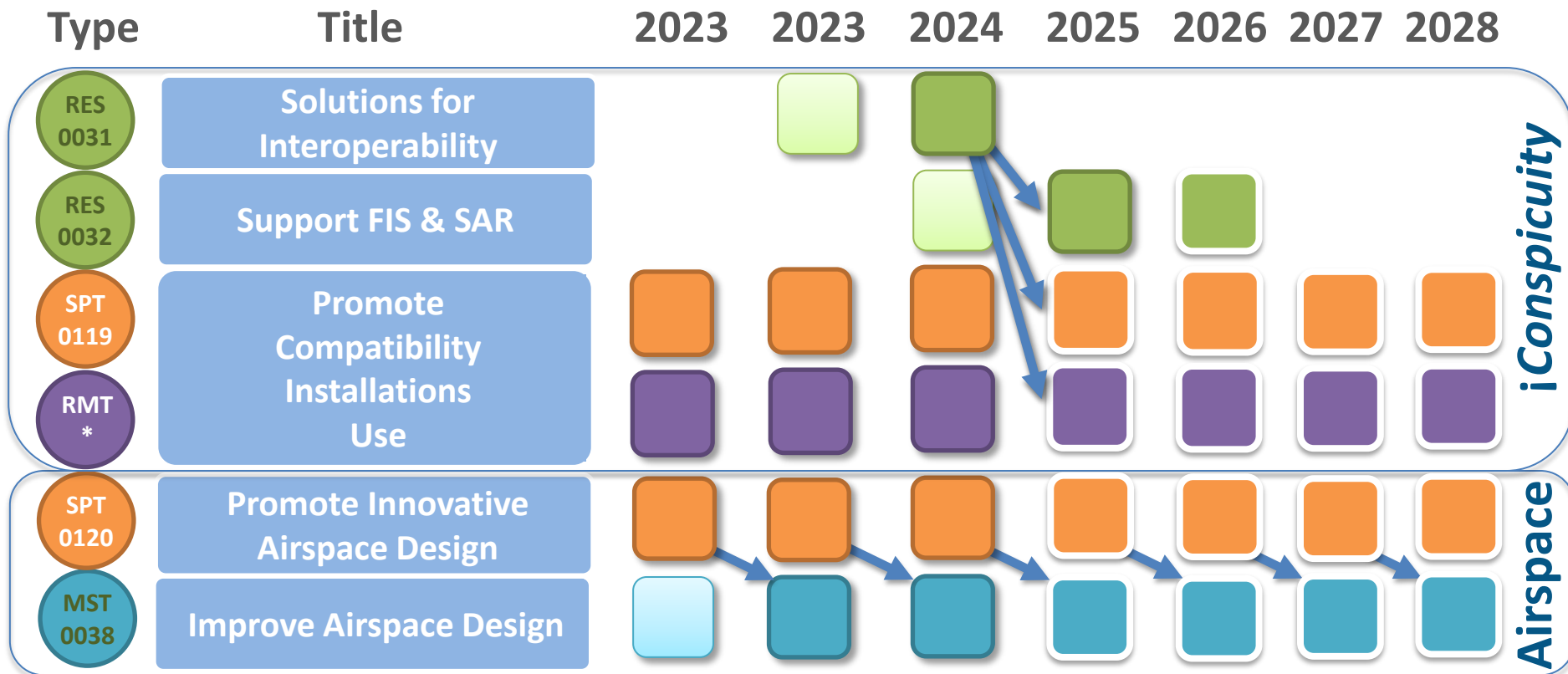
*Connected aircraft ...*

*... for better situational awareness*





# EPAS – iConspicuity





# SERA.6005 (c)

*Manned aircraft operating in airspace designated by the competent authority as a **U-space airspace**, and not provided with an air traffic control service by the ANSP, shall continuously make themselves **electronically conspicuous to the U-space service providers***



One Language ✓

(light)

# ADS-L

*Affordable  
Interoperable  
GNSS based  
Privacy & Security*





# To be seen in U-space - SERA.6005(c)

## ADS-B Out (1090 MHz)



For certified aircraft, using the **existing certified technology** already installed on board



## ADS-L 4 SRD-860



**Non-certified devices** transmitting at low power on the licence-free band SRD-860, in compliance with ADS-L specifications



## ADS-L 4 MOBILE (telephony)



**Mobile telephony application** transmitting in compliance with ADS-L specifications



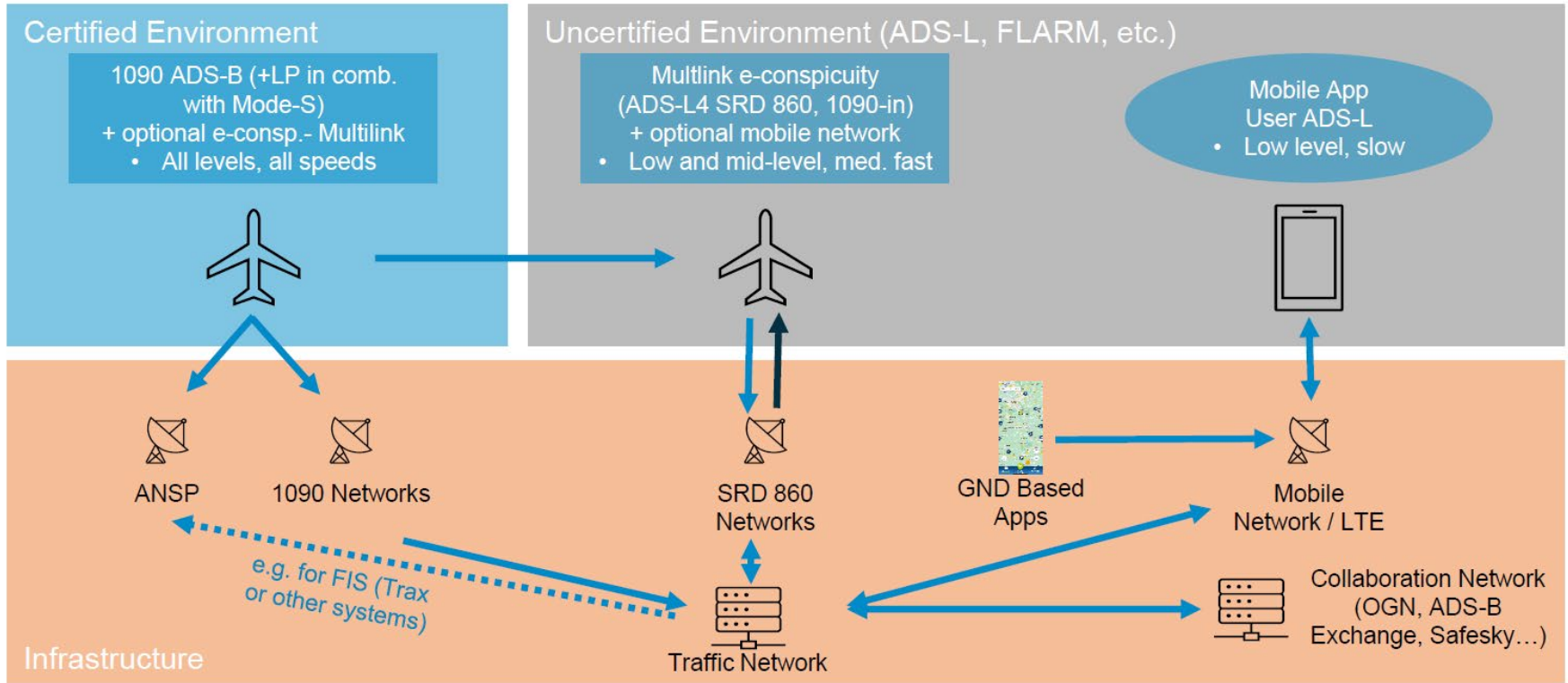
2022



2026  
(draft)



## Future *iConspicuity* according to RES.0031\*





# Work in Progress

# ADS-L

## 4 SRD860

### Issue 2\*

Aviation

Traffic

Status

Uplink

NEW

Traffic

FIS-B

Drones

NEW

RemoteID



# Advice from Sunny Swift

A FRIEND WANTS TO INSTALL SUCH A SYSTEM IN HIS PRIVATE AIRCRAFT. HE'S NOT SURE WHICH SYSTEM TO CHOOSE.

I SUGGEST BUYING AN ADS-L SYSTEM WITH DIRECT RADIO LINE OF SIGHT CAPABILITY, COMPLEMENTED BY MOBILE NETWORK CONNECTIVITY.





# iConspicuity Declaration

## Introduction

This iConspicuity<sup>1</sup> Declaration is a voluntary policy statement, jointly established by participating aviation authorities and other entities<sup>2</sup>, specifically addressed to the **General Aviation (GA)** sector. Its primary objective is to facilitate and encourage the use of iConspicuity devices and data (including ADS-B out<sup>3</sup>, ADS-L<sup>4</sup>, surveillance data, and similar information) by all stakeholders with the shared aim of improving operational safety and enhancing safety culture in GA<sup>5</sup>.

The adoption of this iConspicuity Declaration does not affect the application of Regulation (EU) No 376/2014 regarding the reporting, analysis and follow-up of occurrences in civil aviation and any other applicable European Union or national legislation<sup>6</sup>.

## Commitment

By adopting this iConspicuity Declaration we, the signatories, express our commitment to foster the development of iConspicuity devices and their use and utilisation of related data with the intention of improving aviation safety, fostering innovation and enhancing operational efficiency through collaborative analysis. We pledge to adhere to the following:

### Key Principles:

1. **Promoting Safety Culture:** The initiative aims to facilitate and promote safety culture in GA in order to foster positive safety behaviours.
2. **Voluntary nature:** The initiative is a partnership that signatories join on a voluntary basis.
3. **System-wide insights:** Analysis of iConspicuity data will focus on system-wide insights (big data approach) rather than the actions of specific situations. This encourages broad participation and fosters a safe aviation environment.
4. **360-Degree Collaboration:** All relevant stakeholders will be involved in the analysis of iConspicuity data, ensuring a holistic and trusted approach to safety and operational improvements<sup>7</sup>. The collaborative analysis will lead to **jointly agreed actions** that will benefit all participants.
5. **Transparent Monitoring:** The process for analyzing and acting upon iConspicuity data must be transparent, allowing all stakeholders to track progress and ensure alignment with safety improvement goals.
6. **Data protection:** The use of data and information derived from the initiative will comply with the EU's General Data Protection Regulation<sup>8</sup> (GDPR), which governs how the personal data of individuals in the EU can be processed and transferred.

<sup>1</sup> iConspicuity [webpage](#)

<sup>2</sup> Associations representing airspace users and relevant industry

<sup>3</sup> ADS-B stands for Automatic Dependent Surveillance-Broadcast. It's a technology that enables aircraft to broadcast their position, speed, and other data to other aircraft and ground stations, enhancing situational awareness and safety. ADS-B comes in two main types: ADS-B Out and ADS-B In.

<sup>4</sup> ADS-L is a lighter version (subset) of the ADS-B message content, originally developed to make manned aircraft electronically conspicuous when operating in U-space airspace.

<sup>5</sup> European Plan for Aviation Safety, Volume II, 2024 Edition, task MST.0027 - Promotion of safety culture in GA

<sup>6</sup> Manned aircraft are not required to be electronically conspicuous, except when operating as uncontrolled traffic in U-space airspace

<sup>7</sup> This can serve as preparation for future inclusion in the [DataSafety](#) programme.

<sup>8</sup> Regulation (EU) 2016/679 on the protection of natural persons with regard to the processing of personal data and on the free movement of such data.







SKYRECON





# NAAAs supporting *iConspicuity* Declaration



EASA



Czech Republic



France



Greece



Latvia



Lithuania



Netherlands



Republic of North Macedonia



Romania



Slovenia



Spain



Switzerland



# iConspicuity



## JOINT HIGH-LEVEL ROADMAP





# Use Cases

## Reduce collisions

and other airborne hazards by  
**enhancing situational awareness** of  
their surroundings



## Access U-space

through **affordable and interoperable electronic conspicuity** for manned aircraft operating without ATC services



## Additional benefits\*

**Complement FIS and SAR** without  
requiring changes to existing  
ATM/ANS principles and/or  
operational practices





# Approach



## Consider

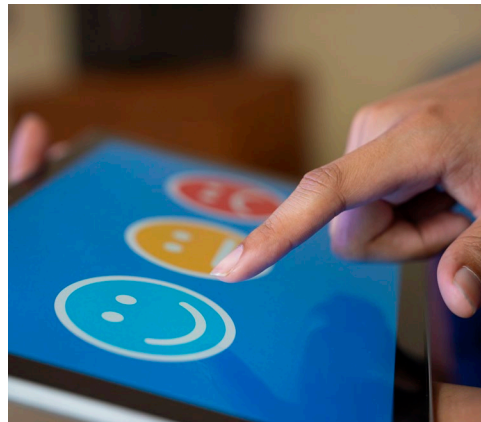
Key criteria

U-space **mandate**

**Voluntary** elsewhere

**Different** needs (IFR vs glider)

**Dual** use cases (e.g. ADS-B for ATC and U-space)



## Communicate

Throughout the process

A **clear strategy and communication** campaign to get stakeholders to implement the right solutions

## Address

Use Cases

Pilots' **situational awareness**,  
Europe-wide at all altitudes

U-space conspicuity, initially  
geographically limited & low  
altitude



## Assess

Candidate technologies

'One link' based on a  
**comparison of options**  
considering **assessment of**  
ground-based **operations**  
**and the business case for all**  
**users** (airborne and on the  
ground)





# Timeline & Implementation Milestones







## Before 2020

Non-interoperable or private solutions available for GA, no solutions for drones, iConspicuity concept developed by EASA

## 2020-2023

EASA teamed up with industry in development of ADS-L as a solution for GA in U-space airspace

## 2024-2027

Interoperable (ADS-L) protocol developed tested for air-to-air, U-space and selected ATM use cases. Required spectrum needs finalised.

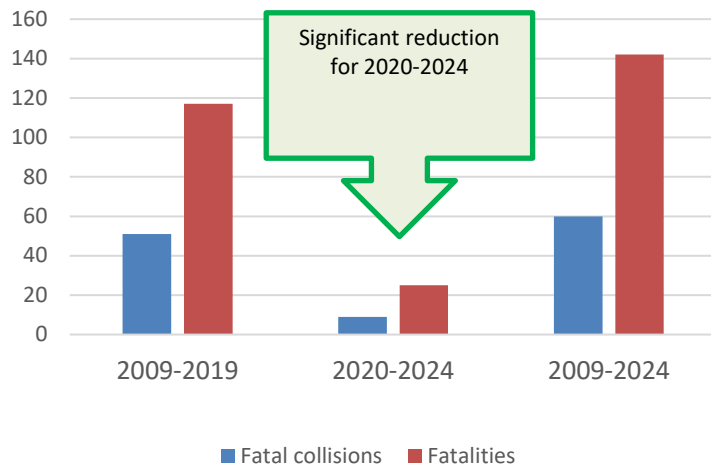
## 2028 onwards

Any pilot or operator can choose an interoperable and affordable solution to benefit from enhanced situational awareness in any airspace.

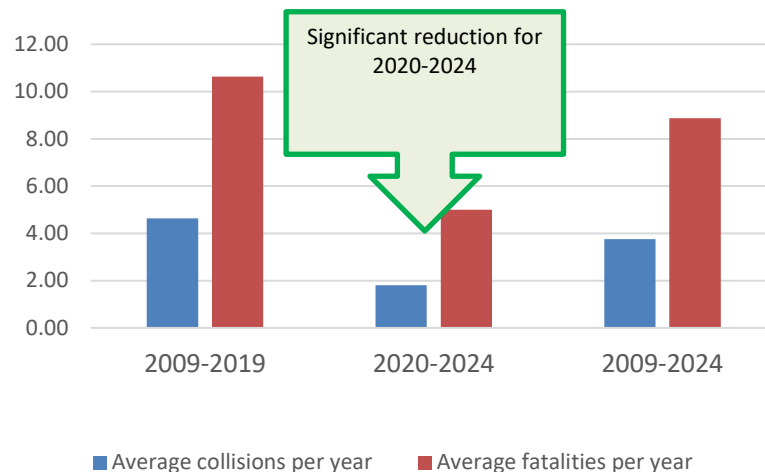


# Safety

Number of fatal collisions and related fatalities  
EASA MS - 2009 - 2024



Annual fatal collisions average and average collision fatalities, EASA MS - 2009 - 2024





# Next in 2024 – i*Conspicuity* for FIS and SAR

## RES.0032 Use of iConspicuity devices/systems in flight information services

EASA will investigate the use of iConspicuity devices/systems in air traffic management flight information services (ATM FIS), considering the 'net safety benefit' and the 'operational safety assessment' principles for the assessment of implementation issues and of possible benefits for Search and Rescue (SAR).

**Status** Not started

**SIs** SI-0043 Deconfliction of IFR and VFR traffic

**SRs** n/a

**Reference(s)** European Action Plan for Airspace Infringement Risk Reduction (EAPAIRR)  
EASA BIS 'Airborne Collision Risk'

**Dependencies** RES.0031

**Affected stakeholders** Pilots, Aircraft operators - all, NCAs, ANSPs, industry (e.g. avionics and ATM systems manufacturers)

**Owner** EASA ED.4 Air Traffic Department

### PLANNING MILESTONES

**Starting date**

2024-Q4

**Interim report**

~~2025-Q1~~



2026-Q1

**Final report**

~~2025-Q2~~



2026-Q2



## FIS enhancement

Improve the quality and safety of existing FIS by providing enhanced situational awareness for the FIS Officers or ATCOs (to similar level of information as is available to pilots) without the need to change existing rules, procedures or operational practices.

A few ANSPs are already engaged in this topic.



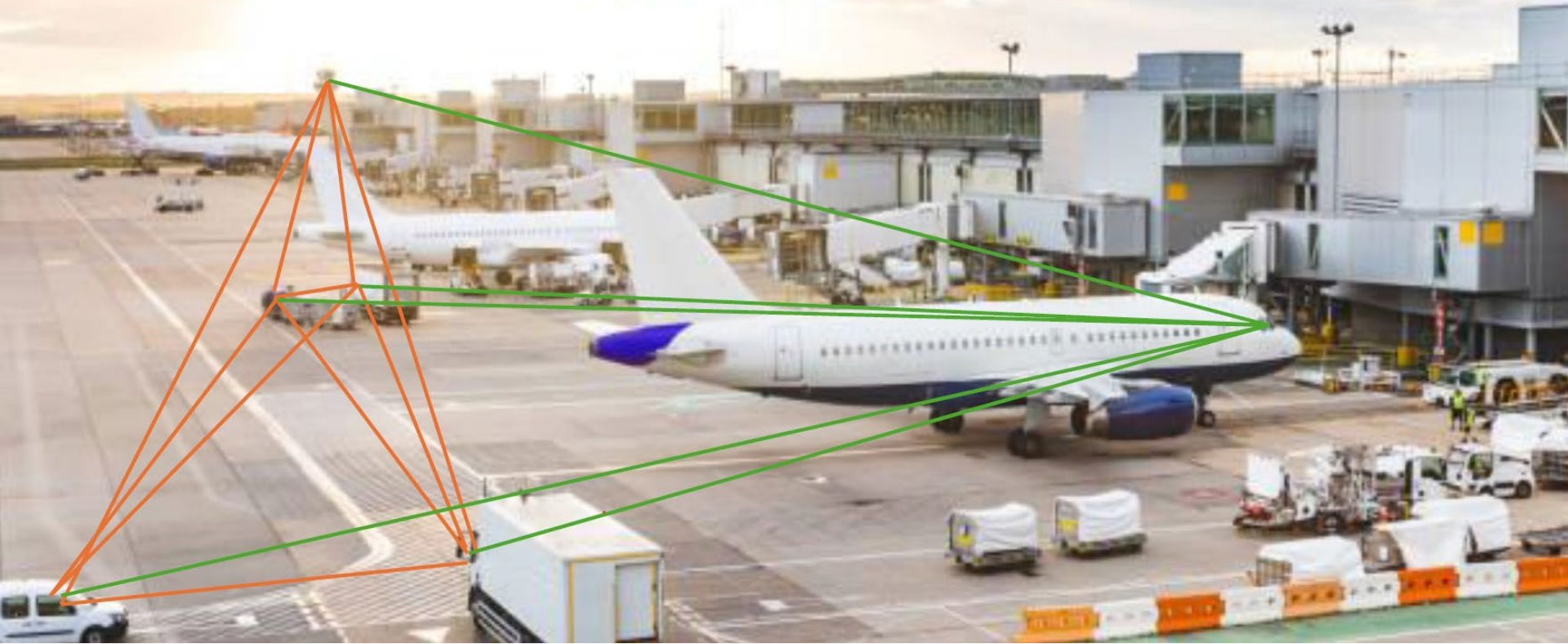
## SAR enhancement

To help SAR teams distinguish between real and false alarms and minimize search times, e.g. through a single web portal that provides real-time and historical positions of aircraft and other aircraft such as gliders, paragliders and hang-gliders.

Pilot project in preparation (led by FOCA).



## And what about Digital Towers or Airside / Runway Safety?





# What is RES.0032 ?

- Desktop research
- Industry led (ANSPs, OEMs, associations)
- Explore how electronic conspicuity could help to enhance situational awareness in ATM
- Without changing existing rules or operational practices
- EASA role is to coordinate research activities and assist in drafting research objectives



# Expected Deliverables\*

## Use Cases

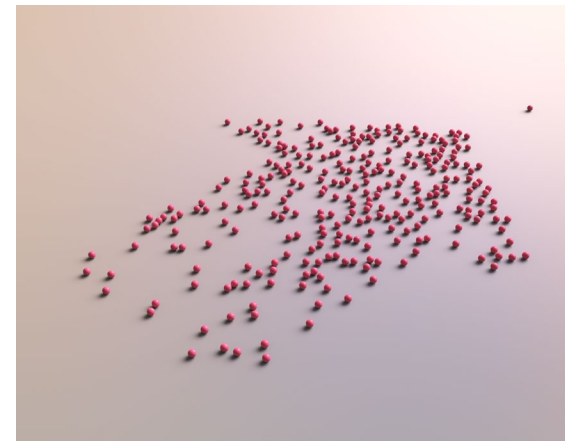
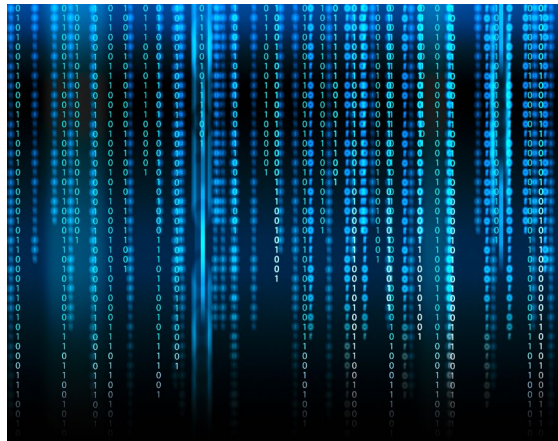
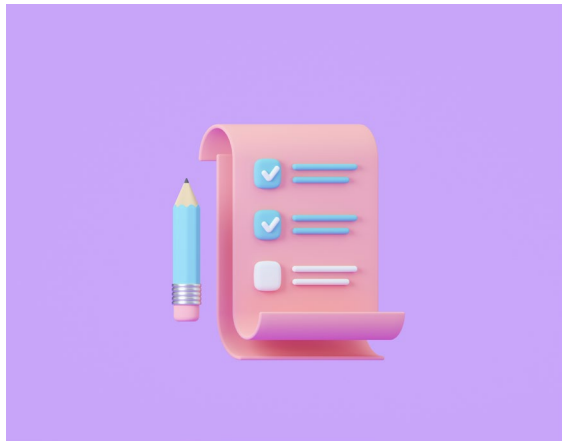
List and description of use cases where electronic conspicuity could help to improve situational awareness in ATM operations

## Information Items

List of mandatory and optional information to be transmitted from aircraft in relation to a specific ATM use case

## Regulatory clarifications

List of areas for further development/clarification by regulators to support the use of electronic conspicuity in ATM

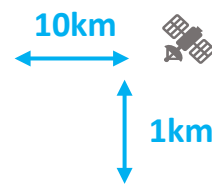




# EASA station







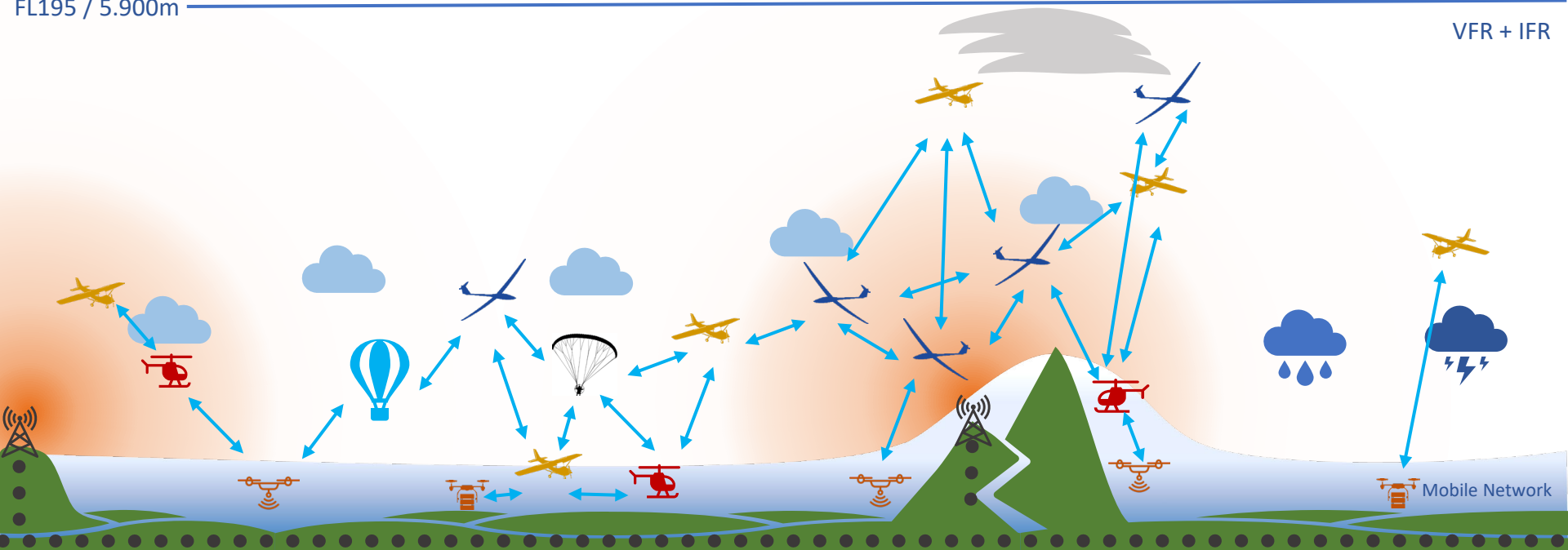
# ADS-L for General Aviation and Drones



IFR

FL195 / 5.900m

VFR + IFR







# Preventing Mid-Air Collision

Managing the Risk from an Airline Perspective

---





# Preventing Mid-Air Collision

## Contents

- Limitations of "see and avoid" in the 20th century
- Airspace Status Quo
- Legal Framework
- Fact-Based Analysis
- Fact-Based Threat and Error Management
- Summary





## Limitations of "see and avoid" in the 20th century

# MAC Risk in Europe

### *EAPAIRR (2009)*

- *" 'See and avoid' is seen as a potentially weak barrier in an IFR-VFR flight encounter and the need to strengthen the other barriers... is further reinforced"*

### *EASA (2013)*

- *Develop actions/processes to measure effectiveness of Member State preventative measures*

### *European Aviation Safety Plan '14 -'17 (#2 Risk)*

- *15 Member States, Only 15% Initiatives Implemented*

### *EASA Vector (2014)*

- *ATM & Aerodromes will incorporate MAC mitigation requirements*





Preventing Mid-Air Collision

## Limitations of "see and avoid" in the 20th century

Distance


Time to Impact

Detection System

Visual Reference



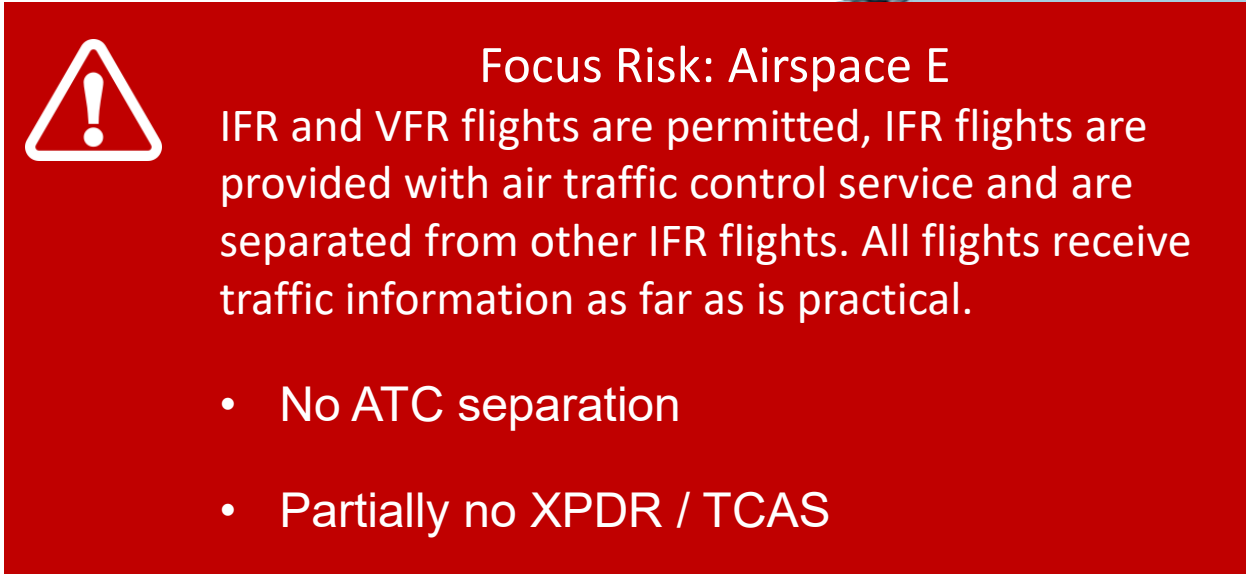




### Focus Risk: Airspace E

IFR and VFR flights are permitted, IFR flights are provided with air traffic control service and are separated from other IFR flights. All flights receive traffic information as far as is practical.

- No ATC separation
- Partially no XPDR / TCAS





# Preventing Mid-Air Collision

## Legal Framework

- 3.2.5** Operation on and in the vicinity of an aerodrome
- An aircraft operated on or in the vicinity of an aerodrome shall, whether or not within an aerodrome traffic zone:
- a) observe other aerodrome traffic for the purpose of avoiding collision;
  - b) conform with or avoid the pattern of traffic formed by other aircraft in operation;
- (...)

- 3.2.2 Right-of-way** An aircraft in flight, or operating on the ground or water, shall give way to aircraft
- 3.2.2.5 Landing**
- 3.2.2.5.1** landing or in the final stages of an approach to land.



ICAO

International Standards

### Annex 2 to the Convention on International Civil Aviation

#### Rules of the Air

Eleventh Edition, July 2024



## SERA.13001 Operation of an SSR transponder

- (a) When an aircraft carries a serviceable SSR transponder, the pilot shall operate the transponder at all times during flight, regardless of whether the aircraft is within or outside airspace where SSR is used for ATS purposes.



## HHN Safety Alert Initial Reports

Significant event:

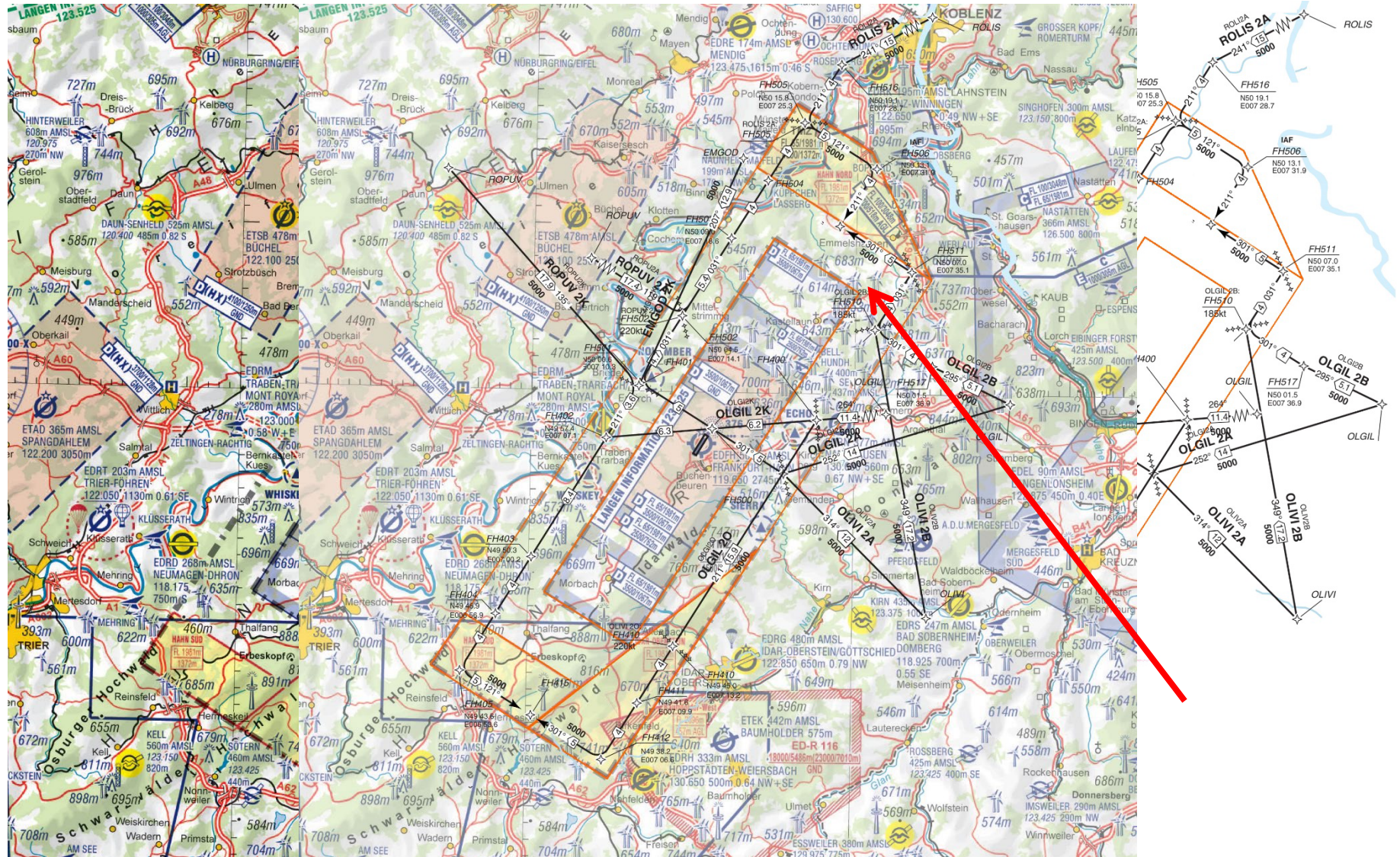
During approach with capt as PF using automatics between Olivi and FH510, with no shortcuts requested, First officer reported seeing glider at very close proximity moving from left to right under right wing. Distance estimated vertical 100 ft horizontal below 100m with FO able to see colour hair of glider pilot. No TCAS contact, informed ATC





# Preventing Mid-Air Collision

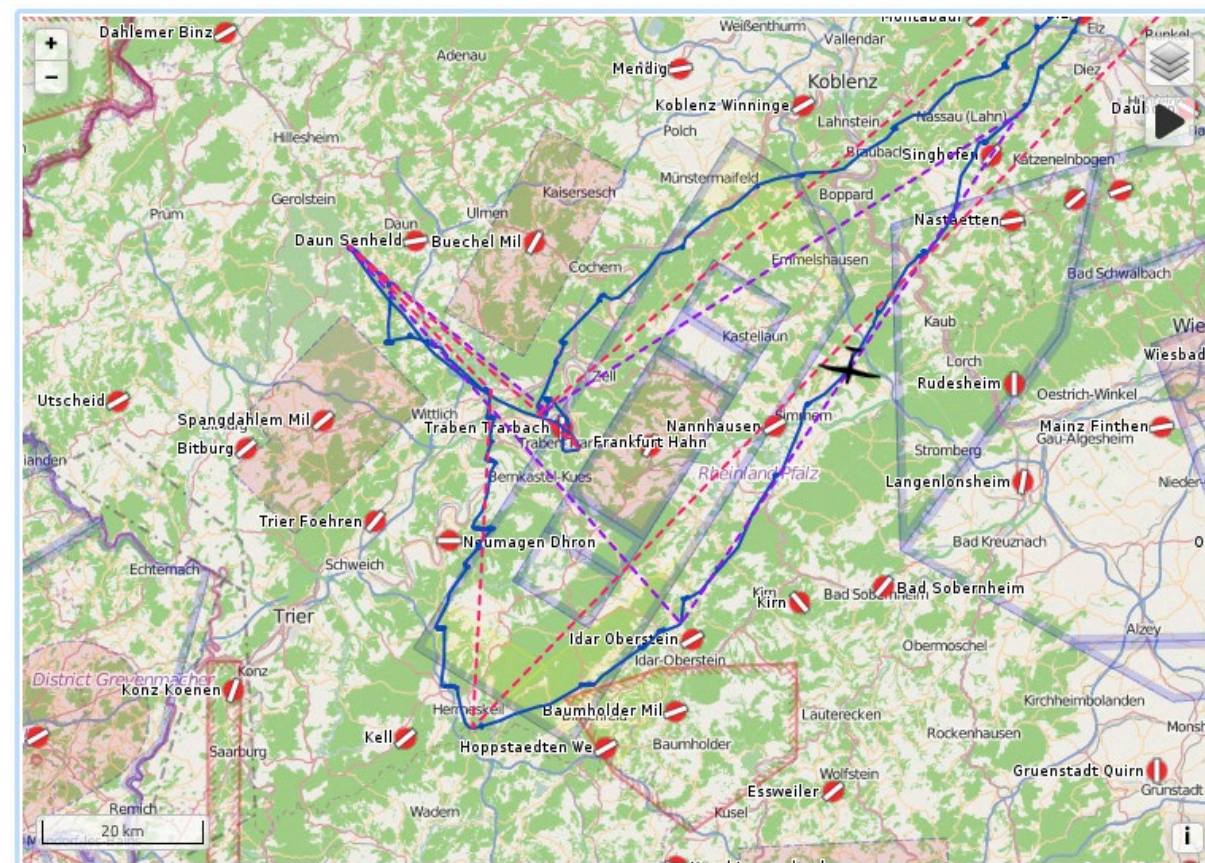
## Fact-Based Analysis





# Preventing Mid-Air Collision

## Fact-Based Analysis





# Preventing Mid-Air Collision

## Fact-Based Threat and Error Management

### 8.3.1

#### VFR/IFR Policy

CAT.OP.MPA.100

All flights shall be operated in accordance with Instrument flight rules (IFR) plan shall be submitted prior to operating. Air Traffic Services (ATS) shall be used to the airspace and the applicable rules of the air shall be followed whenever available. In-flight operational instructions issued by the ATS flight plan, when practicable, shall be coordinated with the relevant unit before transmission to an aircraft.

Commanders shall ensure that a flight.

Aircraft operations shall be conducted e.g. a visual approach. The duration of such operations is the responsibility of the pilot in command to ensure a safe runway to land.

#### OPERATIONS MANUAL PART A

The NPFO may approve a flight to be flown VFR before departure if it is authorized because the aircraft is unserviceable.

Clearances to maintain VFR shall be issued by the Commander for limited conditions:

- Relevant traffic can be avoided.
- It is assured that sufficient vertical clearance can be maintained.
- VMC can be maintained.
- ATC has coordinated the clearance with both aircraft.

When flights are conducted within class F and G airspace crews shall refer to the 'Air Traffic Services Outside Controlled Airspace' in the FSB (Flight Supplement Booklet, OMC), Communication > Area > ATSOCAS (1-1) and request the highest service available.

#### TCAS RA/Level Bust Avoidance ( RYR )

When within 1000 feet of the cleared altitude there should be no distractions in the flight deck and the ALT ACQ closely monitored by the PF.

Maximum use of the AFDS shall be made in busy TMAs and class D and lower airspace. This is to assist situational awareness and allow an effective outlook.

ICAO guidance for ACAS training for pilots states: "If an RA manoeuvre is inconsistent with the current ATC clearance, pilots shall follow the RA." It follows that pilots are required to level off at previously assigned altitudes/flight levels if doing so does not conflict with the Vertical Speed RA. There is an industry wide recognition that poorly handled Vertical Speed RA's have developed into unnecessary or erroneous level busts.

- At 3000ft to level off if ROD exceeds 3000ft per min, reduce to a maximum of 3000ft per min.
- At 2000ft to level off if ROD exceeds 2000ft per min, reduce to a maximum of 2000ft per min.
- At 1000ft to level off if ROD exceeds 1000ft per min, reduce to a maximum of 1000ft per min.



# Preventing Mid-Air Collision

## Fact-Based Threat and Error Management



### MST.0038 Airspace complexity and traffic congestion

Member States should consider 'airspace complexity' and 'traffic congestion' as safety-relevant changes affecting uncontrolled traffic, including the changes along international borders.

Status	Ongoing
SIs	SI-2025 - Airspace Infringement SI-4009 - Deconfliction between IFR and VFR traffic SI-4010 - Airborne separation
SRs	n/a
Reference(s)	European Action Plan for Airspace Infringement Risk Reduction (EAPAIRR) BIS 'Airborne collision risk'
Dependencies	SPT.0120
Affected stakeholders	Pilots, aircraft operators - all, NCAs, ANSPs
Owner	Member States

#### EXPECTED OUTPUT

Deliverable(s)	Time
Produce Best practices (task MST.0038)	2025
Provide feedback on implementation of MST.0038	2025

### SPT.0120 Promoting good practices in airspace design

Promote good practices in airspace design that reduce 'airspace complexity' and 'traffic congestion' with reducing the risk of airborne collisions involving uncontrolled traffic.

Status	Ongoing
SIs	SI-2025 - Airspace Infringement SI-4009 - Deconfliction between IFR and VFR traffic SI-4010 - Airborne separation
SRs	n/a
Reference(s)	European Action Plan for Airspace Infringement Risk Reduction (EAPAIRR) BIS 'Airborne collision risk'
Dependencies	MST.0038
Affected stakeholders	Pilots, aircraft operators, NCAs, ANSPs, Industry (e.g. avionics manufacturers)
Strategic level	Standard
Strategic priority	
Owner	SM.1 - Safety Intelligence & Performance department

#### EXPECTED OUTPUT

Deliverable(s)	Timeline
Produce Safety promotion material (task SPT.0120)	2025

### SPT.0119 Promoting iConspicuity

The concept of iConspicuity has to be understood as the 'in-flight capability' to transmit position and/or to receive, process and display information about other aircraft, **airspace**, weather or support navigation in real time with the objective of enhancing pilots' situational awareness.

The objective of this task is to:

- facilitate the installation of iConspicuity devices in all aircraft that have been granted with an EASA TC;
- promote their use by **airspace** users at an affordable cost for them;
- support the initiatives that enhance the interoperability and performance of iConspicuity devices/systems, and take into consideration the spectrum congestion.

Status	Ongoing
--------	---------

SIs	SI-4009 - Deconfliction between IFR and VFR traffic SI-4010 - Airborne separation SI-8028 - Inadequate airborne separation under VFR operation
-----	--

SRs	AUST-2008-002 AUST-2016-001 AUST-2016-002 AUST-2016-003 AUST-2016-004 FRAN-2015-057 FRAN-2016-100 IRLD-2014-017 NETH-2018-003 SWTZ-2016-002
-----	--

Reference(s)	BIS 'Airborne collision risk'
--------------	-------------------------------

Dependencies	RES.0031 RES.0032 RMT.0230
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Affected stakeholders	Pilots, aircraft operators, NCAs, ANSPs, Industry (e.g. avionics manufacturers)
-----------------------	---

Strategic level	Standard
-----------------	----------

Strategic priority	
--------------------	--

Owner	SM.1 - Safety Intelligence & Performance department
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#### EXPECTED OUTPUT

Deliverable(s)	Timeline
Produce Safety promotion material (task SPT.0119)	2025



## Effective and global requirements

- *Standard framework for 20th century practicability*
- *ICAO / SERA conformability*
- *“Known Airspace” concept & respective interpretation*
- *Airspace design reflecting ICAO SMM*
- *Standardization for reporting & analysis*
- *Mitigation strategies, such as briefings, info, prescribed routings in VMC and restrictive speed control*
- *CAT and ANSP Operational commitments:*
  - *Airspace design must allow respective mitigation*
  - *Maximum usage of existing airspace structure for CAT & ANSP*

***Requirement for Mitigation, Safety Awareness and  
Publication inside and outside own organization***



# Preventing Mid-Air Collision

## Managing the Risk from an Airline Perspective

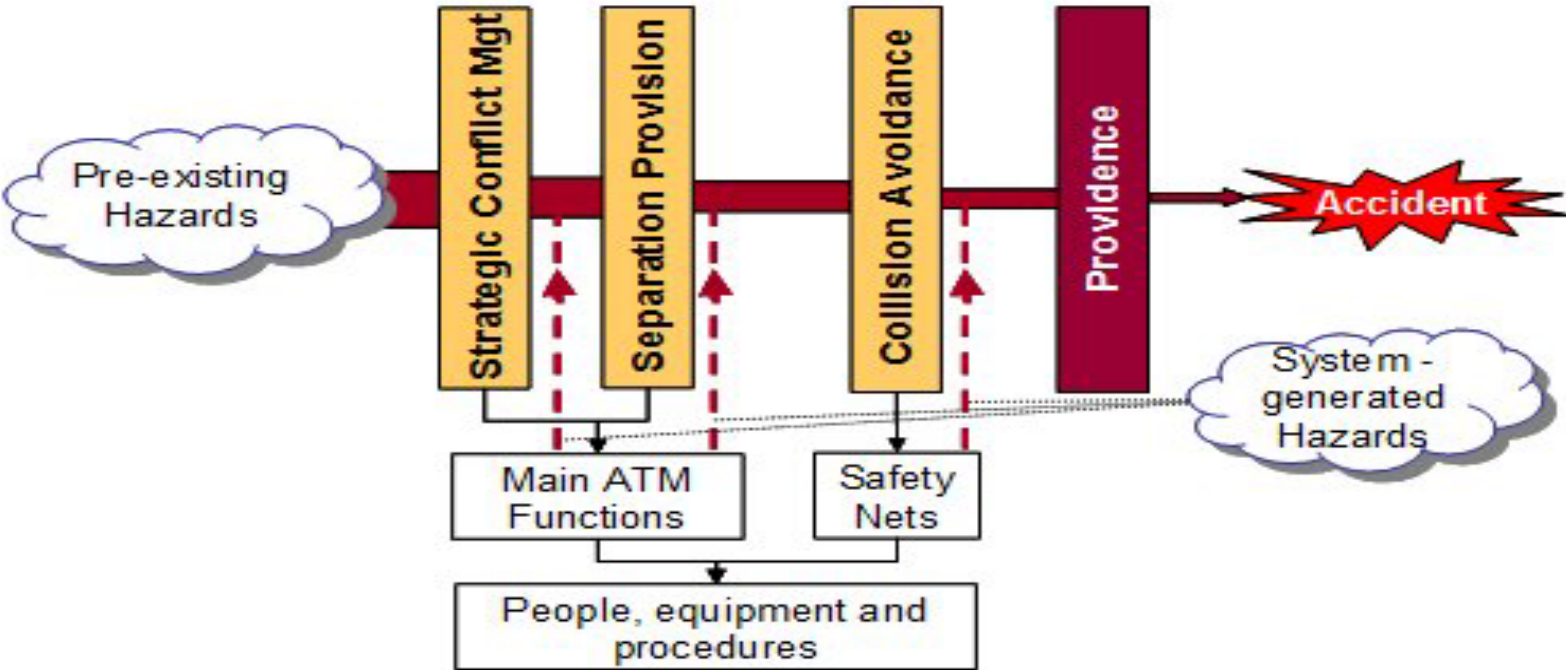


Any Questions?



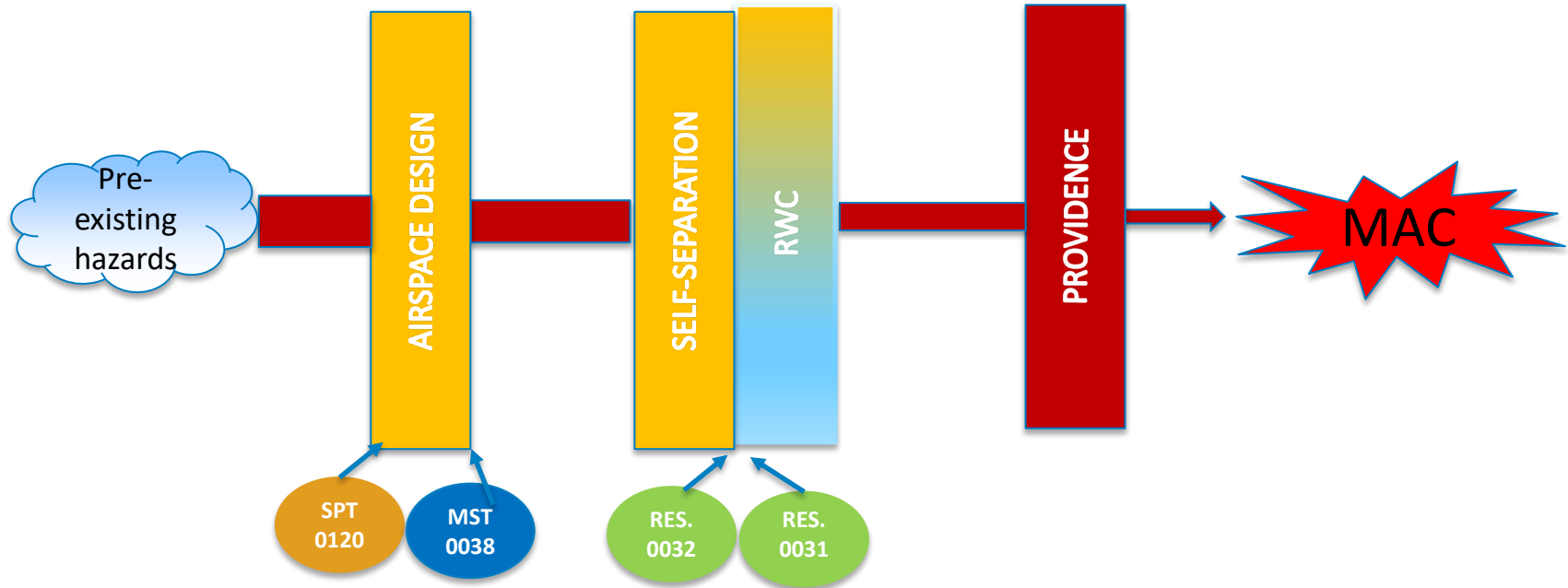


# Simple ATM Barrier Model per ICAO Global ATM Concept for controlled traffic





# Simple ATM Barrier Model per ICAO Global ATM Concept for uncontrolled traffic







# PREVENTING MID-AIR COLLISIONS

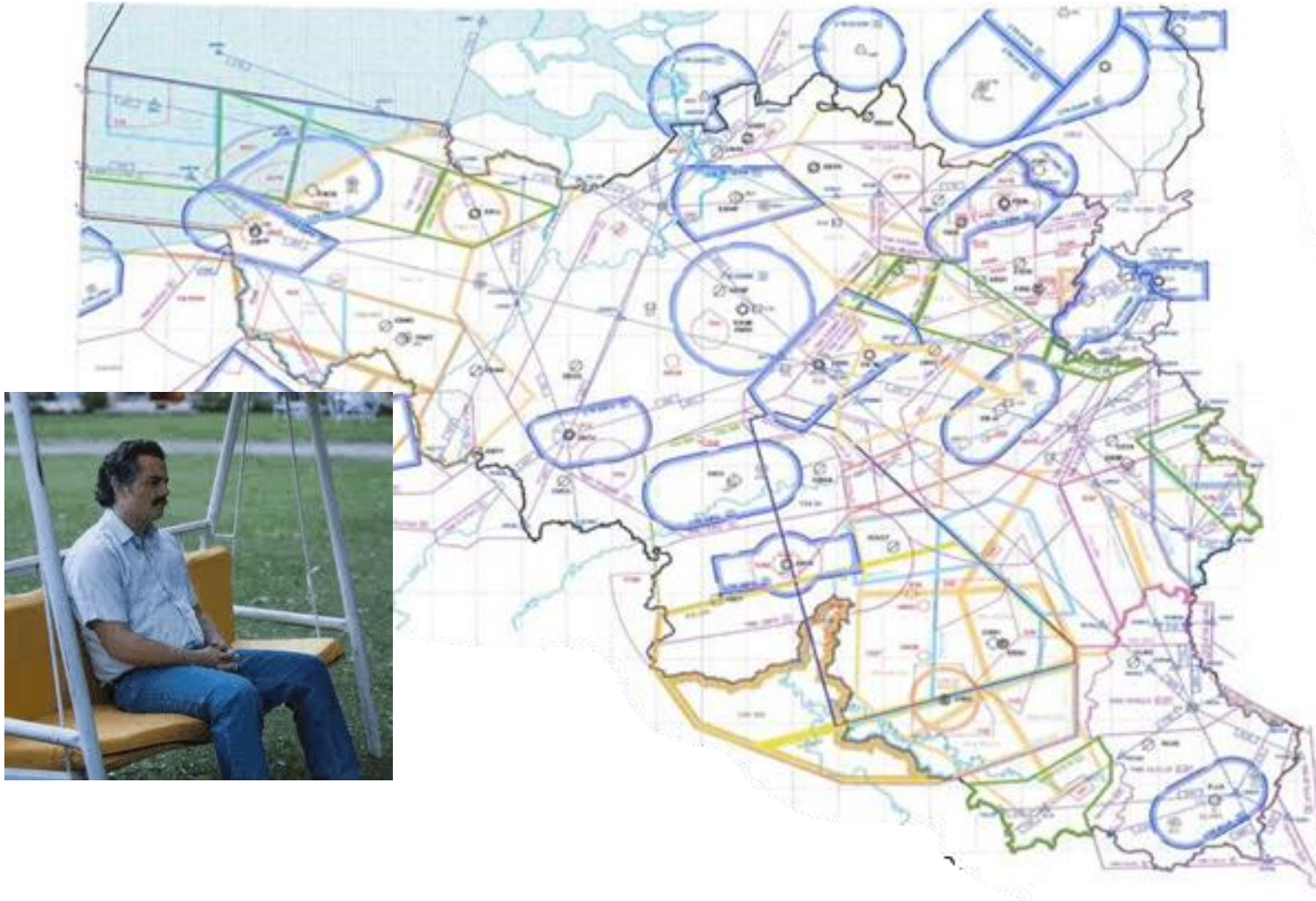
Collaborative solutions :  
The perspective of GA in the discussion

*Cate Brancart*

*General Aviation Manufacturers Association*

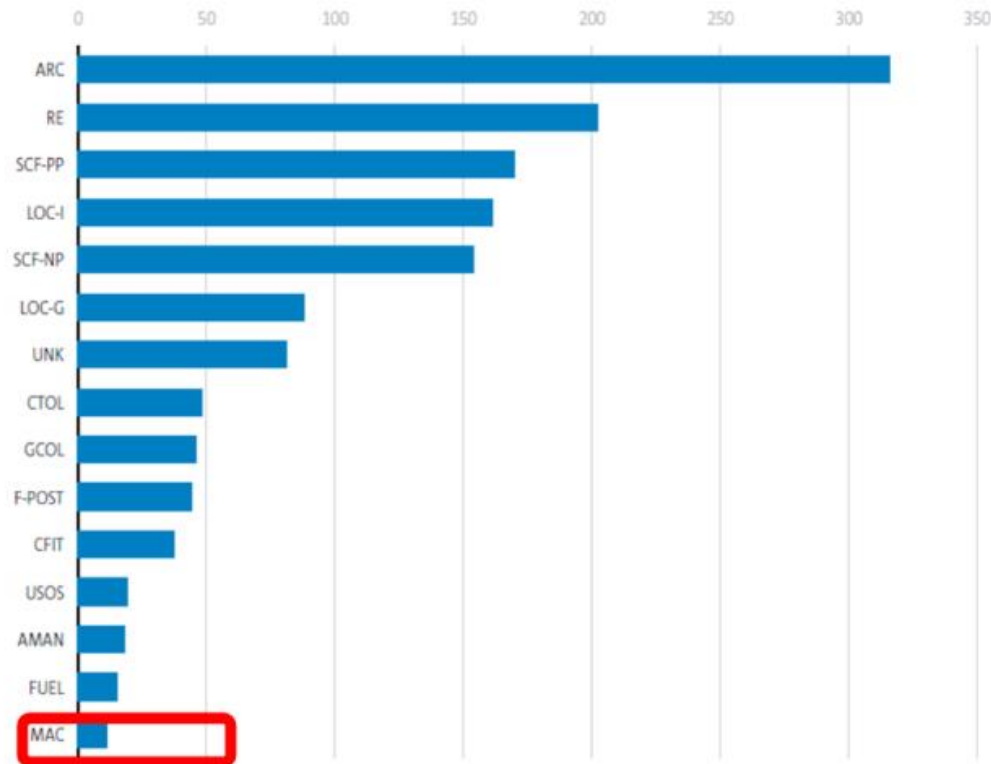


# Airspace Complexity





# EASA's Annual Safety Review 2025



ARC: Abnormal runway contact; RE: Runway excursion; SCF-PP: powerplant failure or malfunction; LOC-I: Loss of control - Inflight; SCF-NP: System/component failure or malfunction [non-powerplant]; LOC-G: Loss of control - ground; UNK: Unknown or undetermined; CTOL: Collision with obstacle(s) during take-off and landing; GCOL: Ground Collision; F-POST: Fire/smoke (post-impact); CFIT: Controlled flight into or toward terrain; USOS: Undershoot/overshoot; AMAN: Abrupt manoeuvre; FUEL: Fuel related; MAC: Airprox/ACAS alert/loss of separation/(near) midair collisions.

Figure 2.32 Numbers of occurrences by occurrence category involving non-commercial other than complex aeroplanes

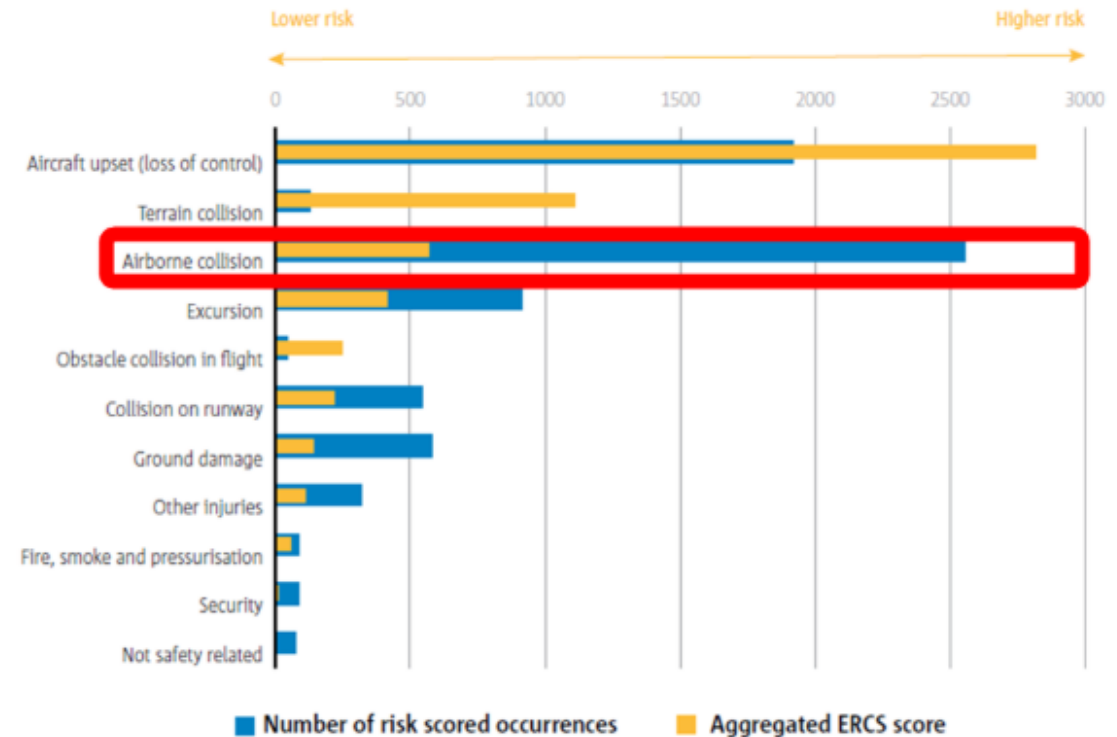


Figure 2.40 KRAs by aggregated ERCS score and number of risk-scored occurrences involving NCO aeroplanes



# The importance of data

DATA: To manage the risks, we must understand the risks, and we are working with very **incomplete data**.

- Accidents
- Occurrence Reports
- Exposure / Flight Hour
- Identify high risk areas

GAMA fully supports the EASA-  
EUROCONTROL Electronic Conspicuity  
Roadmap  
&  
EASA's iConspicuity declaration

Data 4 Safety to include General Aviation in  
2026





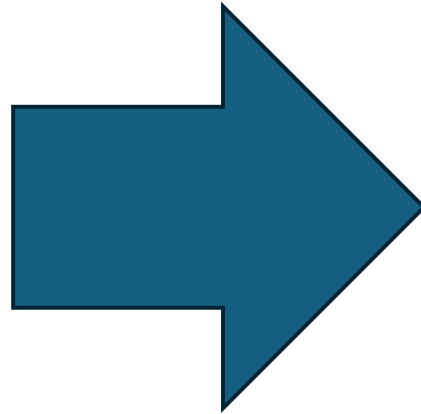
# Electronic Conspicuity Solutions

✈ 1090 ADS-B

✈ UAT

✈ SRD860

✈ Mobile telecom



**We need inter-operable, reliable, and affordable solutions covering the full spectrum of airspace user and activities, including:**

- VFR + IFR
- Controlled + Uncontrolled Airspace
- Certified CS-23 aeroplanes
- Certified Helicopters
- Microlights/ULM + Gliders + balloons
- Drones (in shared airspace)





# Runway Incursions

## Risk Mitigation - Operator Perspectives

*SAFE 360°*

*Capt. Drew Elbert*



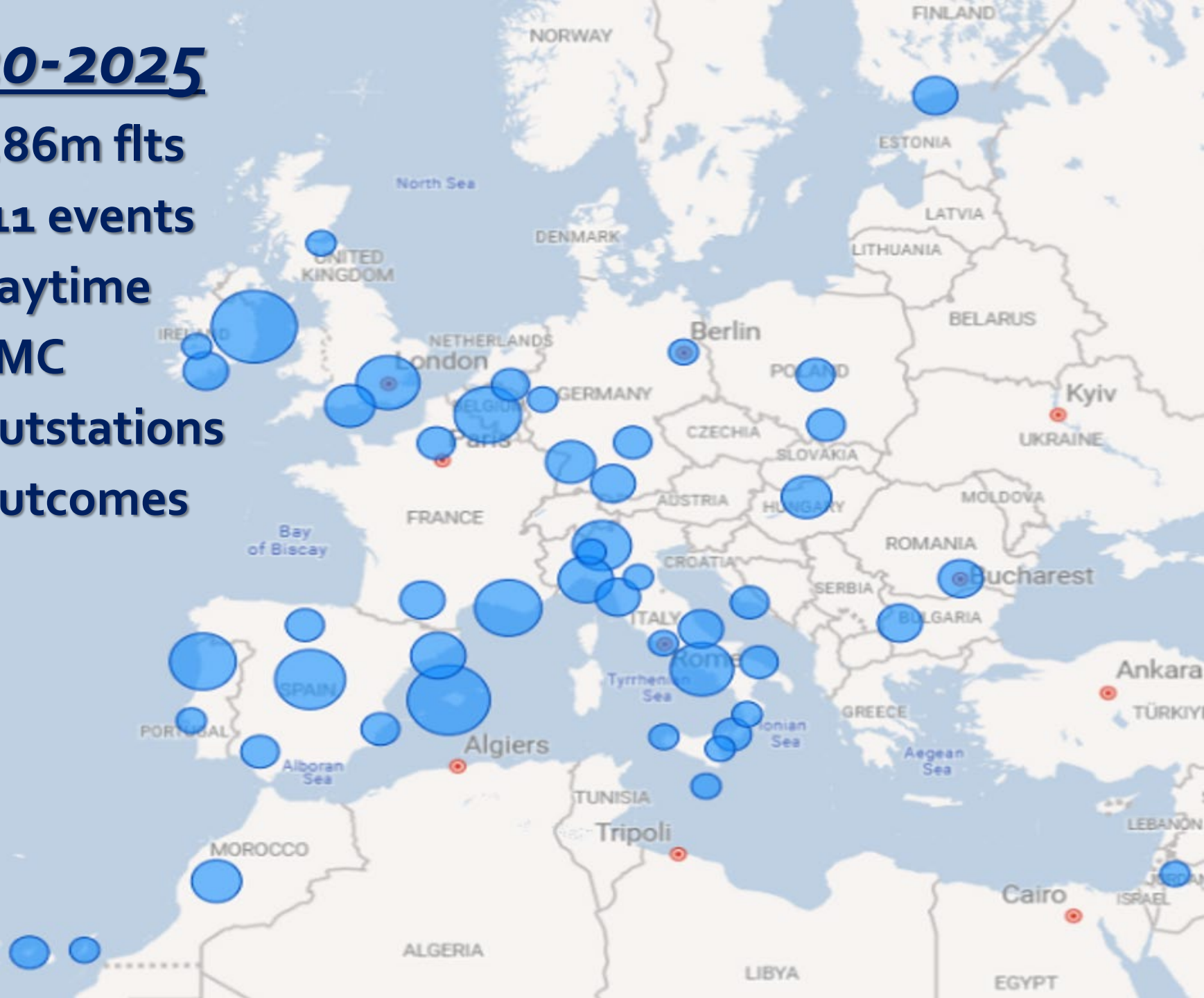


- Corporate Safety Strategy
- Scope & Scale
  - ~ 625+ aircraft; 230+ airports
  - ~ 3,700 daily flights
  - ~ 8,000 movements (hold short, entry, crossing, etc.)
- Exposure
  - ~ 500 per hour



# 2020-2025

- ✓ 4.86m flts
- ✓ 111 events
- ✓ Daytime
- ✓ VMC
- ✓ Outstations
- ✓ Outcomes







- Root Causes
- Industry Trends
- Toolboxes
  - *Industry & Organisational*
  - *Pilot's Onboard Toolbox*





**MIND THE GAP**





- **Collaboration across Stakeholders**
- **Utilisation of Toolkits**
- **Safety Promotion, Awareness**
- **Practical Solutions**



# **Global Action Plan for the Prevention of Runway Incursions**

Part I - Recommendations

Part II - Guidance and Explanatory Material

EDITION DATE: AUGUST 2024



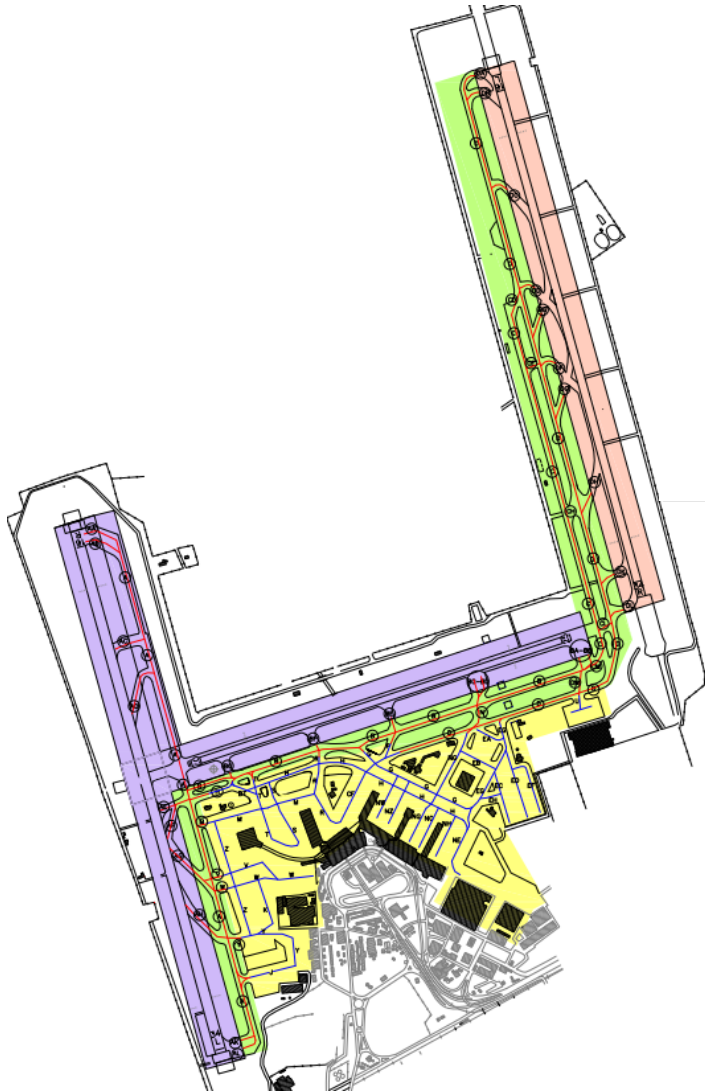
# Triple One – Safe 360°

Ivan Satriano – Safety & Compliance Monitoring Manager

01/10/2025



## FCO – starting situation



	TWR – Freq. 118.700/127.625*
	MANOEUVRING AREA SERVICE PROVIDED ATC
	TWR – Freq. 118.700
	MANOEUVRING AREA SERVICE PROVIDED ATC
	GROUND Freq. 121.900/122.125**
	MANOEUVRING AREA SERVICE PROVIDED ATC
	Ground Freq. 121.900/122.125**
	FIUME Ramp Freq. 121.725
	APRON AREA – SERVICE PROVIDED
"Orderly Movement of Aircraft on Aprons" (ref. ENR 1.1 Ground Movement Control Service and AD2, tab 20, Item 2 Apron)	

- 3 RWYs (16R/34L – 07/25 – 16L/34R)
- 07/25 and 16R/34L are intersected, sharing the same frequency
- 2 TWR manoeuvring area frequencies and 2 ground frequencies

### RUNWAY PREFERENCIAL USE:

- RWY 07/25 for take-off
- RWY 16L/34R for landing
- RWY 16R/34L is used for some heavy aircraft and as parallel runway for landing on ATC discretion

RWY	n. TAKE OFFS (2024)	n. LANDINGS (2024)
07	-	-
25	136 101	109
16L	592	107 211
34R	189	21 960
16R	16 400	23 423
34L	4 322	4 617

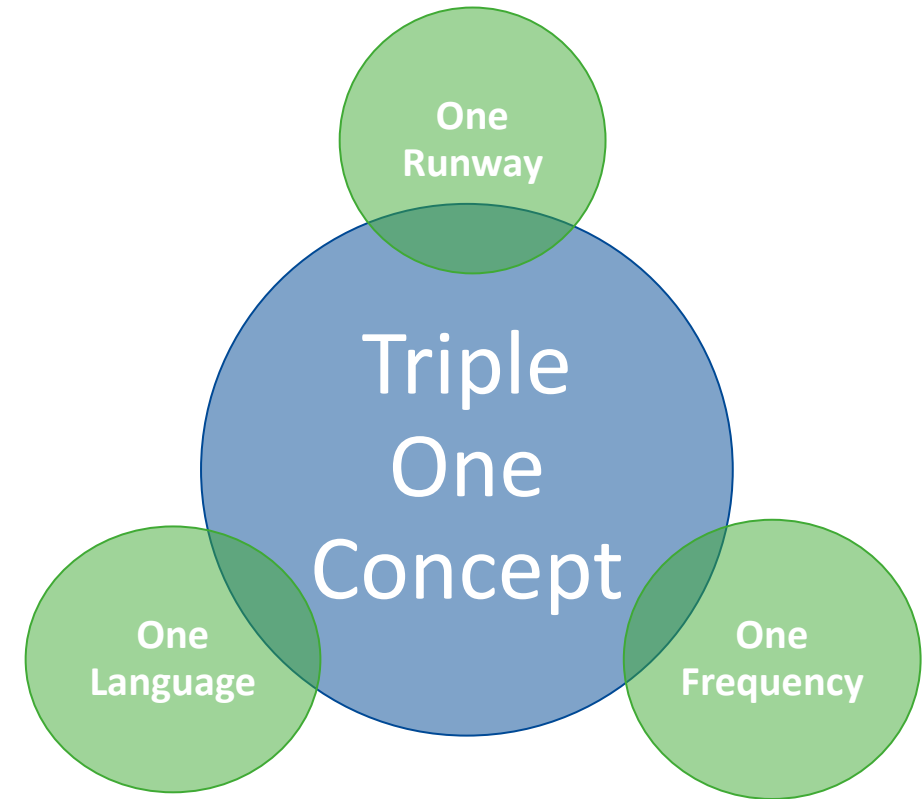


# Triple One concept

The Triple One concept affirms, in layman terms, that while working on a Runway, all operators should communicate on a single frequency in a single language.

## Why we believe in this project

We believe in **Triple One** for its positive effects on Safety: Triple One implies an increase in situational awareness of all the stakeholders involved and thus an increase in the Safety of operations on RWYs.



### Two consequences:

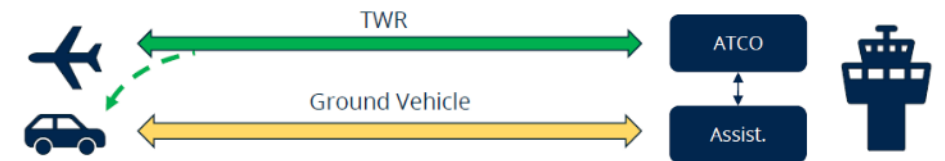
- A. Aircraft operations on runway engaged by operations vehicle.
- B. Vehicle operations on a runway engaged by aircraft.



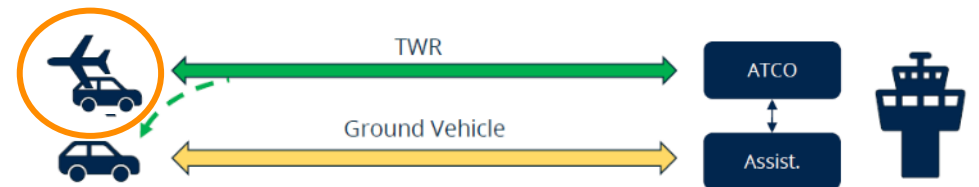
# Hazards and change

Hazard	Undesirable Event
HZ.001 More transmission on TWR frequency	Frequency overload
HZ.002 More stakeholders on TWR frequency	Too much information and/or information overload
HZ.003 Insufficient English language skill	Miscommunication
HZ.004 Higher training/qualification requirements	Lack of aerodrome personnel operating on RWY
HZ.005 Inability to follow communication regarding traffic on dependent RWYs	Loss of situational awareness (concerning dependent RWYs)
HZ.006 Higher number of used frequencies/areas of responsibility	Ineffective and inefficient coordination and use of frequencies

## Before the implementation



## During the implementation





## SPI – Runway Incursions



An estimated **50%** of Runway incursions in the 2018-2025 timeframe involving a vehicle, could have been prevented/mitigated thanks to the Triple One concept. Two examples are shown below.

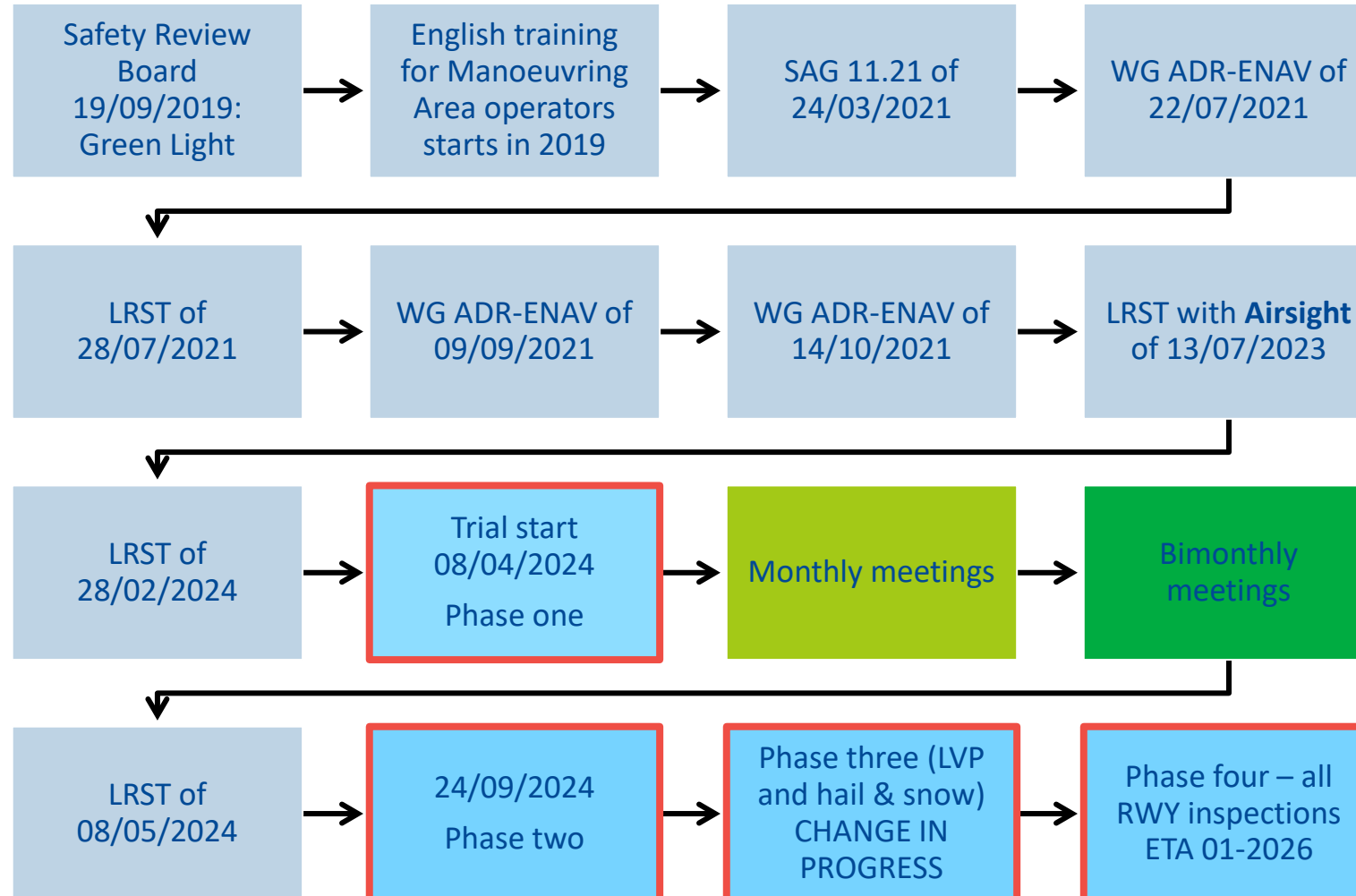
By allowing the Safety car to communicate on the TWR-Pilots VHF frequency in English, the previously authorized vehicle could have been aware that an aircraft was entering the runway during an inspection on RWY 07/25. At the same time, the pilot could have realized that a runway inspection was in progress.

During a scheduled inspection on RWY 16R/34L, the Safety car misunderstood a communication and believed it was authorized to cross the intersecting RWY 07/25, while an aircraft had already initiated takeoff on RWY 07/25. By allowing the Safety car to communicate on the TWR-Pilots VHF frequency, the vehicle could have realized that an aircraft was already on the runway.



# Timeline of the trial implementation

Working group [WG] to share Change and Safety Assessments with the ANSP (ENAV) and other stakeholders



ADR – ANSP

Bimonthly meetings to assess feedbacks received from ADR operators, Pilots and TWR controllers.

ADR – ANSP – CAA

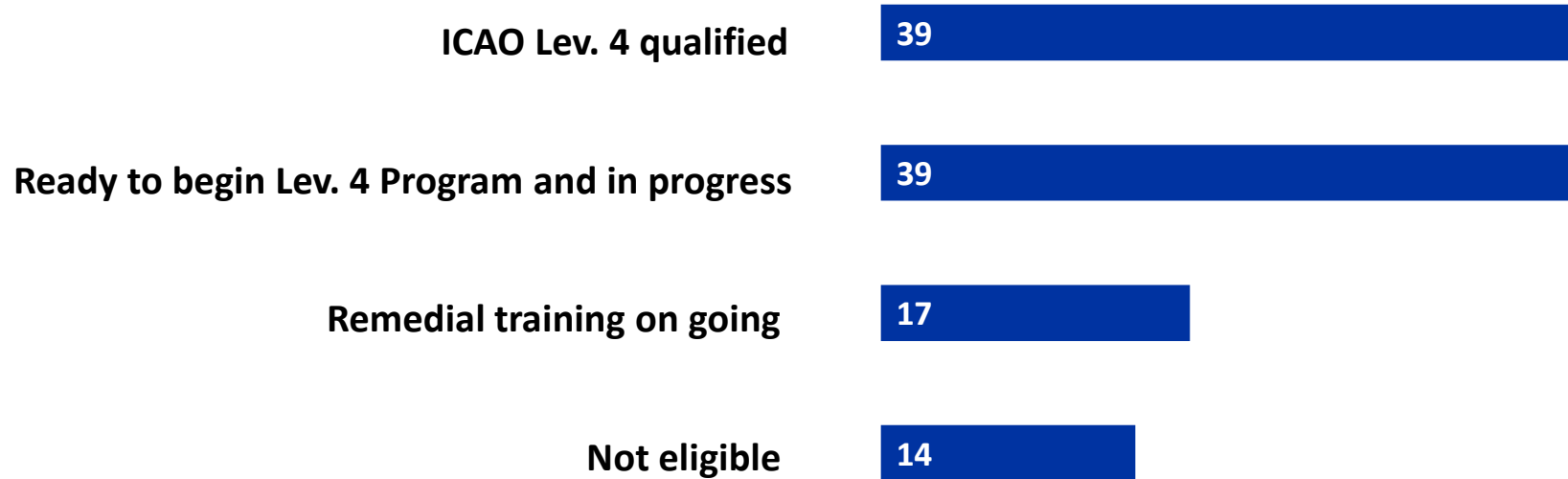
Monthly meetings to evaluate the development of the trial.



## Challenges: Aviation English proficiency

### Aviation English Training Programs for Ground operators: 2019 - to date

Over 100 participants (\*) involved



(\*) ADR employees holding an Airside Driving Certificate for the manoeuvring area: Ground safety (SAR) and Airport lighting aids Maintenance Staff at FCO.



# Trial evolution

## Milestones

First inspection on RWY 07/25 on the 08<sup>th</sup> of April 2024

On the 13<sup>th</sup> of May 2024, the trial was extended to the second RWY (16R/34L)

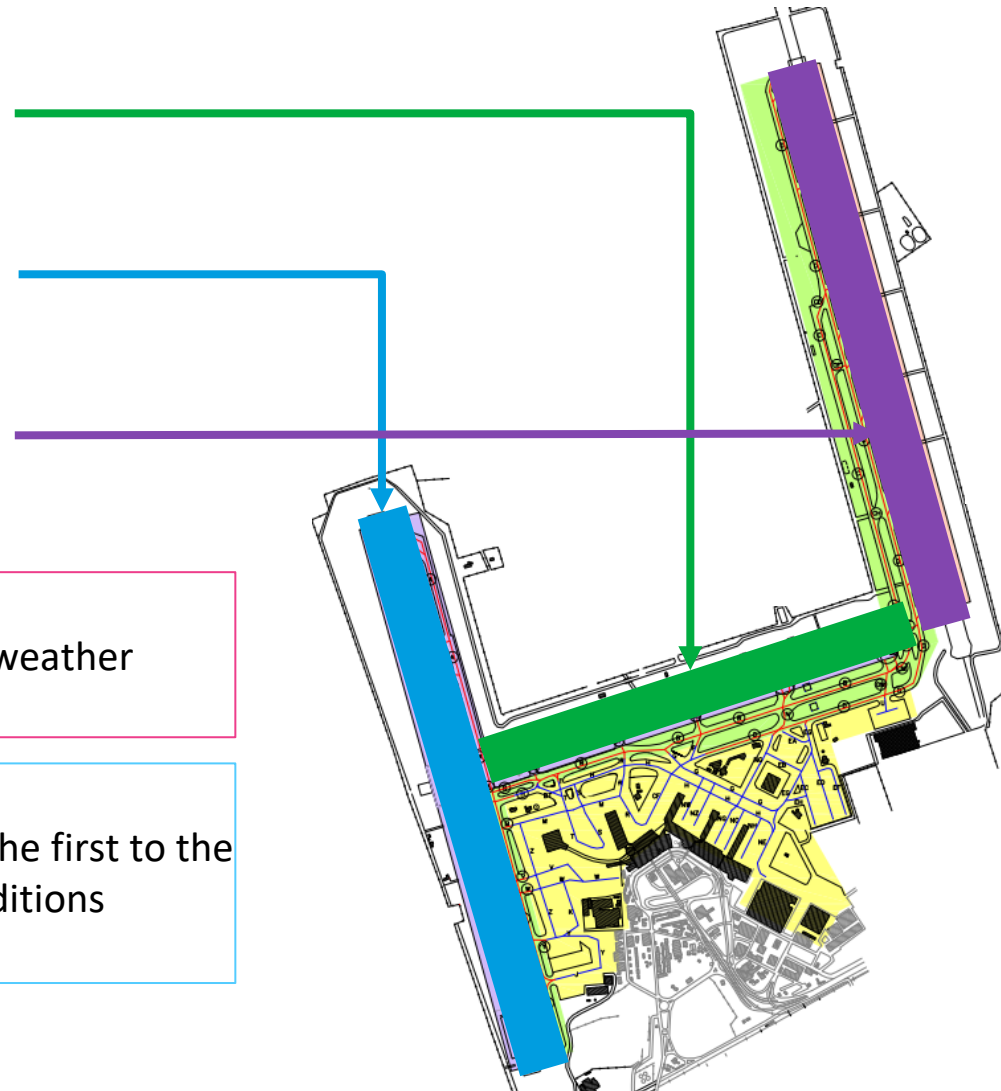
Finally, on the 19<sup>th</sup> of June 2024 the trial was extended to the third RWY 16L/34R.

### First Phase

One scheduled inspection per day per runway, no adverse weather conditions.

### Second Phase

On the 24<sup>th</sup> of September 2024, the trial has moved from the first to the second phase: all scheduled inspections, including rain conditions excluding snow, hail and LVP.





# Pre-trial Communications and Feedback

Before the start of the trial, several actions were taken to inform pilots:

- Issue of a **NOTAM**
- Information shared during the **Pilots' Conference**
- Information shared during **LRST**
- Issue of a **Pilot Safety Notice**

**ON TRIAL BASE AND TO IMPROVE SITUATIONAL AWARENESS, AD OPERATOR WILL CARRY OUT VEHICLE RWY SAFETY INSPECTION PERFORMING GROUND TO GROUND COMMUNICATION ON TWR FREQ ASSOCIATED WITH OPS FOR EACH RWY.**

**RMK: RADIOTELEPHONY CALL SIGN ASSIGNED TO AD WILL BE "SAR" FOLLOW BY TWO DIGIT NUMBERS.**

To assess and evaluate the trial efficacy, surveys were created to gather feedbacks from ADR inspectors, flight commanders and TWR controllers.

Furthermore, there is the issue of a monthly report, with identification of any actions.

The image shows a sample of a Pilot Safety Notice (PSN) issued by ADR (Aeroporti di Roma) and ENAV. The notice is titled "Trial of the Triple-One concept at FCO-LIRF airport" and is dated 02/04/2024. It contains the following text:

Please be informed that Aeroporti di Roma in cooperation with ENAV will start the trial of the Triple-One concept (one runway, one language, one frequency) from 8<sup>th</sup> April 2024. Runway inspection will be carried out by operational safety personnel and will be conducted in English on VHF tower frequency (i.e. 118.700 Mhz, 127.625 Mhz).

The following notam is going to be released for the trial:

*"ON TRIAL BASE AND TO IMPROVE SITUATIONAL AWARENESS, AD OPERATOR WILL CARRY OUT VEHICLE RWY SAFETY INSPECTION PERFORMING GROUND TO GROUND COMMUNICATION ON TWR FREQ ASSOCIATED WITH OPS FOR EACH RWY."*

*RMK: RADIOTELEPHONY CALL SIGN ASSIGNED TO AD WILL BE "SAR" FOLLOW BY TWO DIGIT NUMBERS."*

Aeroporti di Roma requests to all pilots who fly over FCO-LIRF airport in conjunction with the runway inspection (having heard ground to ground frequency communications) to provide feedback by filling out a form.

Frame the following QR code to fill out online the form starting from 8<sup>th</sup> April 2024.

At the bottom, there is a QR code and a signature of the Safety & Compliance Monitoring Manager, Marco Marini.



## Feedback to date (19/09/2025)



**1657 total feedbacks** recorded from the start of the trial to date:

- 565 on RWY 07/25
- 560 on RWY 16R/34L
- 532 on RWY 16L/34R

**Feedback** throughout the trial is **positive**.

In one case the frequency was so crowded that the Runway Inspectors were unable to promptly report “runway vacated”. In other situations, there were radio anomalies (e.g. disturbed signal, negative radio checks, radio calibration/configuration), promptly resolved after technical intervention.



In general, pilots stated that when heard on frequency, communication was good, and conversations did not overlap.

In total, **28 feedbacks** have been recorded from the start of the trial:

- 5 take offs from RWY 07/25
- 1 landing and 2 take off from RWY 16R/34L
- 20 landings on RWY 16L/34R

**Feedback** throughout the trial is **positive**, with some highlights:

Landing aircraft could switch to TWR-VHF frequency after a Runway Inspector vacated the runway without being aware that an inspection had been performed.

Departing aircraft, could still be in GROUND frequency during an inspection (and not on TWR freq.).

One particularly positive feedback reported “**We felt we had better Situational Awareness as ATC shared a runway inspection was taking place and speaking in English meant we knew when the runway was clear. very important in low visibility**”.

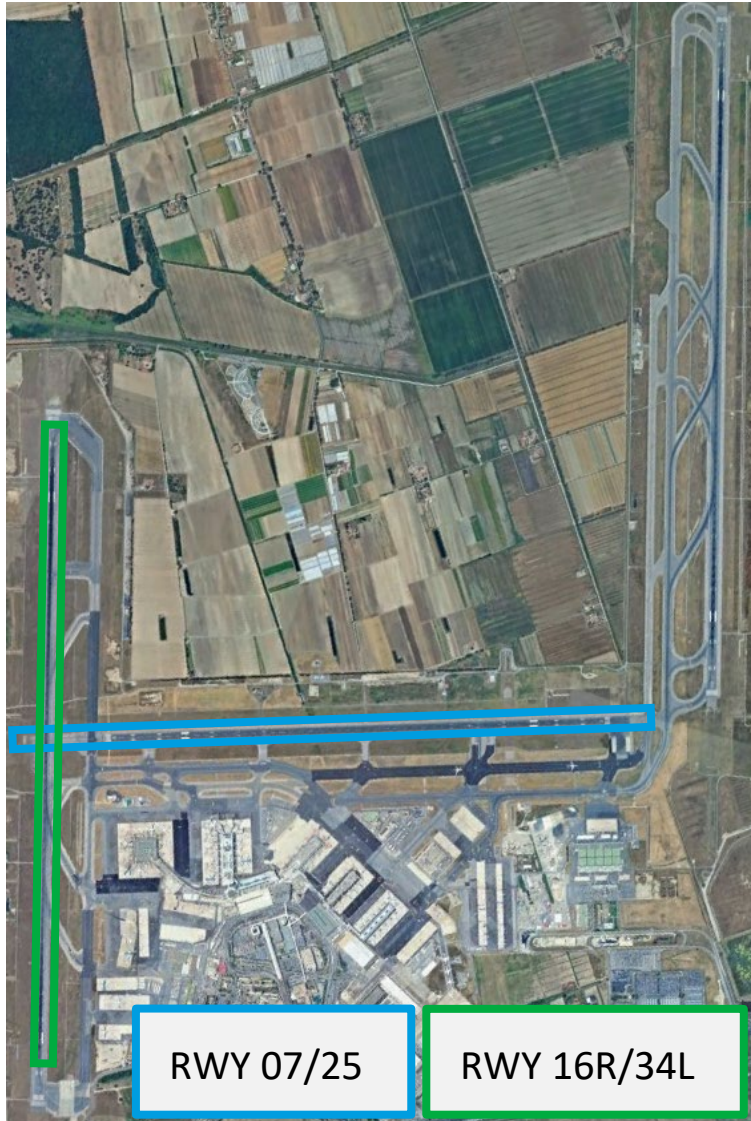
The communication at LIRF was professional so we didn’t have the impression that a trial was in progress.



ANSP controllers’ representative gave **positive feedback** during the trial.



## Runway Incursions – Triple One as a barrier



An estimated **50%** of Runway incursions in the 2018-2025 timeframe involving a vehicle, could have been prevented/mitigated thanks to the Triple One concept. Two examples are shown below.

By allowing the Safety car to communicate on the TWR-Pilots VHF frequency in English, the previously authorized vehicle could have been aware that an aircraft was entering the runway during an inspection on RWY 07/25. At the same time, the pilot could have realized that a runway inspection was in progress.

During a scheduled inspection on RWY 16R/34L, the Safety car misunderstood a communication and believed it was authorized to cross the intersecting RWY 07/25, while an aircraft had already initiated takeoff on RWY 07/25. By allowing the Safety car to communicate on the TWR-Pilots VHF frequency, the vehicle could have realized that an aircraft was already on the runway.

**The drivers, during an authorized inspection, while monitoring the frequency, listened that an aircraft was entering the runway, and promptly vacated it.**



# Future development

## Next steps



Extension to other  
scheduled RWY  
inspections

Adverse weather  
conditions

Maintenance operators

Other stakeholders  
operating on runways

We are going to extend the trial to all scheduled RWY inspections including LVP, hail and snow conditions.



## Our Triple One team

All ADR - SAR staff who passed the exam at the end of the “TRIPLE ONE” training received a pin to wear on their uniform while working in FCO airside.







# **RUNWAY SAFETY ALERTS**

## **SURF-A INTEGRATION WITH EGPWS SMART-X**

October 1, 2025

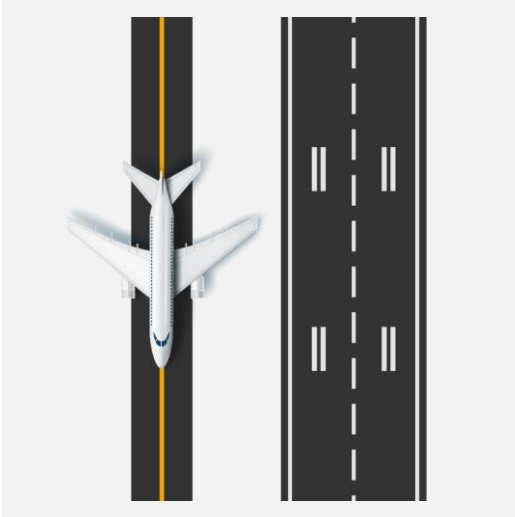
[thea.feyereisen@honeywell.com](mailto:thea.feyereisen@honeywell.com)

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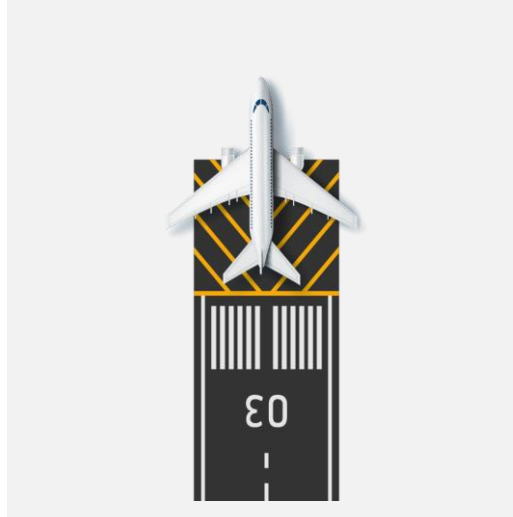
# RUNWAY SAFETY AREAS OF CONCERN

## Wrong Surface



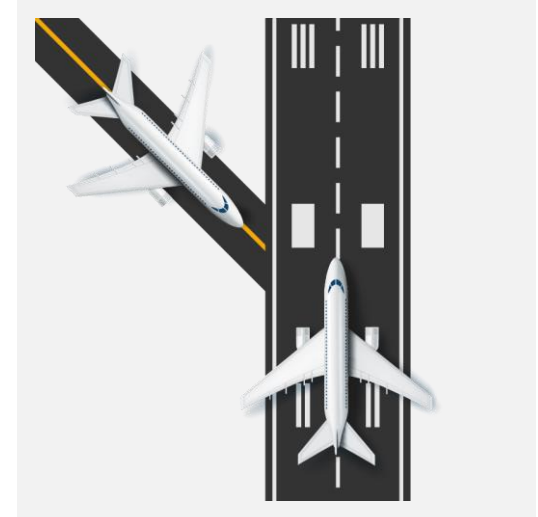
Takeoff or land on a taxiway, on the wrong or too short runway

## Runway Excursions



Aircraft runs off or veers off a runway (too high, too fast)

## Runway Incursions



Collision with another aircraft or vehicle on the runway

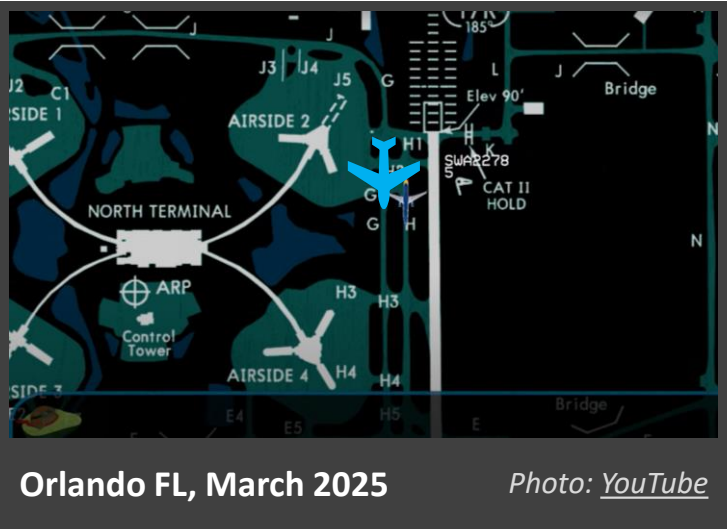
Runway Awareness Alerting  
RAAS vs SMART-X

Runway Collision Alerting System  
SURF-A



# WRONG SURFACE SMART-X

Onboard direct alert for pilots of taxiway takeoff / landing, or too short runway takeoff / landing



## Taxiway Takeoff

B737 mistakenly tried to take-off on a parallel taxiway instead of the runway

Aircraft reached ~70kts prior to rejecting takeoff



## Taxiway Landing

A320 mistakenly tried to land on a parallel taxiway instead of the runway

Last moment go-around initiated at 89' above the ground, narrowly avoiding disaster with 4 aircraft on taxiway

### EXAMPLE



## Taxiway Takeoff

Aural and Text alert provided by EGPWS when ground speed >40kts and not on a runway

**Caution on Taxiway!**

Available Today



# RUNWAY EXCURSIONS SMART-X

**Onboard direct alert for pilots** of stabilized approach monitor, long landing, and altimeter monitor

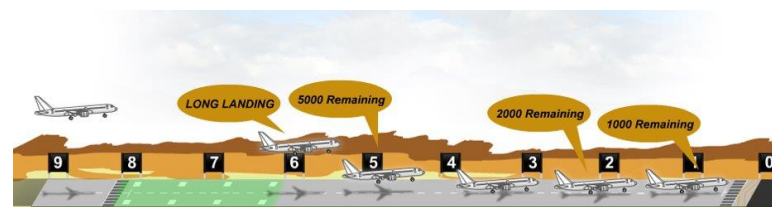
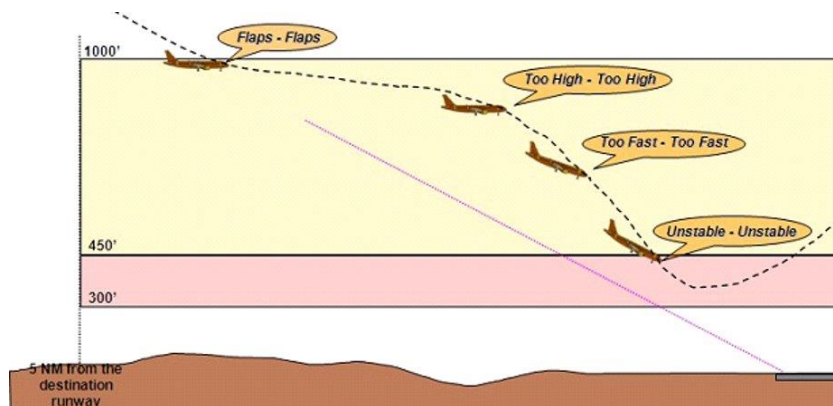


## Overrun on Landing

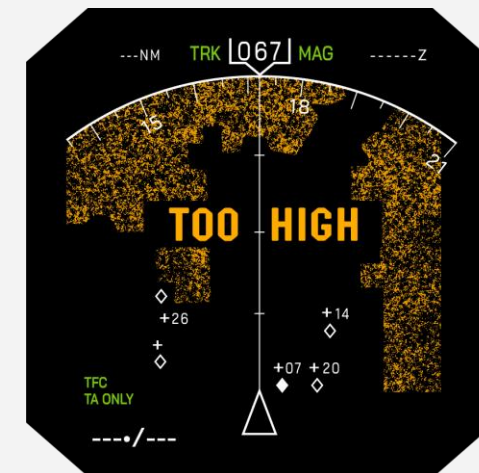
Excessive approach angle (7° vs. 3°)

Excessive speed (~180+ kts approach vs 138)

Touchdown at 182kts



## EXAMPLE



## RAAS Alerts

- **Flaps - Flaps!**
- **Too High - Too High!**
- **Too Fast - Too Fast!**
- **Unstable!**
- **Long Landing!**
- **3000 Feet Remaining**

**Available Today**



# RUNWAY INCURSIONS **SURF-A**

**Onboard direct alert for pilots** of a potential runway collision

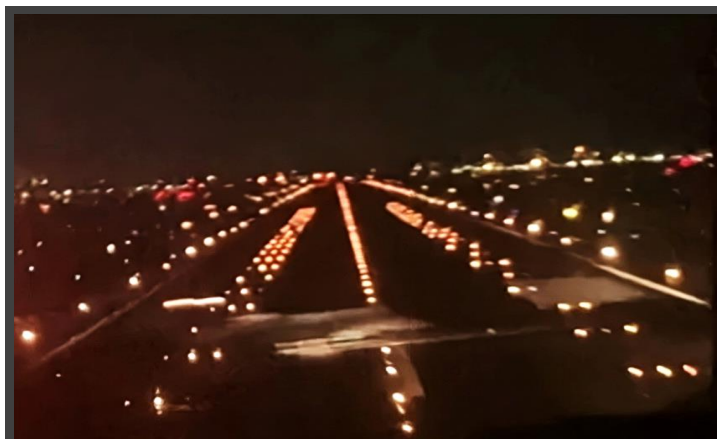


Chicago IL, March 2025

Photo: [YouTube](#)

## Traffic on Runway

B737 on final approach executes a last moment go-around as intruder business jet taxied across landing runway.



Boston MA, Feb 2023

Photo: [NTSB](#)

## Intersecting Runway

### Traffic

E190 on final approach executes a last moment go-around as intruder regional jet takes off on intersecting runway.

## EXAMPLE



## SURF-A Alerts

- ★ **Traffic on Runway!**
- **Traffic on Final!**
- **Traffic Behind!**
- **Traffic Intersecting Runway!**

**Available 2026**



AUS ✈

06:40:34  
2 sec TTC  
Go-Around

TRAFFIC  
ON RUNWAY

06:40:13  
15 sec TTC  
200 ft

TRAFFIC  
ON RUNWAY

06:39:59  
30 sec TTC  
420 ft

1.5 nm

✈ B767

B737 ✈

SURF-A = 28 sec additional time to collision  
alert

06:40:13  
15 sec TTC

TRAFFIC  
ON FINAL

06:39:59  
30 sec TTC

TRAFFIC  
ON FINAL

06:39:14  
45 sec TTC

TRAFFIC  
ON FINAL

Note: Simulated based upon publicly available data if equipped with SURF-A



JFK ✈️

TRAFFIC  
ON RUNWAY

20:44:45  
14 sec TTC

TRAFFIC  
ON RUNWAY

20:44:36  
23 sec TTC

✈️ B777

B737 ✈️

20:44:45  
14 sec TTC

TRAFFIC  
ON RUNWAY

20:44:55  
4 sec TTC

"Cancel  
Takeoff  
Clearance"

SURF-A = 10 sec additional time to collision  
alert

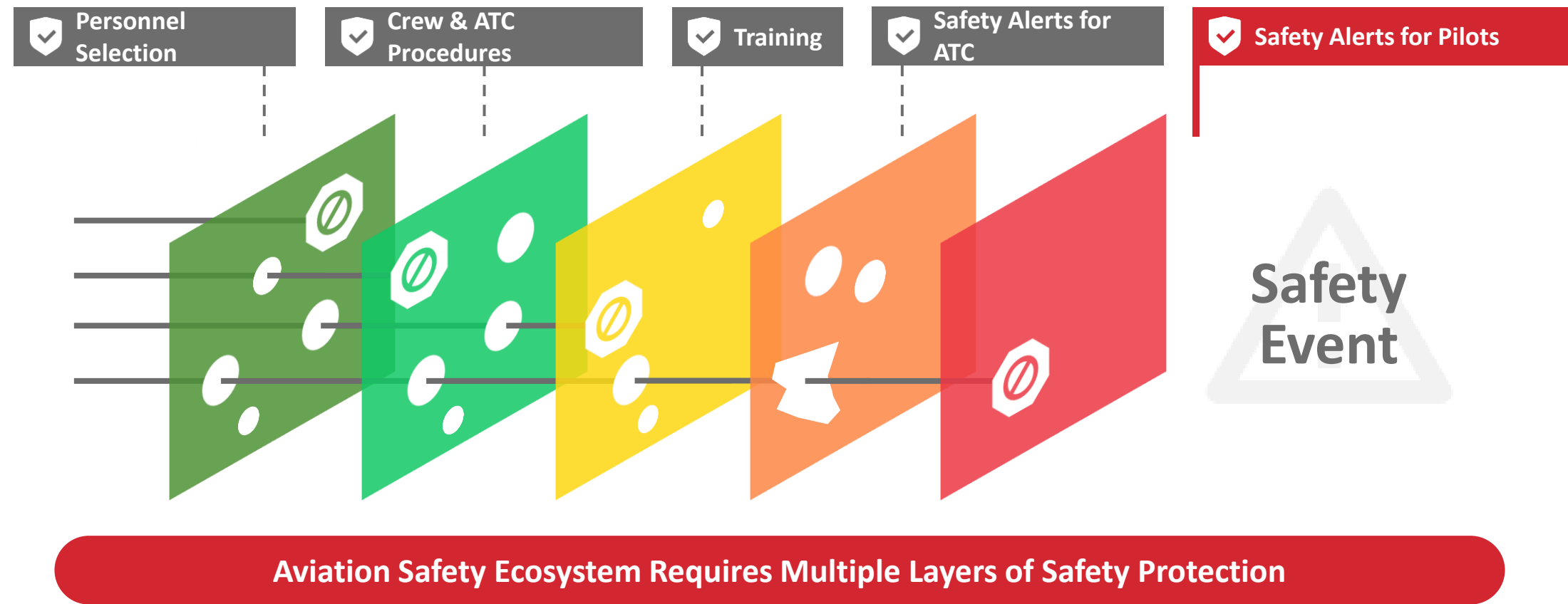
Note: Simulated based upon publicly available data if equipped with SURF-A



# SWISS CHEESE MODEL FOR ACCIDENT CAUSATION

Multiple layers of defense are required to maintain safety in air transportation system

**SURF-A & SMART-X** provide pilots with the most impactful layer of defense to help mitigate potential runway disasters





# 🕒 EVERY SECOND COUNTS!

- **Runway safety incidents & accidents** pose significant risks to passengers, crew, and aircraft
- **Smart-X (Runway Awareness Alerting System aka RAAS) and SURF-A** provide direct alerts to pilots of potential wrong surface events, runway excursions, and runway incursions
- **Pilots are our last line of defense!** - automated runway safety alerts in the cockpit can give pilots precious time they need to recognize hazards and take corrective action

## FLYING

is still one of the **safest** travel methods



**We all must act to prevent future runway incidents and accidents**



**THANK  
YOU**

**Honeywell**





SUPPORTING  
EUROPEAN  
AVIATION

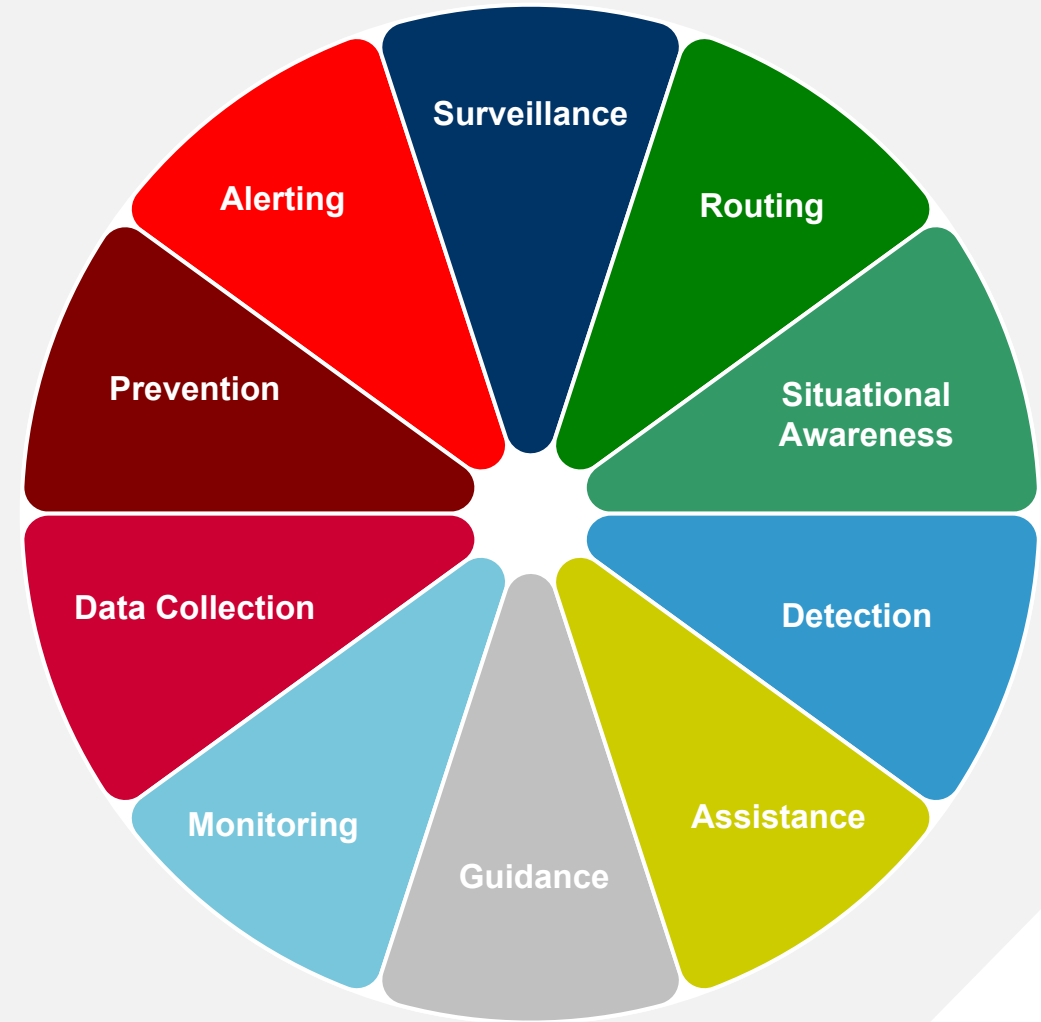
# A-SMGCS & SMAS





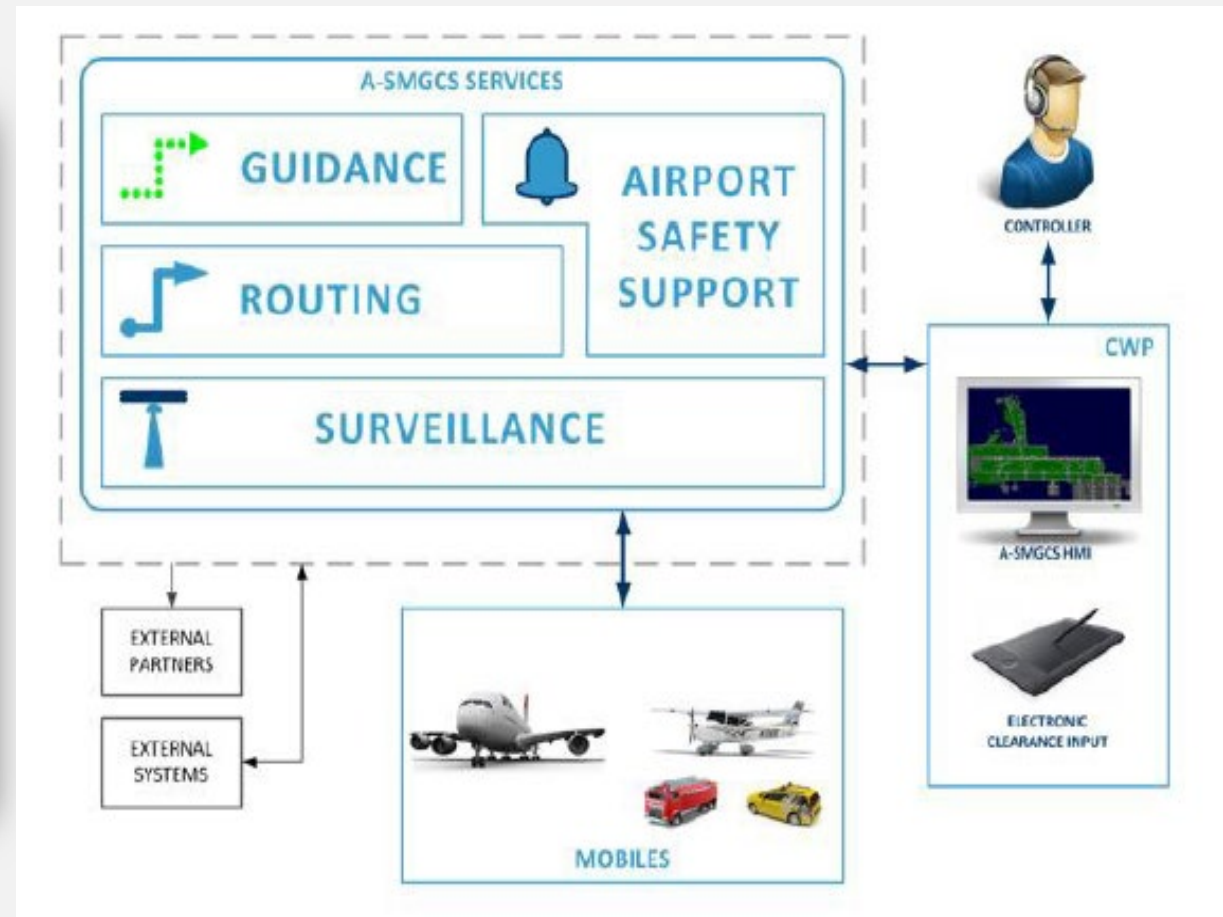
# Advanced surface movement guidance and control system

improve airport throughput, whilst maintaining the required level of **safety**. By improving the way aircraft and vehicles are **managed** on the ground, it makes aerodrome surface movement operations **more efficient** in all weather conditions





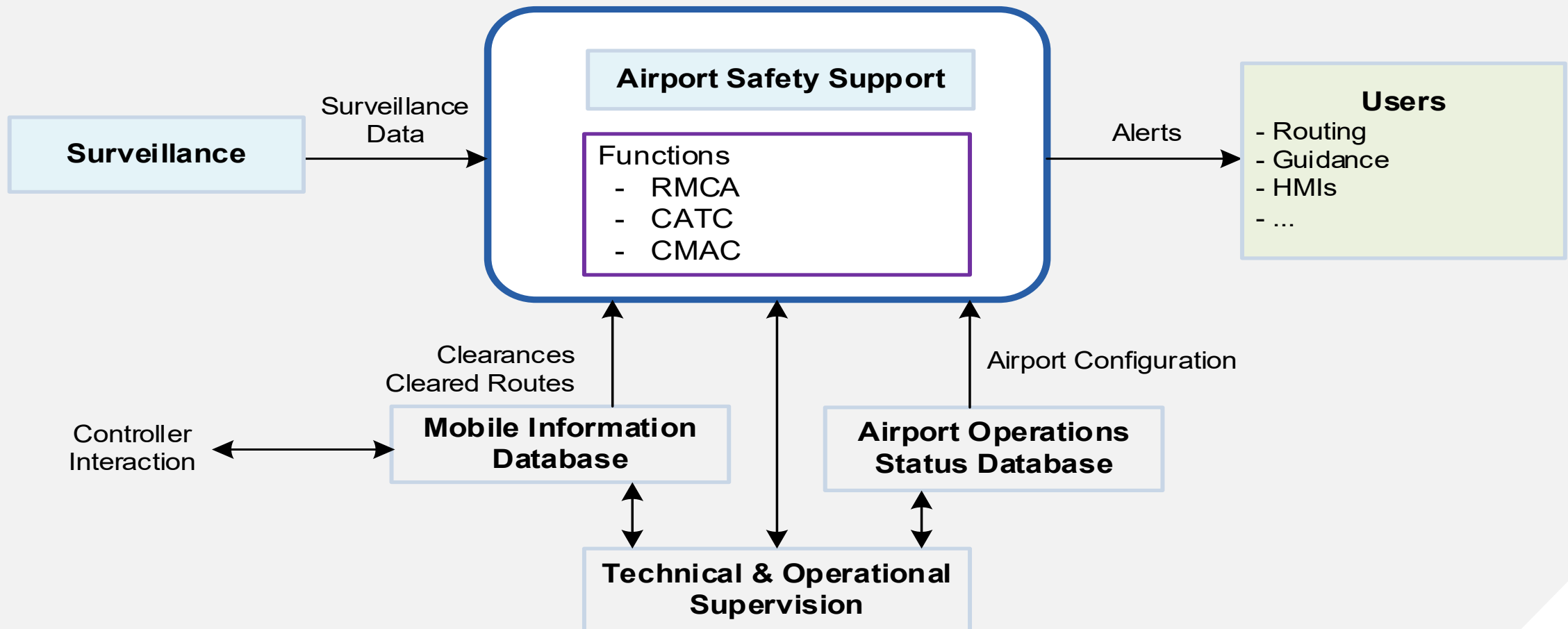
# A-SMGCS Services





# Airport Safety Support Service

- Runway Monitoring and Conflict Alerting (RMCA).
- Conflicting ATC Clearances (CATC).
- Conformance Monitoring Alerts for Controllers (CMAC)





# CATC & CMAC

LUXEMBOURG– 21/1/2010 B744 lands on Vehicle



OSLO – 25/2/2010 AFL A320 Departs from TWY M



- Not all airports have RMCA
- The ones with RMCA are still having incidents
- RMCA is a Short Term Conflict Detection tool, triggers at the last moment.
- Based only on surveillance. Tuning has proved to be a challenge at many airports.
- CATC and CMAC serve to be more predictive tools



## Example of CATC

### Conflicting ATC clearances (CATC)

Based on incorrect inputs made on the Electronic Flight Strips and the position of the mobiles, examples 2 aircraft given cleared to land/line up/take off/cross on the same runway





## Identify the need for CATC

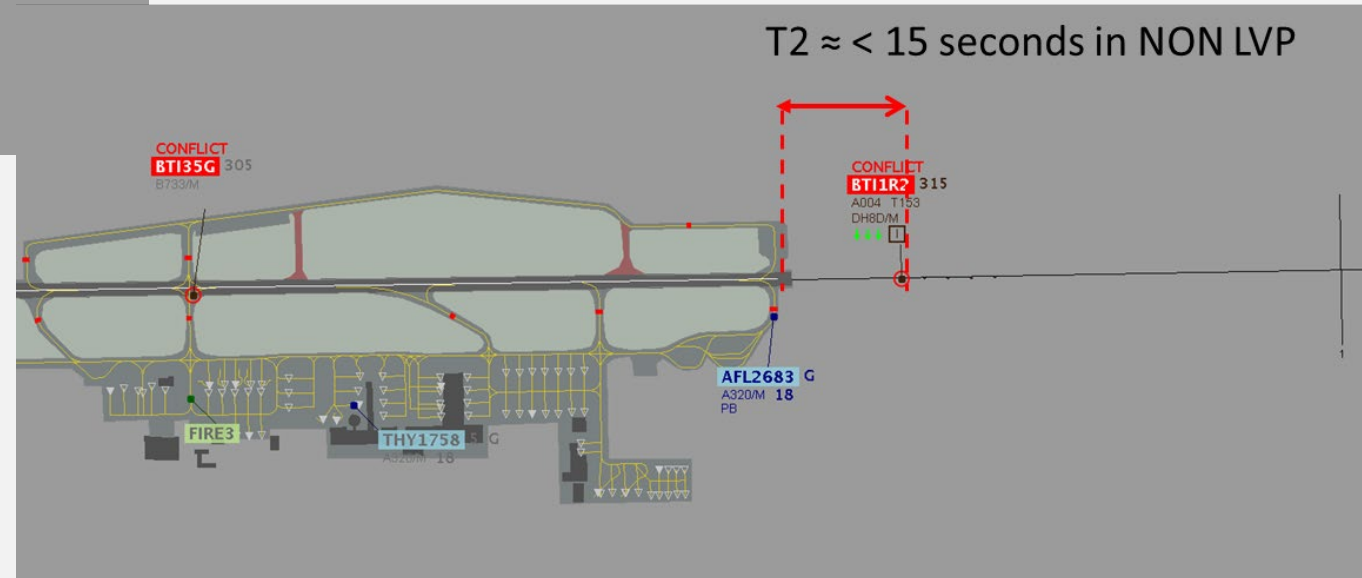
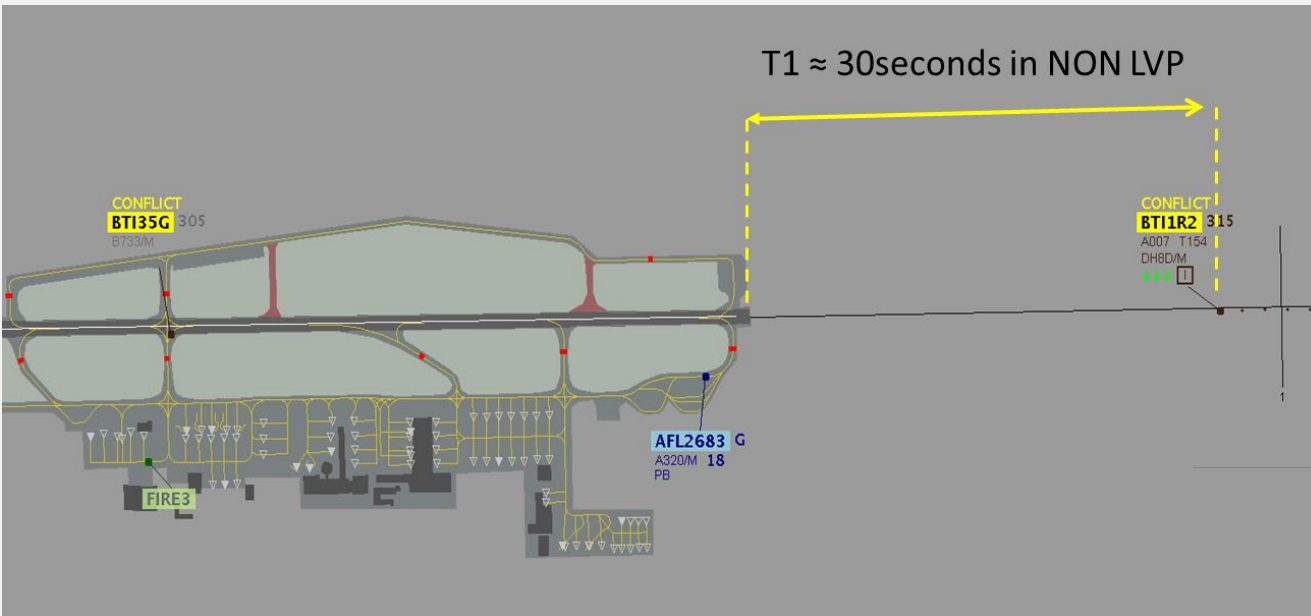
LOS ANGELES 1 Feb 1991 – US Air B737 lands and hits a Metroliner because the ATCO was distracted and forgot that she had lined up the Metroliner.

35 Died





# Stages of Alert



Examples of Alerts with an Arrival Conflicting with a Vacating Aircraft.



# Airport Safety Support Service

## RMCA

Runway Monitoring and  
Conflict Alerting.  
(aka RIMS or Level 2)

CONFLICT
CONFLICT

## CATC

Conflicting ATC  
Clearances

LINE-UP	LINE-UP, CROSS, ENTER, TAKE-OFF, LAND
CROSS or ENTER	LINE-UP, CROSS, ENTER, TAKE-OFF, LAND
TAKE-OFF	LINE-UP, CROSS, ENTER, TAKE-OFF, LAND
LAND	LINE-UP, CROSS, ENTER, TAKE-OFF, LAND
PUSH-BACK	PUSH-BACK, TAXI
TAXI	PUSH-BACK, TAXI, CROSS
CROSS	TAXI

## CMAC

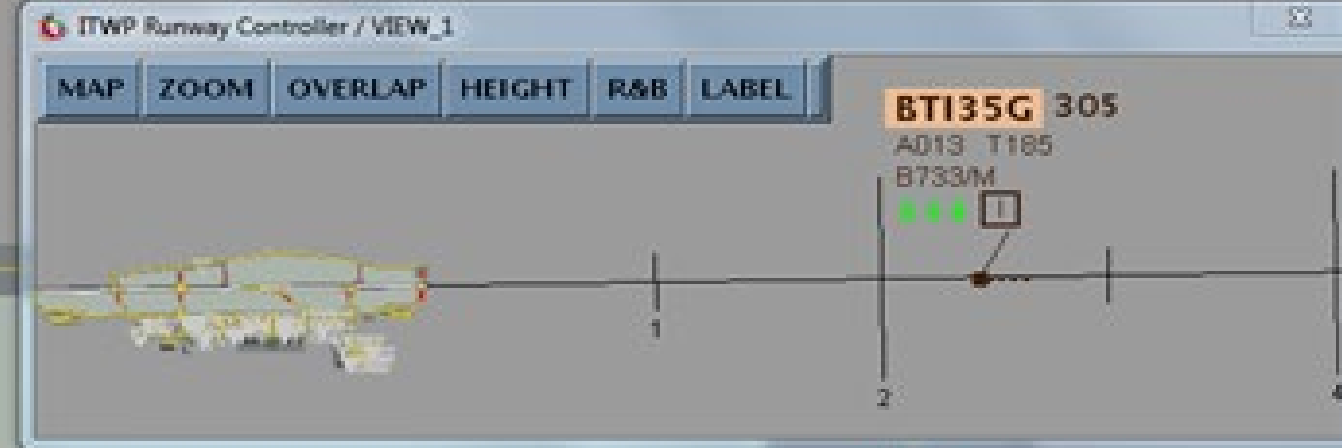
Conformance Monitoring Alerts for Controllers  
(R)=Routing Service Required)

ROUTE DEVIATION (R)
NO PUSH / NO TAXI CLEARANCE (R)
STATIONARY
NO CONTACT
NO TRANSFER
NO TAKE-OFF CLEARANCE
NO LANDING CLEARANCE
LANDING ON THE WRONG RUNWAY
LINING-UP ON THE WRONG RUNWAY
RUNWAY TYPE
TAXIWAY TYPE (R)
RUNWAY CLOSED
TAXIWAY CLOSED (R)
HIGH SPEED
STAND OCCUPIED

ROUTE DEVIATION (R)
STATIONARY
NO TAKE-OFF CLEARANCE
NO LANDING CLEARANCE
LANDING ON THE WRONG RUNWAY
RED STOP BAR CROSSED
LINING-UP ON THE WRONG RUNWAY
RUNWAY INCURSION
RUNWAY TYPE
TAXIWAY TYPE
RUNWAY CLOSED
TAXIWAY CLOSED
RESTRICTED AREA INCURSION
HIGH SPEED



**CONFLICTING ATC CLEARANCES (CATC)** – If the ATCO inputs the clearance then there is an additional warning window asking to confirm their intention. Cancelling closes the window.



**CONFIRM CLEARANCE**

RW18 AFL2683 BTI35G LUP/LND

ACCEPT CANCEL

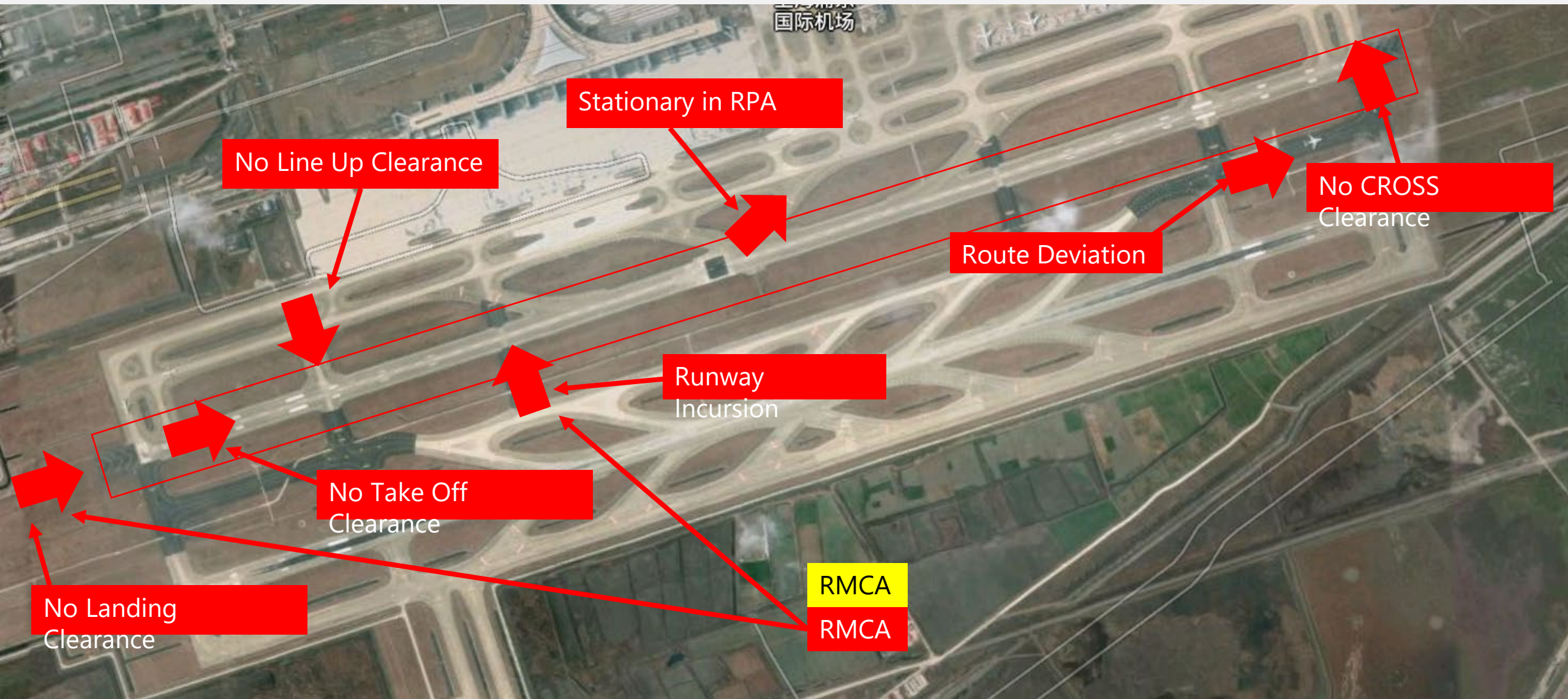
PENDING ARR RW18					
<input type="checkbox"/>	E1013	UZE102	B762/H		ROF ▼
<input type="checkbox"/>	E1010	GTI8223	B744/H		ROF ▼
<input type="checkbox"/>	E1007	WZZ147	A320/M		ROF ▼
<input type="checkbox"/>	E1005	RYP48ZZ	B738/M		ROF ▼
FINAL RW18					
<input type="checkbox"/>	02:59	BTI1R2	DH8D/M	[I]	LND ▼
(TD 320/020) RW18 (SE 320/20)					
<input type="checkbox"/>	00:59	BTI35G	B733/M	[I] [Green dots]	GO ▼

**AFL2683 G**  
A320M 18 SID\_1  
TX

HOLDING POINT RW18					
<input type="checkbox"/>	T1000	AFL2683	A320M	G	TX   LUP ▼



# RPA – Runway Protected Area and Some Associated Alerts





# Why combining CMAC & CATC : Nice Use Case (21/09/2025)



ATCO Clear Nouvel Air To Land 04R

ATCO Clear Easy Jet Line Up 04R

=> CATC: Land/Line UP



ATCO Clear Nouvel Air To Land 04L

Nouvel Air detected On 04R ILS

=> CMAC: Land On Wrong RWY

=> Than RMCA



# Surface Movement Awareness System

## Product scope and objectives

**“SMAS SPECS PRESENT MINIMUM REQUIREMENTS TO ENSURE AIRPORT SAFETY AND IF IMPLEMENTED FULLY, THE COMPLIANCE IS ACHIEVED”**

**REGIONAL AIRPORTS**

**BASED ON  
COOPERATIVE  
SURVEILLANCE**

**2 SERVICES:  
SURVEILLANCE  
(MANDATORY)  
  
ALERTING  
(OPTIONAL)**



# Surface Movement Awareness System

## Operational Tool

Surveillance Service (+ Alerting Service)



Controller's tactical tool

Surveillance Service (+ Alerting Service) + **Additional means**



Controller's tactical tool

To use SMAS as a tactical Controller's tool, additional technical and/or procedural means to control non-cooperative mobiles within the Coverage volume, shall be implemented.

*Note: Examples of technical means – magnetic loops, flight strips, closed-circuit television; example of procedural means – follow me car, specific taxi routes, designated sectorization of aerodrome for non-suitably equipped mobiles, communication protocols.*



# CMAC Alerts

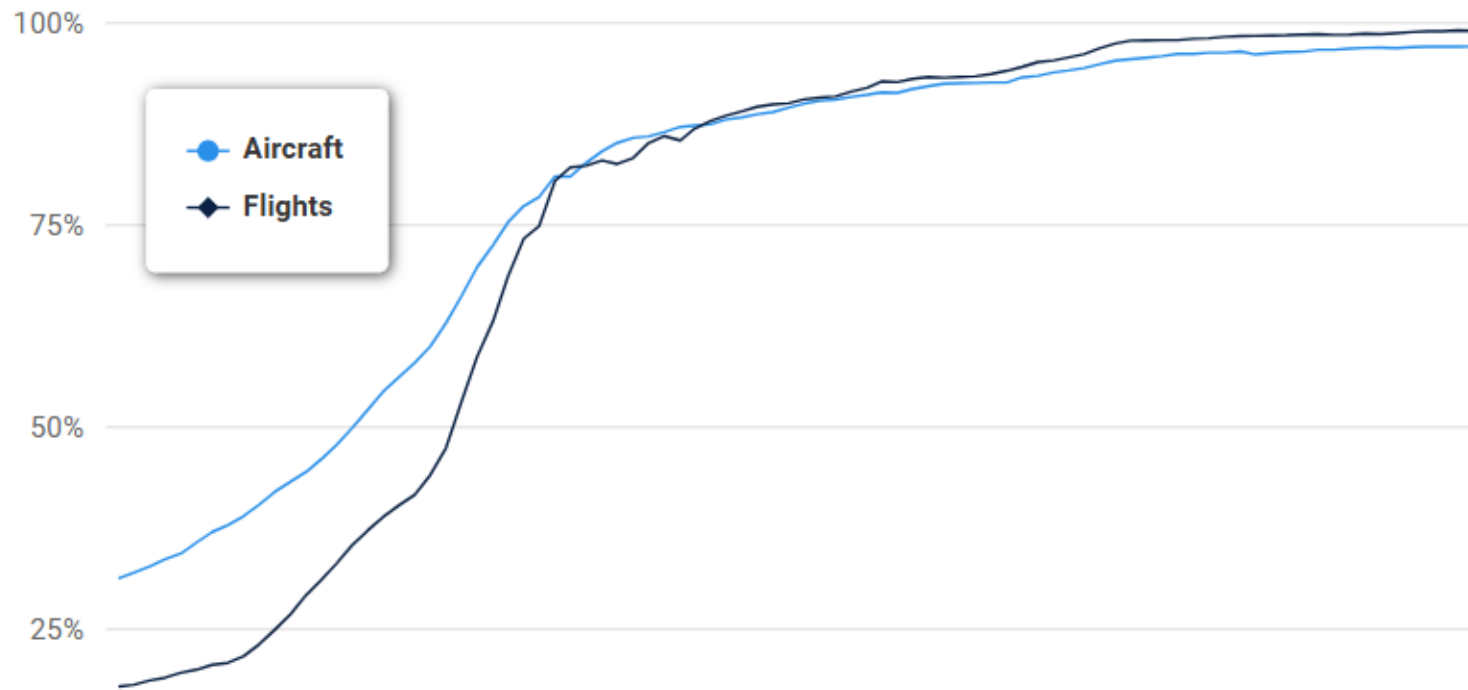
Alert Name	Brief description
<b>STATIONARY</b>	A mobile doesn't move within a certain time period in the RPA.
<b>LANDING ON THE WRONG RUNWAY</b>	An arriving aircraft is about to be aligned to a runway that differs from the designated active runway.
<b>LINING-UP ON THE WRONG RUNWAY</b>	A departing aircraft is about to be lined-up on a runway that differs from the designated active runway.
<b>RUNWAY TYPE</b>	Runway is not suitable for the aircraft type e.g. runway is too short.
<b>RUNWAY CLOSED</b>	An aircraft is about to enter a closed runway.
<b>TAXIWAY TYPE</b>	An aircraft is about to enter a taxiway that is not suitable for the aircraft type.
<b>TAXIWAY CLOSED</b>	An aircraft is about to enter a closed taxiway.
<b>HIGH SPEED</b>	An aircraft taxis with speed exceeding x knots (x=parameter).

<b>STATIONARY</b>	A mobile doesn't move within a certain time period in the RPA.
<b>LANDING ON THE WRONG RUNWAY</b>	An arriving aircraft is detected to be aligned to a runway that differs from the designated active runway.
<b>LINING-UP ON THE WRONG RUNWAY</b>	A departing aircraft is lined up on a runway that differs from the designated active runway.
<b>TAKING-OFF FROM THE WRONG RUNWAY</b>	A departing aircraft is detected taking-off from a runway that differs from the designated active runway.
<b>RUNWAY TYPE</b>	An aircraft is on a runway that is not suitable for the aircraft type.
<b>TAXIWAY TYPE</b>	An aircraft is on a taxiway that is not suitable for the aircraft type.
<b>RUNWAY CLOSED</b>	An aircraft has entered a closed runway.
<b>TAXIWAY CLOSED</b>	An aircraft has entered a closed taxiway.
<b>RESTRICTED AREA INCURSION</b>	An unauthorised mobile is detected entering, or predicted to enter, a restricted area.
<b>HIGH SPEED</b>	An aircraft taxis with speed exceeding y knots (y=parameter).



# aircraft equipage with ADS-B version 2

## ADS-B v2 equipage



Current equipage by  
May 2025

AIRCRAFT

**96.9%**

FLIGHTS

**98.9%**



# Validation of SMAS

- Live trial in Liepaja from 18<sup>th</sup> to 21<sup>st</sup> of August
- Live trial in Gdansk (date to be confirmed with PANSA and Aptech)
- RTS in EUROCONTROL Innovation Hub 4<sup>th</sup> to 7<sup>th</sup> of November:  
Objective to evaluate the Ops procedures for the mix between equipped and not equipped



# Liepaja validation





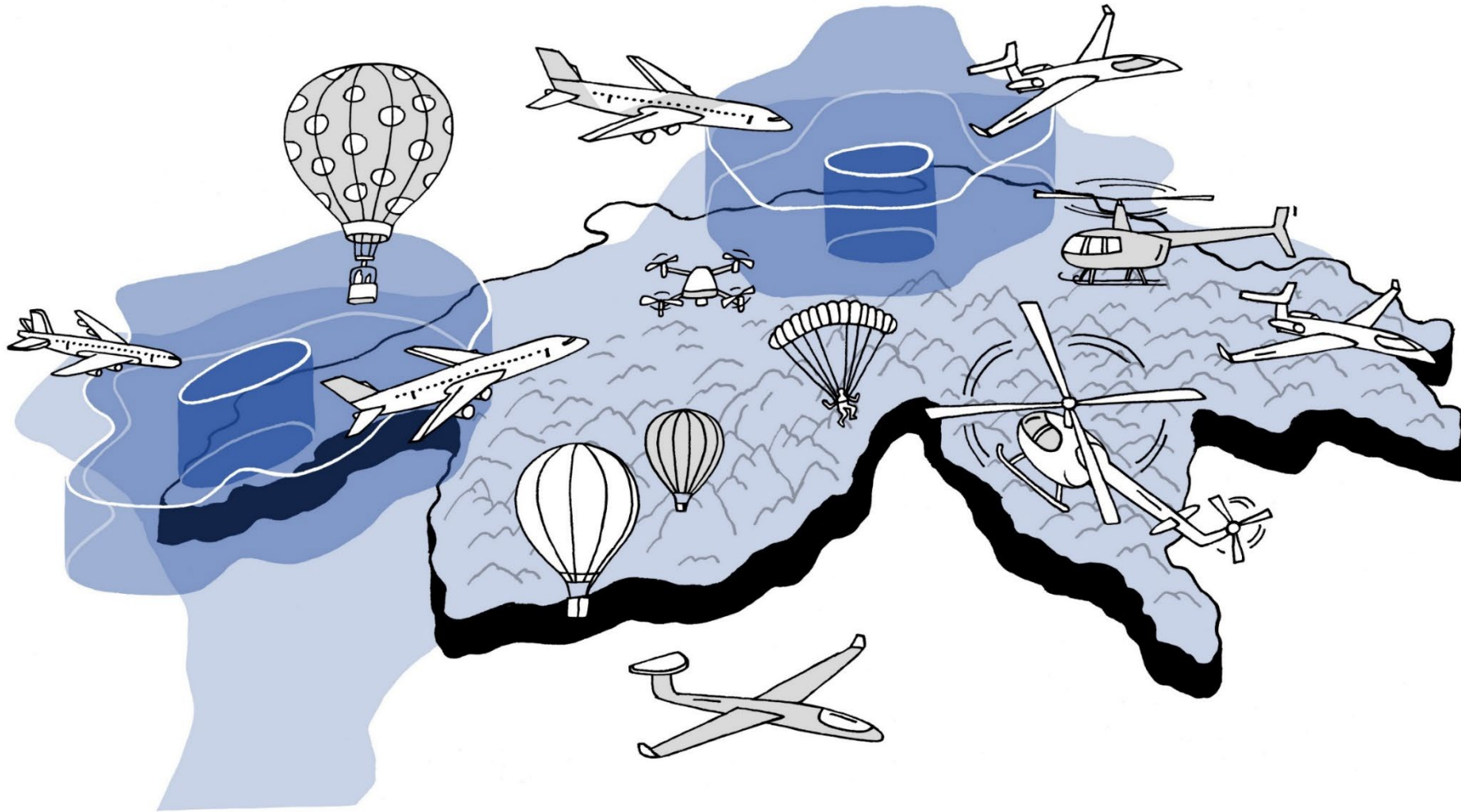
# Continuous Stop Bar Use

Best practices: LSZH, LSZG



# Switzerland – in a nutshell

- The inner circle: international airports services (Geneva & Zurich)
- The outer circle: regional approach & ATM supporting services (Alps Radar, FIS)



Understand our environment

Build resilient  
services on solid foundations

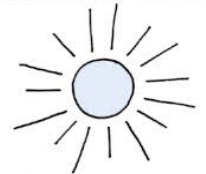
Optimise & improve



# THE OL JOURNEY

beyond horizons

Virtual Centre



Vision 2035

Maintain a high Level of safety  
Reduce unit costs  
Ensure quality of service  
Ensure service continuity  
Reduce environment footprint.

FIS

ALPS  
RADAR



LFN  
PINS

Super TMA

GVA

ZRH

A&D  
grouping

@alps  
radar

stripless

Central  
regio  
app

Delta & FIC  
move

HB-SKY  
a.035  
VFR Hdi

AoRΔ

PBN LSZR  
& LSZS

PBN EDNY

GENEVA 2020-2030+

AMAN

PAGE  
2  
APP

R-TWR

2030+

GVA  
TWR APP

PAGE  
1  
TWR

FATO & North  
stop bars

PBN LSGG

new  
AOS

ARSI

NRH

LORD

Skyscope

<2020

@TWR

robustness

2025

Partial  
Compliance

WAM-CH

SKYCAT

2027

AOP

LADY

new TWR

ZURICH 2020-2030+

TMA redesign

Reducing  
Complexity

new DARTS

TRACE  
perf. plan

ARSI

CROPS

e-coordination  
AMAN

RNAV

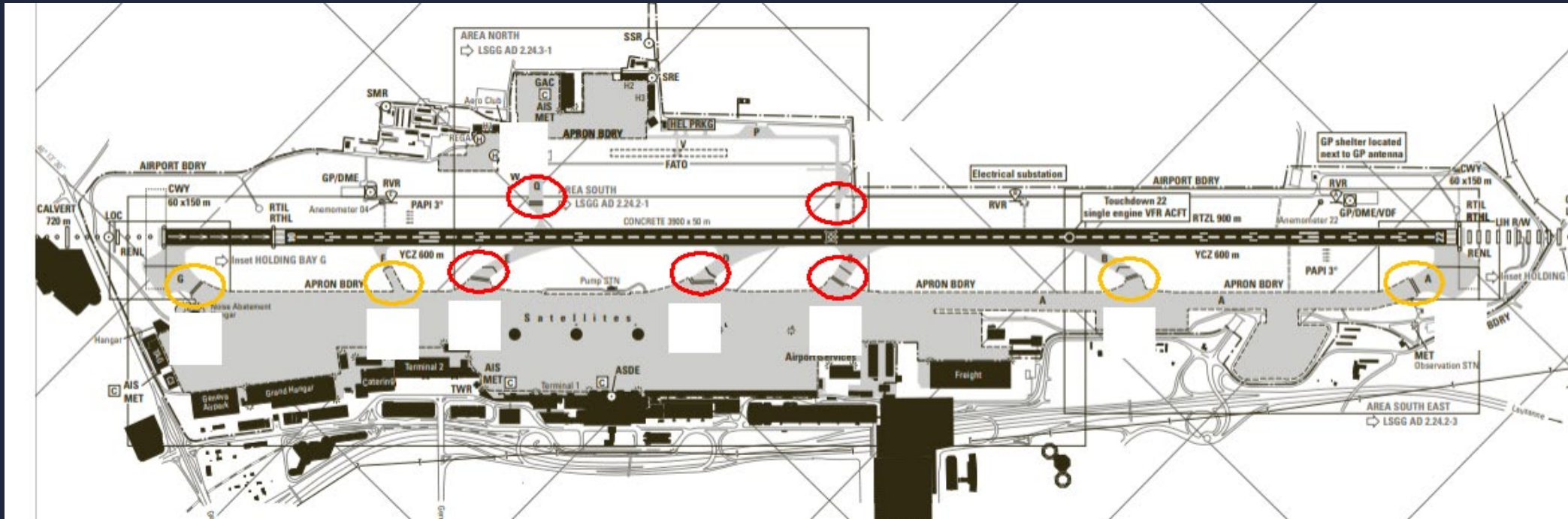
ZRH  
TWR APP

OL Strategy

operational excellence in lower airspace  
focus on international airports  
synergies with upper airspace



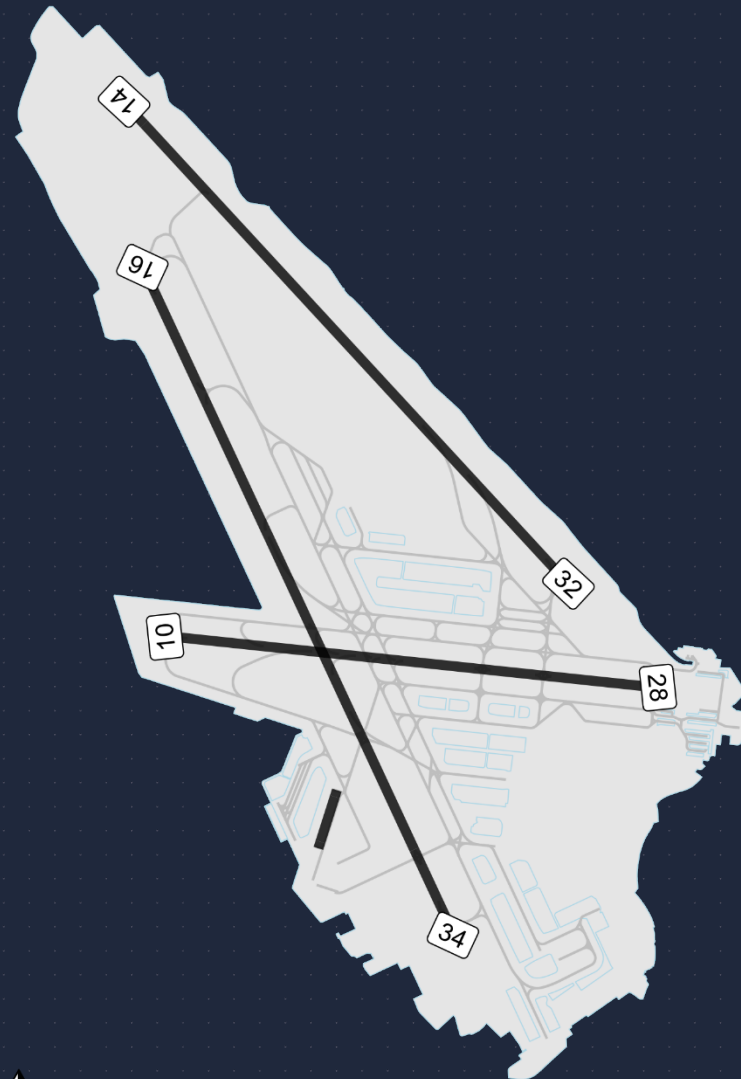




- RWY22/04 single runway ops
- Main TARMAC in the south, GA/BA in the north
- CAT I or II/III not collocated
- No of RWY crossings <5 per day

- Implementation OCT 24
- Red = H24 stop bar, orange = only under LVP
- OCT23 – OCT 24 = 11 RWY incursions
- NOV24 – SEPT25 = 0 RWY incursions





- RWY14 = main landing RWY
- RWY28 = main departure RWY
- No of RWY crossings (mainly RWY28) = **~400 per day**
  - Aircraft
  - Towed aircraft
  - Several trucks and cars
  - Rescue service
- ALL runways protected by H24 stop bars
- Stop bars CATI/II/III collocated





- Introduction before in 1996
- Since 2000 – stop bars operated 24h

Working style ATCO:

*1. talk – 2. push stop bar button*

- Introduction e-strip system

Working style ATCO:

*1. talk – 2. push stop bar button – 3. click action on E-strip*

- 2004 Introduction RIMCAS
- 2008 RIMCAS advanced with 32 RUs
- collocate CAT I/II/III stop bars
- 2014 Introduction ARSI





Working style ATCO:

1. talk – 2. click action on E-strip

- Stop bar ON/OFF
- Alert for conflicting clearance (e.g. Cross RWY vs. Take-Off clearance)
- Marks RWY (partially) blocked

Additional system features:

- Handling of aircraft, vehicles, towed aircraft
- Conditional clearances
- Overrun alerts (magnetic and SMR based)



## H24 stop bar use in LSZH – workflow

28	M A20N	SWR757W	V4W <sup>D</sup> LASUN	5000	SEP	SWR374P ovhd		A2	⋮		⋮
16	M BCS3	SWR374P	V4S <sup>D</sup> ROTOS	5000	SEP	SWR3YA + 0.5	TAXI	FS	⋮		⋮
28	M E295	SWR3YA	D3W <sup>D</sup> MINGA	5000	SEP	SWR3CX + 1.0		B2	⋮		⋮

28	M A20N	SWR757W	V4W <sup>D</sup> LASUN	5000	SEP	SWR374P ovhd		A2	⋮		⋮
16	M BCS3	SWR374P	V4S <sup>D</sup> ROTOS	5000	SEP	SWR3YA + 0.5	TAXI	FS	⋮		⋮
28	M E295	SWR3YA	D3W <sup>D</sup> MINGA	5000	SEP	GAC624H + 1.0		B2	⋮		⋮

skyguide

*“SWR374P, hold short of RWY28”*

*“SWR374P, on TWY F cross RWY28”*





- Use of 24h stop bar part of ATCO training from the very beginning
- All procedures and systems based on the 24h use of stop bars
- In case of system failure = contingency case with fallback scenarios

Stop bars and 24h usage = part of our DNA





# THANK YOU